future ventures

mentor.entrepreneurs



Future Ready

FUTURE VENTURES INDIA LTD. - ANNUAL REPORT 2011 - 12

future ready

We are investing across the value chain in food and fashion consumption through mentoring and partnering with Indian entrepreneurs. Along with the winning entrepreneurs, we are co-creating brands, building infrastructure and creating capacities to drive growth in consumption of food and fashion. In order to capture tomorrow's consumption by the Indian middle class, we are Future Ready.

corporate information

BOARD OF DIRECTORS

CHAIRMAN Mr. G.N. Bajpai

MANAGING DIRECTOR Mr. Kishore Biyani

DIRECTORS Mr. Anil Harish

Mr. B. Anand Mr. Gaurav Burman Mr. Jagdish Shenoy Ms. Vibha Rishi (Appointed as an Additional

CHIEF EXECUTIVE OFFICER
Mr. Krishan Kant Rathi

VICE PRESIDENT, FINANCE Mr. Gopal Bihani

COMPANY SECRETARY & HEAD-LEGAL Mr. Manoj Gagvani

STATUTORY AUDITORS
M/s Deloitte Haskins & Sells

BANKERS

HDFC Bank Limited YES Bank Limited Allahabad Bank

REGISTERED OFFICE

Knowledge House, Shyam Nagar, Off Jogeshwari Vikhroli Link Road, Jogeshwari (East), Mumbai - 400 060.

Tel No.: +91 22 3084 1300 Fax No.: +91 22 6644 2201

CORPORATE OFFICE

247 Park, Tower 'C' LBS Marg, Vikhroli (West), Mumbai - 400 083

Tel No.: +91 22 6199 4111 Fax No.: +91 22 6199 5391

REGISTRAR & SHARE TRANSFER AGENTS

Link Intime India Private Limited C-13, Pannalal Silk Mills Compound, LBS Marg, Bhandup (West),

Mumbai - 400 078

Tel No.: +91 22 2594 6970 Fax No.: +91 22 2594 6969



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from the managing director

With our support and involvement, we firmly believe that most of our business ventures will become the leading consumer companies and brands in India.

Dear Stakeholders,

We are pleased to share with you the Annual Report of Future Ventures India Limited (Future Ventures) for the financial year 2011-12.

Future Ventures is focused on investing in and building the value chain in food and fashion categories that attract the highest share of Indian consumers' wallet. These are also the categories that are going through the maximum amount of change as Indian consumers demand more value-added, branded and aspirational products. At Future Group, we now have over a decade of experience in retailing and distribution of consumer goods to Indian consumers. We believe, that during this period we have gathered some valuable insights, knowledge and expertise on the consumption categories and brands in India. At Future Ventures, we are using these insights and knowledge to build businesses across the value chain of fashion and food categories. We are investing in Indian entrepreneurs, who we believe have built credible brands and businesses and mentoring them in areas like strategy, brand development, consumer insights and use of technology and supply chain. With our support and involvement, we firmly believe that most of these businesses will become the leading consumer companies and brands in India.

It has been an eventful year at Future Ventures. Your trust and belief in our vision enabled us to successfully complete the Initial Public Offering of Future Ventures. Future Ventures today has a networth of ₹ 1,438 crore with investments in 15 fast growing businesses. During the year under review, Future Ventures made fresh investments of ₹ 99 crore in fashion business, ₹ 108 crore in the food and distribution business and ₹ 67 crore in increasing our stake in the company that owns iconic Indian brands like Amar Chitra Katha, Tinkle and Karadi Tales.

Despite the difficult market environment in the fashion and apparel category, your Company's fashion business grew by 62%. This was led by the flagship company, Indus League Clothing that posted a consolidated turnover on economic interest basis of ₹ 572 crore. Your Company has a 95.29% stake in this company.

BIBA is one of India's most popular women's wear brands. Led by a mother and son duo of Meena and Siddharth Bindra, the company has grown at a rapid pace and now has 87 exclusive outlets and a presence in 199 multibrand outlets. A firm focus in driving an efficient growth strategy in the business helped the company increase its operating margins by 56% on a tunrover of ₹ 169 crore. Future Ventures has increased its stake to 28.30% in the company.

Anita Dongre, a noted fashion designer in the Country who has been able to build a scalable fashion business operates the retail chain AND. The company also recently launched a new chain, GlobalDesi, focusing on fusion wear. The chain has gained immense popularity in a short period of time. AND Designs now has 73 exclusive outlets and a presence in 241 multi-brand outlets. During the year under review, the company crossed the ₹ 100 crore turnover mark and also managed to grow its operating profit by 58%.

Future Ventures is leading a similar phase of growth within its other businesses as well, including Turtle, Lee Cooper, Holii, IndusTree and its joint venture with French brand Celio. During the year under review, Future Ventures also invested into a joint venture with UK based globally renowned footwear brand Clarks. Within nine months of operations, the company has opened 15 exclusive outlets and established a point of presence in 152 multibrand outlets.



Food as a category attracts almost 60% of the total consumption expenditure of Indian consumers. However, the nature and composition of this consumption is undergoing a rapid change, as Indian consumers demand more value-added, processed and packaged food. However, despite the huge potential, food processing remains a small and fragmented industry in India, primarily due to the lack of investments and infrastructure in the sector. Buoyed by a new Government policy by the Ministry of Food Processing Industries, Future Ventures has started investing in the first integrated food park in the Country. The investment is being made through Capital Foods, wherein Future Ventures has a 43.76% stake. Located near Tumkur, Karnataka, the project aims at developing food processing infrastructure, with the objective of integrating "farm to plate" supply chain. We are working with a number of domestic and foreign food companies to set up their sourcing, processing and packaging facilities within the food park. The planned outlay for this project is ₹ 144 crore and is expected to generate business to the tune of over ₹ 1500 crore once it goes on-stream. We have taken over 110 acres of land and the development work at the park is in progress in full swing and it is expected to be operational in another 12-15 months; eventually becoming a 'State of the art' infrastructure to support growing food processing sector in India. Simultaneously your Company is scouting for similar opportunities in other parts of the Country.

The rural consumption market provides large untapped opportunities. However, distribution through traditional channel continues to be fraught with challenges due to the dispersed nature of the market and high costs. In order to convert this into an opportunity, Aadhaar Retailing Limited (Aadhaar) is piloting a unique model of building wholesale and distribution hubs in large towns, coupled with franchised stores that extend into villages in and around the town. Aadhaar has set up the first pilot wholesale market at Kalol in Gujarat and has received an encouraging response from rural retailers to manage franchise stores and source their merchandise from the Aadhaar wholesale market. On completion of the pilot phase, Aadhaar intends to extend this within and outside the state. Aadhaar continues to operate 35 other retail outlets in Punjab, Haryana and Gujarat.

Our business ventures engaged in packaged and branded

food business continues to grow with brands like Ching's Secret, Smith & Jones, Fresh & Pure, Premium Harvest, Sach, Caremate and Cleanmate. While the food business has grown by 26%, the continued focus on the working capital management has resulted in further improvement in Net Working Capital cycle by 13 days.

Future Ventures has made a strategic investment to revive and contemporize some of India's oldest iconic brands – Amar Chitra Katha, Tinkle and Karadi Tales and has a 65.84% in Amar Chitra Katha Private Limited (ACK). The company has started converting some of its products on digital platforms, offering merchandizing and licensing rights and strengthening its books and magazine distribution business. In a first, the company will launch its movie based on one of its most popular titles and produced in association with a leading children's television network. The company has also acquired the rights to publish and distribute international magazine 'National Geographic' and 'NG Traveller'. Both the magazine's India avatar is expected to hit the stands in July' 12.

As you would appreciate, building new businesses demands patience, perseverance and belief. My own journey as an entrepreneur involved as much joy from experiencing a new idea unfold into a successful business, as was frustration and eventual learning from making mistakes. While realizing mistakes is a part of the entrepreneurial journey, it is my belief that appropriate mentoring of the new businesses that we hold through Future Ventures can help many of these new businesses and entrepreneurs go through the learning curve faster and avoid many of the mistakes we may have made in our existing businesses. Few can doubt the potential of the consumption industry in India, and at Future Ventures we are here to indentify the best businesses and best entrepreneurs who can make the most of the consumption opportunities Indian consumers will provide in the near future.

Thank you for your continued trust, belief and patience in helping us realize our dream.

Rewrite Rules, Retain Values

L sign

Kishore Biyani

corporate highlights

During the year under review, Future Ventures sharpened its focus on investing in the value chain in food and fashion by helping the entrepreneurs and management of investee companies in strategy development, brand creation and exploring new market opportunities. It also supported the creation of India's first Integrated Food Park in Tumkur, Karnataka, and also made fresh investments in companies like Indus League, BIBA and Holii. It has also invested in one new Business Venture, Clarks Future Footwear Limited, a joint venture with marquee British footwear brand, Clarks.

57%
INCREASE IN CONSOLIDATED TOTAL INCOME IN FY 11-12

37.50%
INCREASE IN EBIDTA IN FY 11-12

TOTAL INCOME (₹ lakhs) 2012 86,041 2011 54,926

2010

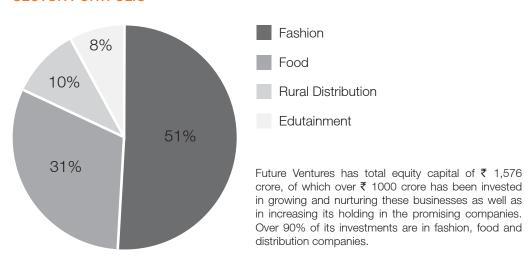
17,823





investment portfolio

SECTOR PORTFOLIO



BRAND PORTFOLIO

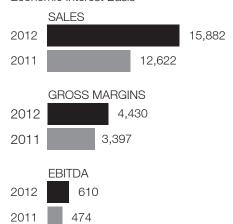
INDIGO NATION	SCULLERS	Lee Cooper	celio* French fashion for men	DANIEL HECHTER	JEALOUS 21
URBANA	BIBA	AND	global desi	mother earth	Clarks
holii O	TURTLE MENSWEAR + ACCESSORIES	Ching's	SMITH & JONES	care	FRESH
CLEAN	aadhaar जाधार	AMAR CHITRA KATHA	Sach BY SACHIN TENDULKAR	Premium narvest	& yoga

ANNUAL REPORT 2011-12

food

EARNINGS SNAPSHOT (₹ lakhs)

Economic Interest Basis





43.76%

CAPITAL FOODS EXPORTTS PRIVATE LTD

100%

FUTURE CONSUMER ENTERPRISES LTD

90%

FUTURE CONSUMER PRODUCTS LTD

INTEGRATED FOOD PARK PRIVATE LTD.

(INVESTMENT THROUGH CAPITAL FOODS.)

KEY HIGHLIGHTS

Food and FMCG business turnover went up by 26% and net working capital cycle reduced by 13 days.

Raised its stake in Capital Foods Exportts Private Limited from 40.81% to 43.76% by investing ₹ 36 crore.

Company's Integrated Food Park at Tumkur, Karnataka is progressing well. The Food Park near Bangalore is expected to be fully operational in the next 15-18 months.

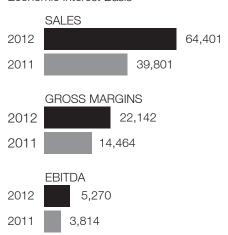
Your Company is exploring possibilities to invest in such Food Parks in the West, East and North of India. Your Company is also exploring investment opportunities in different food and distribution companies to strengthen its product and brand portfolio.



fashion

EARNINGS SNAPSHOT (₹ lakhs)

Economic Interest Basis



KEY HIGHLIGHTS

Fashion Business turnover went up by 62% and net working capital cycle reduced by 28 days.

Invested in a Joint Venture with UK based globally known footwear brand "Clarks". The Company has invested ₹ 23.30 crore in Clarks Future Footwear Limited.

Your Company has also raised its stake in Indus-League Clothing Limited, BIBA Apparels Private Limited and Indus Tree Crafts Private Limited by investing ₹ 74.71 crore.

Your Company has invested ₹ 1 crore in Holii Accessories Private Limited to support the growth of business.

company stake

95.29%

INDUS-LEAGUE CLOTHING LTD.

49.99%

CELIO FUTURE FASHION LTD (JOINT VENTURE OF INDUS LEAGUE)

100%

LEE COOPER (INDIA) LTD (SUBSIDARY OF INDUS LEAGUE)

26%
TURTLE LTD
(ASSOCIATE OF INDUS LEAGUE)

22.86% AND DESIGNS INDIA LTD.

28.30%
BIBA APPARELS PRIVATE LTD.

50% HOLII ACCESSORIES PRIVATE LTD.

63.34%
INDUS TREE CRAFTS PRIVATE LTD.

50% CLARKS FUTURE FOOTWEAR LTD.

the directors' report

Dear Shareholders,

Your Directors have pleasure in presenting the 16th Annual Report and the Audited Accounts of Future Ventures India Limited (Company), for the year ended 31st March, 2012.

FINANCIAL HIGHLIGHTS

The summarised financial performance (Standalone and Consolidated) of the Company for 2011-12 and 2010-11 is given below:

(₹ lakhs)

	Standalone		Consolidated	
	2011-12	2010-11	2011-12	2010-11
Total Income	5,531.72	1,311.64	86,041.10	54,926.12
Profit / (Loss) before Tax & Exceptional Items	2,255.25	352.78	(2,335.73)	(3,219.27)
Less: Exceptional Items	3,100.30	448.03	3,322.77	448.03
Profit / (Loss) before Tax	(845.05)	(95.25)	(5,658.50)	(3,667.30)
Profit / (Loss) After Tax	(1,366.99)	(67.25)	(6,538.72)	(3,940.97)
Profit / (Loss) After Share of Associates and Minority Interest	-	-	(4176.64)	(2751.92)
Profit / (Loss) available for appropriation	(1,532.32)	(165.33)	(14,461.95)	(10,305.47)
Balance carried to Balance Sheet	(1,532.32)	(165.33)	(14,461.95)	(10,305.47)

Performance during the year under review

On a standalone basis the total income for the current year was ₹ 5,531.72 lakhs as against ₹ 1,311.64 lakhs showing an increase of 322% over previous year. The expenses towards Initial Public Offer of ₹ 3,100.30 lakhs incurred during the year have been charged against the current year's profit. The profit after tax was ₹ 1,733.31 lakhs before charging of IPO expenses.

On a consolidated basis our total income increased to $\ref{eq:total_state_eq}$ 86,041.10 lakhs in fiscal 2012 from $\ref{eq:total_state_eq}$ 54,926.12 lakhs

in fiscal 2011 thereby registering a growth of 57%. On consolidated basis loss after tax (before IPO expenses) was ₹ 3,438.42 lakhs for the current year.

Your Company does not have any indebtedness on a standalone basis. Your Company's secured and unsecured debt position as at 31st March, 2012 is on account of consolidated reporting.

The year under review has been significant for the Company. Your Company has strengthened its position in the Fashion, Rural Distribution, Food and FMCG sectors by investing further in companies like Indus-



League Clothing Limited, Holii Accessories Private Limited, Indus-Tree Crafts Private Limited, Aadhaar Retailing Limited, Future Consumer Enterprises Limited, Future Consumer Products Limited and Capital Foods Exportts Private Limited. Your Company has also strengthened its position in edutainment business by making further investment in Amar Chitra Katha Private Limited thus increasing its stake from 13.65% to 65.84% (on fully diluted basis).

Your Company has during the year under review, made investment in one new business venture viz. Clarks Future Footwear Limited (Clarks), a 50:50 joint venture between the Company and C & J Clark International Limited, England.

Details of the financial performance of each of various business segments are discussed in the Management Discussion and Analysis Report, which is annexed and forms an integral part of the Directors' Report.

Future outlook

Despite the declining growth of the Indian economy, during the year under review, our businesses have performed reasonably well. We believe that while global economic outlook seems grim, the Indian growth should again pick up the pace rapidly. The inherent strengths of Indian economy like favourable demographics, entrepreneurship spirit, increasing aspirational population will continue to drive the consumption at a much faster pace. We hope that after a long pause, the Government will resume the reform process and unlock the growth potential at a larger scale. Our businesses are well positioned to take advantage of the next wave of growth in consumption, which we believe is imminent.

Initial public offer

Post completion of initial public offer (IPO) of equity shares during May, 2011, your Company has utilized part of the funds raised under the IPO as per the objects of the Issue.

In terms of the provisions of Clause 5A of the Listing Agreement, details about unclaimed shares under IPO in suspense account as on 31st March, 2012 is as under:

Description	No. of Shareholders	No. of Shares
Aggregate number of shareholders and outstanding shares in the suspense account as on the date of allotment i.e 5^{th} May, 2011	26	91,200
Aggregate number of shareholders who approached the Company for transfer from suspense account upto 31st March, 2012	18	55,200
Number of shareholders to whom shares were transferred from suspense account upto 31st March, 2012	18	55,200
Aggregate number of shareholders and outstanding shares in the suspense account as on 31st March, 2012	8	36,000*

^{*} includes 1,200 shares not credited to the suspense account on 31st March, 2012 for technical reasons, which have been credited subsequently.

The Company has opened separate suspense account with National Securities Depository Limited and Central Depository Services Limited and has credited the said unclaimed shares to the Suspense Accounts in compliance with requirements of the Listing Agreement.

The voting rights in respect of shares maintained under

the Suspense Account shall remain frozen till the rightful owner of such shares claims the shares.

Dividend

Your Directors have not recommended any dividend on equity shares for the financial year under review due to non availability of profit for appropriation.

Subsidiary companies

As at 31st March, 2012, your Company had following subsidiaries:

- Indus-League Clothing Limited
- Indus Tree Crafts Private Limited
- Indus Tree Producer Transform Private Limited
- Aadhaar Retailing Limited
- Future Consumer Enterprises Limited
- Future Consumer Products Limited
- Lee Cooper (India) Limited
- Amar Chitra Katha Private Limited
- ACK Edutainment Private Limited
- ACK Media Direct Private Limited
- IBH Books & Magazines Distributors Private Limited
- Ideas Box Entertainment Private Limited
- Karadi Tales Company Private Limited
- ACK Eaglemoss Collectibles Publishing Private Limited

Pursuant to the general circular No. 2/2011 and 3/2011 dated 8th February, 2011 and 21st February, 2011 respectively issued by Ministry of Corporate Affairs (MCA) and in terms of the general exemption granted by MCA, copies of Balance Sheet, the Statement of Profit and Loss, report of the Board of Directors and that of the Auditors in respect of the subsidiaries as at 31st March, 2012 have not been attached to the Balance Sheet of your Company.

The aforesaid documents in respect of the respective subsidiary companies can be made available upon a request made to the Company from the Shareholders interested in obtaining the same. The documents in respect of aforesaid subsidiary companies are also available for inspection at the registered office of the Company on any working day during business hours. As directed by MCA, the financial data of subsidiaries has been furnished under the section 'Financial Information on Subsidiary Companies' forming part of this Annual Report.

RBI regulations

Your Company is a Non-Deposit Accepting or Holding Systemically Important Non-Banking Finance Company (SI-ND-NBFC) and is in compliance with the applicable regulations prescribed by the Reserve Bank of India (RBI). On an application made by the Company, RBI has granted provisional exemption to the Company from compliance to thresholds prescribed under Para 18 of the Prudential Norms in respect of concentration of credit/investment norms.

In terms of the framework of RBI, the Company has made an application for registration as a Core Investment Company.

Public deposits

Your Company has not accepted any deposits from the public during the year under review and shall not accept any deposits without obtaining prior approval of the Reserve Bank of India.

Directors

Ms. Vibha Rishi has been appointed as an Additional Director of the Company with effect from 14th February, 2012. In accordance with the provisions of Section 260 of the Companies Act,1956, Ms. Vibha Rishi shall hold office only upto the date of the ensuing Annual General Meeting. In accordance with the provisions of the Section 257 of the Companies Act, 1956, the Company has received notice from a Member of the Company proposing her candidature for office of a Director.

In terms of the provisions of the Companies Act, 1956, Mr. B. Anand and Mr. G. N. Bajpai retire from the Board of Directors of the Company by rotation and being eligible, have offered themselves for re-appointment at the ensuing Annual General Meeting. None of the Directors are disqualified for appointment / re-appointment under Section 274(1)(g) of the Companies Act, 1956.

The Notice convening the ensuing Annual General Meeting include the proposals for appointment / reappointment of aforesaid Directors. A brief resume of the Directors seeking appointment / re-appointment at the ensuing Annual General Meeting and other details as required to be disclosed in terms of Clause 49 of the Listing Agreement forms part of the Notice for the ensuing Annual General Meeting. None of the Directors are related inter-se to each other.

Corporate governance

A report on Corporate Governance together with Auditors' Certificate as required under Clause 49 of the Listing Agreement forms part of this Annual Report.

Management discussion & analysis report

The Management Discussion & Analysis Report as required under Clause 49 of the Listing Agreement is presented separately and forms part of this Annual Report.

Consolidated financial statements

Your Directors have pleasure in attaching the Consolidated Financial Statements pursuant to Clause 32 of the Listing Agreement entered into with the



Stock Exchanges and prepared in accordance with the Accounting Standards prescribed by the Institute of Chartered Accountants of India in this regard.

Auditors and auditors' report

M/s Deloitte Haskins & Sells, Chartered Accountants, the Statutory Auditors of the Company hold office until conclusion of the ensuing Annual General Meeting and are eligible for re-appointment. The Statutory Auditors have issued a letter to the Company as required under Section 224 (1B) of the Companies Act, 1956, to the effect that their re-appointment, if made, would be in conformity with the limits specified in the said Section.

Directors' responsibility statement

Pursuant to the requirements of Section 217 (2AA) of the Companies Act, 1956, with respect to Directors' Responsibility Statement it is hereby confirmed:

(a) that in the preparation of the annual accounts for the financial year ended 31st March, 2012, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;

(b) that the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March,2012 and of the profit or loss of the Company on that date;

(c) that the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

(d) that the Directors have prepared the annual accounts for the financial year ended 31st March, 2012, on a going concern basis.

Particulars of employees and employees stock option plan-2011

In accordance with the provisions of Section 217(2A) of the Companies Act, 1956 read with the Companies (Particulars of Employees) Rules, 1975, as amended, the name and other particulars of certain employees are required to be set out in an Annexure to the Directors' Report. Having regard to the provisions of Section 219(1)(b)(iv) of the Companies Act, 1956, the Directors' Report excluding the aforesaid information is being sent to all the Shareholders of the Company and

others entitled thereto. Shareholders who are interested in obtaining such particulars may write to the Company at its Registered Office.

The disclosures as required under the Securities and Exchange Board of India (Employee Stock Option Scheme & Employee Stock Purchase Scheme) Guidelines, 1999 (SEBI Guidelines) are annexed and forms part of this Report (Annexure 1).

The Company has received the Certificate from its Statutory Auditors stating that the scheme has been implemented in accordance with SEBI Guidelines and resolution passed by the Shareholders.

Particulars of energy conservation, technology absorption, expenditure on research and development, foreign exchange inflow/outflow etc

In view of the nature of activities carried on by the Company, the requirements for disclosure in respect of Conservation of Energy, Technology Absorption, in terms of the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 are not applicable to the Company. However the Company takes all possible efforts towards energy conservation.

The requirement for disclosure with regard to technology absorption does not apply to the Company as the activities in which the Company operates does not require any technology.

The details in respect of Foreign Exchange earnings/ outgo during the year under review, is provided in Note no. 31 under Notes to Accounts.

Acknowledgement

Your Directors would like to thank and place on record their appreciation for the support and co-operation provided to your Company by its Shareholders, Future Group entities, and in particular, their employees, regulatory authorities and its bankers. Your Directors would also like to place on record their appreciation for the efforts put in by employees of the Company during the year.

For and on behalf of the Board of Directors

G. N. Bajpai Chairman

Date: 24th May, 2012 Place: Mumbai

Annexure 1 to directors' report

Disclosures as required under Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 (SEBI Guidelines).

FVIL Employees Stock Option Plan-2011:

THE Employees Glock Option Figure 2011.					
Sr. No	Particulars	Grant I (Pre-listing)	Grant II		
(a)	Options granted	13,280,000	2,055,000		
(b)	Pricing Formula	₹ 10 per equity share	As prescribed under the SEBI Guidelines or ₹10 per equity share, whichever is higher.		
(c)	Options Vested	3,909,000	Nil		
(d)	Options exercised	Nil	Nil		
(e)	The total number of shares arising as a result of exercise of Option	Nil	Nil		
(f)	Options lapsed /cancelled	250,000	Nil		
(g)	Variation of terms of Options	Nil	Nil		
(h)	Money realized by exercise of Options	Nil	Nil		
(i)	Total number of Options in force	13,030,000	2,055,000		
(j)	Employee wise details of options granted to:				
5,	Senior Managerial Personnel (Directors and Key Managerial Personnel)	Refer Note 1	Refer Note 1		
	Any other employee who receives a grant in any one year of option amounting to 5% or more of option granted during that year.	Nil	Nil		
	Identified employees who were granted option during any one year, equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the Company from the time of grant.	Nil	Nil		
(k)	Diluted Earnings Per Share (EPS) pursuant to issue of shares on exercise of options calculated in accordance with Accounting Standard (AS) 20 'Earning Per Share'				
(1)	Where the Company has calculated the employee compensation cost using the intrinsic value of the stock options, the difference between the employee compensation cost so computed and the employee compensation that shall have been recognised if it had used the fair value of options, shall be disclosed. The impact of this difference on profits and on EPS of the Company shall also be disclosed.	options compensation expense would have been higher by ₹ 186.04 lakhs with consequent lower profits. On account of the same the diluted EPS of the Company would have been less by ₹ 0.01 per share			
(m)	Weighted average exercise prices and weighted average fair values of options shall be disclosed separately for options whose exercise price either equals or exceeds or is less than the market price of the stock.	Weighted average price of option is ₹ 10 each and fair value of option is ₹ 2.36 each	respect of Options granted		



- (n) A description of the method and significant assumptions used during the year to estimate the fair values of options, including the following weighted average information:
 - (i) risk free interest rate;
 - (ii) expected life;
 - (iii) expected volatility;
 - (iv) expected dividend; and
 - (v) the price of the underlying share in market at the time of option grant

Note 1: Details of Options granted to Directors and/or Key Managerial Personnel of the Company and its Subsidiaries are as under:

Sr. No.	Name of the Option Grantee(s)	No. of Options Granted	
		Grant I (Pre-listing)	Grant II
Α	Directors	, ,	
1	Mr. G. N. Bajpai	250,000	Nil
2.	Mr. B. Anand	1,000,000	Nil
B.	Key Managerial Personnel		
1	Mr. K K. Rathi	8,200,000	Nil
2	Mr. C. P Toshniwal	1,000,000	
3	Ms. Rachna Aggarwal	Nil	750,000
4	Mr. Arun Gupta	Nil	750,000
5	Mr. Harsha Saksena	Nil	500,000
6	Mr. Praveen Dwivedi	500,000	Nil
7	Mr. Devendra Chawla	500,000	Nil
8	Mr. Raminder Singh Rekhi	500,000	Nil
9	Mr. Damodar Mall	500,000	Nil
10	Mr. Manoj Gagvani	250,000	Nil
11	Mr. Gopal Bihani	250,000	Nil
12	Ms. Meenakshi Maheshwari	250,000	Nil

Note 2: Description of the method and significant assumptions used during the year to estimate the fair values of Options, including the following weighted average information:

		FVIL Employees Stoc	k Option Plan - 2011
		Grant I (Pre-listing)	Grant II
1.	Fair Value Methodology	The fair value of Options used to	The fair value of Options used to
		compute proforma net profit and	compute proforma net profit and
		earnings per Equity Share have been	earnings per Equity Share have been
		estimated on the date of the grant using	estimated on the date of the grant
		Black-Scholes model by an independent	using Black-Scholes model by an
		consultant.	independent consultant.
2.	Risk free interest rate	7.79%	8.27%
3.	Expected life	2.50 years	2.50 years
4.	Expected volatility	Since the Company was unlisted, zero	29.07%
		volatility considered	
5.	Expected dividend	The Company has not declared	The Company has not declared
		dividend, hence dividend has not been	. ,
		considered	considered
6.	Price of the underlying share in market at the time of option grant	At the time of granting Options, shares of the Company were not listed	₹8.75

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management discussion and analysis

The purpose of this discussion is to provide an understanding of financial statements and a composite summary of performance of our business ventures and the segments in which they operate.

Management Discussions and Analysis (MDA) is structured as follows:

- Economy Overview
- Business and Perfomance Overview
- Competitive Landscape
- Risks and Threats
- Internal Controls and their adequacy
- Review of Financial Performance

Some statements in this discussion may be forward looking. Future performance may however differ from those stated in the management discussion and analysis on account of various factors such as changes in Government regulations, tax regimes, impact of competition, competing products and their pricing, product demand and supply constraints. Certain financial numbers mentioned in the MDA for various companies have been mentioned based on our economic interest (Our share in the equity of the investee company multiplied by its financial parameter), therefore the same may vary from the figures considered in consolidated accounts which are included based on principles of accounting.

Economy overview

While the world economy is in a recessionary phase, the Indian economy faced a difficult year with substantial growth moderation. Despite challenging economic conditions, the Indian economy continued to grow around 6.90% in the last financial year 2011-12. It still remains vulnerable to both internal and external factors

like, high inflation, depreciating rupee, high oil prices and uncertain global scenario. As there are mixed signals from the world economy, India's return to recent high growth rates shall depend on further fiscal reforms and steps to improve the Country's investment climate.

The economy also faced problem of elevated price pressure and some form of policy imbroglio, which impacted general business sentiments. These may not have immediate solutions but it will be critical how these issues are addressed by the Government in order to instill confidence within the various economic participants.

We expect the Indian economy to be in a stronger position as compared to difficulties faced over last year. The demographic led consumption story makes a very strong case for India with almost 58% of GDP consumed internally. Strong internal demand kept India going and shielded it from external uncertainties. A large domestic market led by the emergence of a soaring middle class population, investor-friendly policies, availability of skills and demographic prospects are some of the strong positives that are the bedrock of the Indian growth story.

Business and performance overview

Being part of the consumption growth in India, your Company continues its focus to strengthen its position in developing, acquiring and partnering of businesses in the Fashion Apparel and Accessories, FMCG and Food Processing, Rural Distribution and Edutainment,



which constitute a significant portion of the household expenditure. The large size of the addressable domestic market and its steady expansion when viewed with the relatively low current level of penetration coupled with higher organised retail penetration suggests significant headroom for future growth of branded fashion and processed food. Your Company has positioned itself well for this anticipated growth in business with an appropriate structure, strategy and capabilities. Considering the opportunity in the integrated food play. your Company has successfully generated a strong pipeline for the future investment in Food, FMCG and distribution segment. Your Company, through Capital Foods Limited, is also setting up an Integrated Food Park, which will set a benchmark in the food processing industry in India. Further investments shall help in capturing the complete value chain of food processing industry from farm to fork.

Your Company believes in applying a disciplined investment approach and building strong partnerships with highly-motivated management teams and entrepreneurs. The investment objective is to catalyze the growth of emerging or potentially high-growth business opportunities through active participation as investors and mentors.

During the year under review, your Company invested ₹ 9,900 lakhs in new businesses and further consolidating its position in fashion business, ₹ 8,734 lakhs in FMCG & Food Processing business, ₹ 2,100 lakhs in Rural Distribution and ₹ 6,696 lakhs in Edutainment business.

Your Company has total equity capital of ₹ 1,576 crore, of which over ₹ 1000 crore has been invested in growing and nurturing these businesses as well as in increasing its holding in the promising companies.

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indigo nation mother earth scullers lee cooper anita dongre holl biba FUTURE VENTURES INDIA LIMITED



fashion

Our investment in the fashion space covers the entire value chain in the category, coupled with presence in almost every sub-category in the sector.

Apparels - dressing the world over

The Indian apparel industry is expected to grow at a CAGR of 8.70 per cent till FY16. The growth would primarily be driven by the surge in demand for branded readymade apparels by domestic consumers in rural and urban areas due to rising income levels, young population and increasing preference for branded apparels.

The domestic apparel industry comprises of five segments – menswear, womens wear, Kids wear, unisex and uniforms further bifurcated in formal and casuals. Our portfolio consist of companies with wide spectrum of 25 national and internationally recognized brands like Lee Cooper, Manchester United, John Miller, Turtle, Indigo Nation, Scullers, Daniel Hechter, Lombard, Celio, AND, Clarks, BIBA, etc. They are present in mens, womens and kids segment in formal, casual and ethnic wears including accessories at various price points.

holii O	віва	Clarks
Celio* *French fashion for men	AND	SCULLERS
pmother earth	TURTLE MENSWEAR + ACCESSORIES	Lee Cooper

Apparel industry's profitability is mainly influenced by the raw material and input prices. Domestic players enjoy better margins as against the exporters. The raw material prices for apparel players have been on rise in the recent past due to the soaring cotton and crude oil prices.

Indian apparel Industry has been unable to pass on the rise in cost to the consumers due to the stiff competition and limited pricing power. Therefore, the margins of the apparel manufacturers have been affected and are expected to remain subdued over the medium term. Buoyancy in domestic demand is the key to the future profitability.

All these brands have a strong retail network through their own Exclusive Brand Outlets (EBOs) as well as Multi Brand Outlets (MBOs) and presence in modern retail. Few of the brands are also exploring the franchisee model and trying to expand its reach through general distribution mode. They are targeting E-commerce as another big channel of distribution for the brands to expand their reach and brand presence in Indian and International markets. The consolidated revenue in the category is expected to grow by 30 -40% and with impetus on cost reduction and change in sales mix, the EBIDTA is expected to improve from current levels. Considering the fast changing customer preferences, it is necessary for the industry to keep a track of major changes in apparel trends for consumer preferences and emergent opportunities with tight working capital management.

The revenues of our fashion segment have grown considerably over previous year. Based on the economic interest (Company's share in the equity of the venture multiplied by its financial parameter), the segment's aggregate turnover for the FY 2011-12

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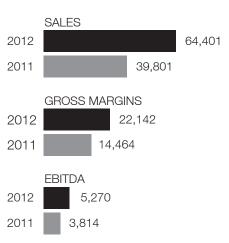
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CAPTURING THE VALUE CHAIN IN FASHION.



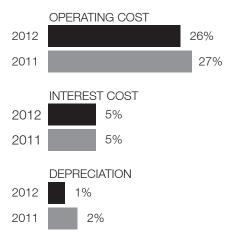
EARNINGS SNAPSHOT (₹ lakhs)

Economic Interest Basis



registered a growth of 62%. Better absorption of fixed costs over increased sales base has resulted in reduction in operating cost as percentage of overall sales though EBITDA margins are lower due to increase in cost of materials and imposition of excise duty on branded apparels.

COSTS% OF SALES



The segment has been focusing on the working capital management. Net Working Capital Cycle (Inventory + Debtors-Creditors) has improved by 28 days, during the year under review.



During the fiscal year 2011-12, your Company has invested into a Joint Venture with UK based globally renowned footwear brand "Clarks". Your Company has made investments to the tune of ₹ 23.30 crore in Clarks Future Footwear Limited. Your Company has also raised its stake in Indus-League Clothing Limited, BIBA Apparels Private Limited and Indus Tree Crafts Private Limited by investing an aggregate of ₹ 74.71 crore. It has invested ₹ 1 crore in Holii Accessories Private Limited to support the growth of business. These brands are expanding their retail footprint and have been receiving encouraging response from the market. Your Company believes that these brands have strengthened and diversified its fashion portfolio in apparels and accessories.

1. Indus-league clothing limited (Indus League)

Indus League started its operations in 1999. It is one of the largest fashion companies with a wide array of branded apparels and accessories. It is uniquely positioned as a designer, manufacturer and retailer of ready-made garments in mens and womens casual and formal wear through established brands such as "Indigo Nation", "John Miller", "Scullers", ""Urbana", "Daniel Hechter", "Urban Yoga", "Manchester United" and "Jealous". Indus League has market presence in India, Sri Lanka and Middle East. Indus League operates through 108 exclusive brand outlets and 191 multi-brand outlets. During the year under review, Indus League has opened 4 Manchester United EBOs in Mumbai, Kolkata and Pune, which have received an encouraging response. Indus League has tied up with the fast growing E-commerce sites and franchisee route to expand its retail reach in tier 2 and tier 3 cities.

Indus League in terms of its holding in Celio Future Fashion Limited (49.99%), Lee Cooper (India) Limited (100%), and Turtle Limited (26%) has reported consolidated turnover on economic interest basis of ₹572.03 crore and operating profit / EBIDTA of ₹45.60 crore for fiscal year ended 2012. It has registered a turnover growth of 41% over last year. EBIDTA % has been lower on account of impact of excise duty and increasing input costs.

We believe that with wide array of brands and reach, Indus League is well positioned to grow its fashion business rapidly. Indus League will continue to expand its reach by opening exclusive brand outlets, stores in multi brand outlets, E-commerce and traditional distribution network in the coming year.



2. Biba apparels private limited (BIBA)

BIBA has an established presence in women ethnic wear segment in India since 1988, which includes ethnic ensembles (salwar, kameez and dupatta), mix and match readymade clothing and unstitched fabric lengths all under the brand "BIBA". BIBA has also received an overwhelming response to its kidswear collection launched during the year under review. BIBA operates through 87 exclusive brand outlets and 199 multi-brand outlets.

For fiscal year ended 2012, BIBA has reported aggregate turnover of ₹ 168.84 crore and operating profit/EBITDA of ₹ 39.51 crore, which has grown by 24% and 56% respectively over previous year. The operating margin has improved on account of better product mix and realisation.

3. AND designs india limited (AND)

AND is a well established and one of the largest brand in Designer Apparel for Women under the Brand "AND", "Anita Dongre Inter Pret", a mix and match western wear fashion brand, "Anita Dongre Timeless", a custom made occasion wear, "GRASSROOT", an organic clothing line and "Globaldesi", an ethnic fusion wear. During the year under review, AND launched an exclusive designer wear bridal collection and menswear under the brands Anita Dongre Inter Pret and AD man and AND, thereby further consolidating its portfolio and its position in Western, Casual, ethnic and Formal women wear and mens wear. AND operates through 73 exclusive brand outlets and 241 multi-brand outlets.

For fiscal year ended 2012, AND reported aggregate turnover of ₹118.76 crore and operating profit / EBITDA of ₹22.56 crore registering a growth of 44% and 58% respectively over previous year.

AND already has a strong portfolio of well recognised brands in women wear. AND has further added new categories to its women wear range and with the launch of menswear, it has further strengthened its portfolio.

4. Indus tree crafts private limited (Indus Tree)

Mother Earth is a "for Profit" social entrepreneurship driven by triple bottom line-financial, social and environmental. Indus Tree is engaged in the design, creation, domestic retailing and distribution and export of a wide range of environmentally and socially sustainable products, which include apparels, personal accessories, furniture, handicrafts and home linen and are marketed under the brand "Mother Earth". Most of the products sold by Indus Tree are hand crafted by over 4,000 artisans, craftsmen and self-help groups across India. It operates through 6 exclusive outlets and 33 multi brand outlets.

A social fund "Grassroot Business Fund" based in United States, has extended financial assistance to Indus Tree during the year under review.

For fiscal year ended 2012, Indus Tree had aggregate sales of ₹ 14.81 crore and operating/EBITDA loss of ₹ 3.67 crore. Indus Tree has ambitious plans to touch more lives and scale up its operations profitably by expanding its reach in domestic and international market.

5. Holii accessories private limited (Holii)

Holii was incorporated in 2009 as a joint venture with Hidesign India Private Limited. It is in the business of designing and distributing fashion accessories, such as luxury handbags, wallets and other leather products for women, under the brand name "Holii". It operates through 11 exclusive outlets and 68 multi brand outlets.

For fiscal year ended 2012, Holii reported turnover of ₹5.70 crore and operating/EBITDA loss of ₹1.81 crore.

6. Clarks future footwear limited (CFFL)

CFFL is a joint venture between Future Ventures India Limited and C&J Clark International Limited (Clarks). which is licensed to use the brand "Clarks" which carries a strong brand image across the globe, backed by footwear expertise of Clarks which is supported by world class research of over 185 years.



Clarks was established in 1825 and is based in Somerset, United Kingdom. It is an international footwear retailer. It is the fourth largest manufacturer and retailer of shoes in the world. Clarks products are being sold in over a 100 countries, with more than a 1,000 stores selling above 50 million pairs a year also giving employment to over 13,000 people. Clarks multi-channel retailing facility provides an online access to complete range of children's, men's and women's footwear and handbag to customers. Clarks has registered a total turnover of \$1.4 billion in 2010. Clarks' major markets include UK (the top market for the brand) US, Japan, Malaysia, Singapore, Europe and China.

In its first 9 months of operations, CFFL reported a turnover of ₹ 23.53 crore and operating/EBITDA loss of ₹ 7.73 crore. CFFL has opened 15 exclusive brands outlets and 152 multi brand outlets. The brand has been well accepted by the Indian customers and is set to become one of the most preferred brand in footwear.

CFFL's operations are in built up phase and with increase in the number of stores through exclusive and multibrand outlets, the turnover of CFFL is expected to increase multifold.

tasty treat chings smit' mate car fresi FUTURE VENTURES INDIA LIMITED



food

The total food production in India is expected to double in the next ten years and there is ample opportunity for huge investments in food and food processing technologies, skills and equipments.

The Indian food and beverages market has witnessed strong growth over the past few years. Liberalisation of the economy and growing income of middle class population have had a positive impact on consumer spending and consumption in both rural and urban areas. Indian consumers now spend a significant proportion of their income on food and other essential commodities. Numerous other factors like demographic and macro-economic conditions have also given boost to expenditure on food and beverages in the Country.

The food processing industry in India stands at US\$ 135 billion and is projected to grow with a compound annual growth rate (CAGR) of 20 per cent over the next five years so as to reach US\$ 200 billion by 2015.

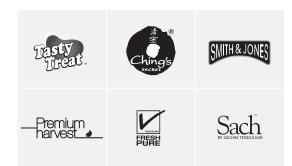
The food processing industry in India is witnessing quick growth. Overall the branded players in the processed foods category are expected to grow much faster than the total market. In addition to the demand side, there are changes happening on the supply side as well with the growth in organised retail, increasing foreign direct investment (FDI) in food processing and

introduction of new products. Although there shall be competition from the International brands and products, but we believe that with unique preference and taste of Indian consumers, there shall be huge opportunity for Indian based companies to cater to the changing preferences of Indian customer. With massive scope for value addition, growing trend in the consumption pattern of processed food products in India and many fiscal incentives being planned by the Government, this sector is poised for a hyper growth in the future. Government incentives in the field of mega food parks, cold chain and exports benefits are also playing an important role in encouraging food processing.

Future Ventures supports new and fast growing brands in the home and personal care and processed and packaged food segment that are retailed through Food Bazaar, KB's Fairprice, rural distribution network, Aadhaar and an independent distribution network of Capital Foods. Supply side shall further be strengthened by creating Integrated food park thus capturing the entire value chain from sourcing from farmers in vicinity to processing and packaging of food products and distribution to retailers.

Our Integrated Food Park at Tumkur, Karnataka is progressing well after some delay in land acquisition. The land has been allotted and the contracts for the building and infrastructure are being finalised. The Food Park near Bangalore is expected to be fully operational in the next 15-18 months.

During the year, your Company has raised its stake in Capital Foods Exportts Private Limited from 40.81% to 43.76% by additionally investing ₹ 36 crore.



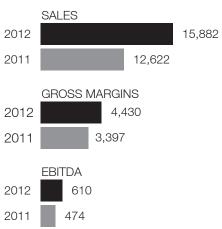
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CAPTURING THE VALUE CHAIN IN FOOD



EARNINGS SNAPSHOT (₹ lakhs)

Economic Interest Basis

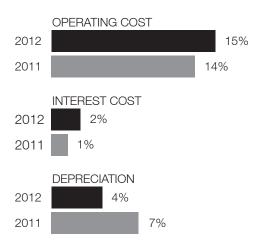


The revenues of our Food and FMCG segment have grown considerably over previous year. Based on the economic interest the segment's aggregate turnover for the FY 2011-12 registered a growth of 26%.

The continued focus on the working capital management has resulted in further improvement in Net Working Capital cycle (Inventory+Debtors-Creditors) by 13 days, for the year under review.

To further strengthen our position in the processed food business, your Company is exploring possibilities to invest in such Food Parks in the West, East and North

COSTS% OF SALES



of India. Your Company is also exploring investment opportunities in different food and distribution companies to strengthen its product and brand portfolio.

1. Capital foods exportts private limited (Capital Foods)

Capital Foods is a 13 year old company which has developed packaged ready to cook and ready to eat products such as instant noodles, sauces, chutneys, hakka noodles, vinegar under its brands, "Chings Secret" and "Smith& Jones". During the year under



review, Capital Foods has launched innovative and easy to use packaging for its pouring sauces and garlic paste. It currently has 900+ C&F agents and distributors across 250 cities for general distribution reaching more than 1,40,000 retailers. It also sells directly to modern retail. It also exports products to various countries.

For fiscal year ended 2012, Capital Foods reported a consolidated turnover of ₹ 123.22 crore and operating profit/EBITDA of ₹ 14.56 crore, showing growth of 12% and 28% respectively over previous year.

Capital Foods has matured as a significant domestic player after starting primarily as an export oriented company. It has created platform for itself from where it can grow disproportionately. Capital Foods is in process of launching a new brand to capture huge potential in the unbranded grocery market in India.

2. Integrated food park private limited (IFPPL) – mega food park project

IFPPL is a SPV incorporated to set up food processing infrastructure in Tumkur, Karnataka under the Mega Food Park Scheme of Ministry of Food Processing Industries, Government of India. The project has been awarded to IFPPL in April 2011 by MoFPI. The planned outlay of the project is estimated at ₹ 144 crore.

The project will aim at developing food processing infrastructure, with the objective of integrating "farm to plate" supply chain. The site for the project is located about 100 kms from Bangalore, in Vasanthanarsapura Industrial Area in Kora Taluk, Tumkur District, Karnataka.

Over last 15 months, the project has been advancing in its planning and development. Possession of the land of 110 acres was completed in March 2012.

Development of Hub and Spoke infrastructure and modern Food Processing facility has been envisaged, wherein collection centers will support the Core Processing and Food Manufacturing and will facilitate operations of Fresh produce and Staples.

Much desired facilities of efficient handling, storage and distribution of Food products in a safe, hygienic and compliant environment are being created in the Food Park

3. Future consumer enterprises limited (FCEL)

FCEL owns exclusive right to sell and distribute various food and FMCG products under the various brands (Tasty Treat, Fresh & Pure, Clean Mate, Care Mate, Premium Harvest, SACH, Disney, Ektaa). FCEL has launched various products and innovative packaging during the year which has been very well appreciated by the customers.

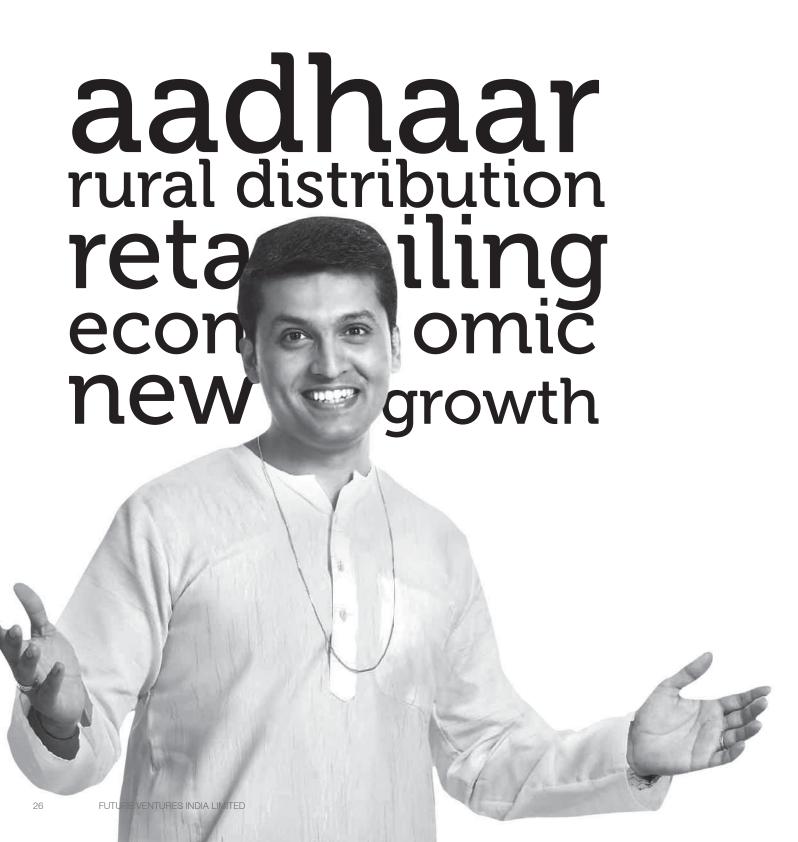
For fiscal year ended 2012, FCEL reported a turnover of ₹ 103.65 crore and operating profit/EBITDA loss of ₹ 0.24 crore. The revenue registered a growth of 30% over the last year.

We believe that the products launched by FCEL have huge potential having demonstrated consistent growth in a competitive in-store environment. FCEL has received an overwhelming response in the rural market where its products are distributed by Aadhaar Retailing Limited. Seeing the response, FCEL is exploring other distribution channels to distribute its products in the general trade. FCEL is in the process of launching a personal care brand which will expand its portfolio of products offering.

4. Future consumer products limited (FCPL)

Your Company has 90% stake in FCPL, which owns the brand "Sach" in association with lengendary cricketer Sachin Tendulkar. The brand stands for purity and honesty. Various products have been launched in categories such as dental care & hygiene, personal care, juices and apparels under the brand "Sach". These products have been well received in the market. The entire marketing of products is through Future Consumer Enterprises Limited and Future Value Retail Limited which are exclusive licensee(s) for this purpose.

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rural distribution

Over the last few years, much emphasis has been given on the empowerment of rural India, which has translated into impressive economic growth.

With rural markets representing the heartland of the true culture and demographic identity of India, the market assumes great significance as majority of India lives in the rural and semi rural areas. The rural market represents the largest potential market in the Country. With over 70 per cent of India's population residing in rural areas, capturing these markets is becoming one of the most lucrative targets for all sectors.

Over the last few years, much emphasis has been given on the empowerment of rural India, which has translated into impressive economic growth. Key drivers behind this growth include Government initiatives and schemes, infrastructure development, industry projects across the country and the emphasis on local-employability.

With rapid penetration of communication and broadcasting services in the rural areas, the demand for lifestyle products is rapidly increasing, providing huge opportunity to the players in organised sector to expand their reach into the rural India. Also, with the Government of India looking to improve the physical infrastructure of the Country and planning huge investments, the penetration of organised sector products will increase rapidly over coming years, even in the farthest corners of the Country.

It is interesting to note that a mere one per cent increase in India's rural income translates to a large buying power



of ₹ 10,000 crore (US\$ 1.79 billion). Nearly two-thirds of all middle-income households in the Country are in rural India. According to consulting firm BCG, 50 per cent of the market is made up of bottom of the pyramid consumers while another 24 per cent, at present comes from small towns and rural India.

A report by the National Council of Applied Economic Research (NCAER) shows that rural segment comprises more than 50 per cent of consumers constituting as a prime market for consumer goods.

Considering the penetration potential and the current challenges for distribution of products in rural India, Aadhaar Retailing Limited has set up its first distribution centre at Kalol, Gujarat and is establishing Franchisee model in vicinity areas to expand its retail footprint.

During the year the Company has invested ₹ 21 crore in the business to support the growth and expansion of its operations.

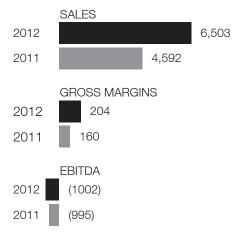
Aadhaar retailing limited (ARL)

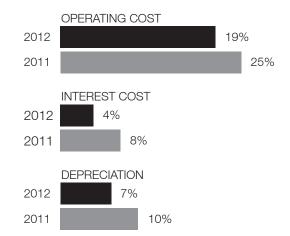
Your Company entered the business after acquiring a 70% stake from the existing rural distribution network of Godrej Agrovet, present in over 35 rural locations in the Country. ARL is now further building its spread through wholesale markets and franchise network under Aadhaar brand for rural stores. The first wholesale market has come up at Kalol in Gujarat and is expected to provide a strong distribution platform for ARL as well as other FMCG brands in the rural market. The business is aimed at capturing a large share of the growing consumption demand in rural India. During the year under review ARL got a very encouraging response from the franchisee campaign. ARL has successfully appointed 16 franchisees in the first phase.

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EARNINGS SNAPSHOT (₹ lakhs) COSTS% OF SALES

Economic Interest Basis









Key highlights of the wholesale business model of ARL:

ARL will establish franchised outlets under a hub-andspoke model with Aadhaar's wholesale centres serving the franchisees within a 40-50 km radius. The outlets are to be located in villages with a population of 5,000-10,000 and will be about 300-400 square feet in size.

ARL will initially open wholesale outlets in regions where it already has a presence through rural retailing in states such as - Punjab, Haryana, Gujarat and Maharashtra.

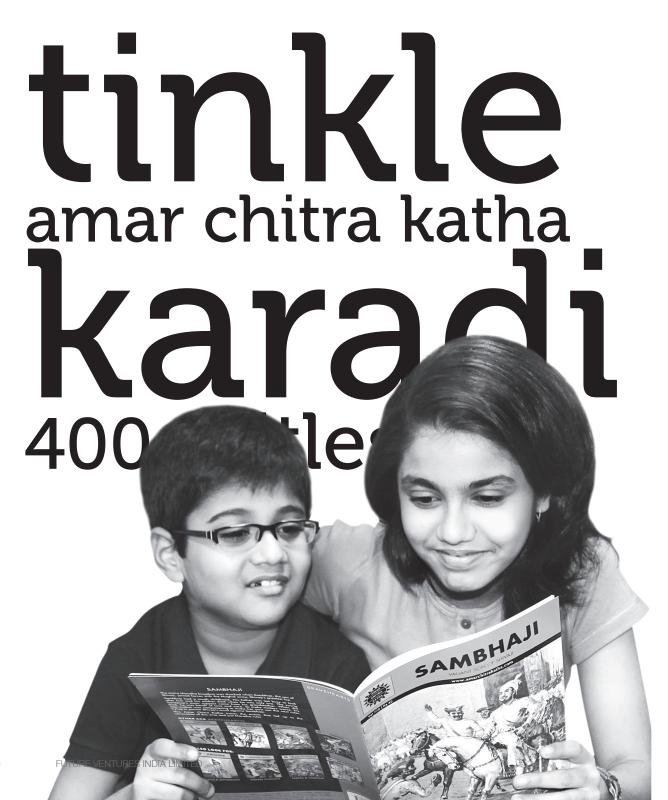
To increase vendor base, ARL plans to draw synergies from other group avenues such as the Food Park venture and Future Consumer Enterprises Limited.

ARL has registered a growth in sales by 42% on account of increase in retail and institutional sales.

ARL believes that there is enormous potential in rural distribution and is bullish on the growth of ARL. The initial feedback of the franchisees is very positive and encouraging.



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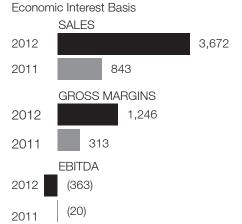




edutainment

The growth trajectory is backed by strong consumption in Tier 2 and 3 cities, continued growth of regional media, and fast increasing new media bussiness.

EARNINGS SNAPSHOT (₹ lakhs)



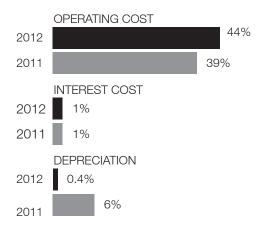
In 2011, the Indian Media & Entertainment (M&E) Industry registered a growth of 12 percent over 2010, to reach INR 728 billon, says the FICCI-KPMG report. The growth trajectory is backed by strong consumption in Tier 2 and 3 cities, continued growth of regional media, and fast increasing new media business. Overall, the industry is expected to register a CAGR of 15 percent to touch INR 1,457 billion by 2016.

The year 2011-12 has been a challenging year not just for the Indian M&E industry, or even the Indian economy, but for the larger world economy. While India is still expected to grow at a healthy pace, growth is projected to be lower than earlier expectations

Amar chitra katha private limited (ACK)

Your Company has made a strategic investment to revive and contemporize one of India's oldest iconic brands – Amar Chitra Katha. Your Company has during the year under review, raised its stake from 13.65% to 65.84% in ACK (on fully diluted basis).

COSTS% OF SALES



ACK owns flagship brands like 'Amar Chitra Katha', 'Tinkle' and 'Brainwave', and also has a strategic investment in a children's audio book brand 'Karadi Tales'. It has basket of 400+ titles and over 100 proprietary characters. It is an established leader in the under- 15 age group with diverse product offerings in various formats that are compatible to new media platforms. ACK also operates India Book House (IBH), the largest distributor of books and magazines in India.

ACK now has right to publish and distribute international magazine 'National Geographic' and 'NG Traveller'. Both the magazine's India avatar is expected to hit the stands in July'12.

ACK is realigning itself with new vision and has appointed a new CEO to build a robust team of experienced and professional people. It is in the process of strengthening its three pillars i.e Content, Publishing and Distribution. ACK intends to transform its IPR and icons to new age, digital platform by building properties in online, gaming, movies and product merchandising space.

Competitive landscape

The market currently is very fragmented with presence of both organised and unorganised players with the latter representing a significant market share. The presence of many Indian and International brands in the market makes it all the more competitive and price sensitive. Your Company has built a diversified portfolio of brands under various categories of menswear, womenwear and kidswear over a period of time, giving ample options to the customers to choose from. Our businesses are well prepared to make further investments in various categories by leveraging the Future Group's knowledge bank and deep understanding with respect to fashion trend and customer insights.

FMCG market is dominated by few large MNCs with vast distribution network and wide array of products and brands. With our consumer insights and understanding of the Indian markets, we have already been able to develop and launch various products which have been well received in the market. Considering the low proportion of unbranded products in India we feel that there is huge scope for new and innovative products.

Packaged Processed Food products are manufactured and marketed by various regional players and some large international players which have recently entered the market. The competition will lead to expansion of the market for packaged and branded food products. The fact that the processed food in India is still at nascent stage with only 2-3% of food being processed; there is a huge scope for increase in consumption in this space. Entry of new brands, products and players will certainly lead to competition, which will actually help in expanding the market for such products.

Risks and threats

Since our activities will be focused on consumption led sectors in India, our results of operations and financial condition will continue to be influenced by the macro-economic, market and other conditions and development in India. These factors include levels of and growth rates in GDP and per capita GDP, which affect the customer's disposable income. Rising inflation, higher interest costs, currency exchange rates pose a threat to input costs and margins. A slow down of the Indian economy may adversely affect our businesses, including its ability to implement its strategy.

These would be mitigated by a thorough continuous monitoring of performance and factors impacting it. Monitoring of costs and working capital management would be the focus to create efficiencies and margin expansion.

For each of the Business Venture, the Company would undertake timely measures to mitigate execution, operational and market risks through active participation and regular monitoring through a dedicated team of Professional Managers. We will ensure that standard operating procedures are defined with each Business Venture and affix responsibilities for execution. These operating processes and plans would be periodically reviewed for compliance checks and initiating timely action for improvisation and revisions that may be considered necessary.

Internal controls and their adequacy

The Audit Committee comprising of independent directors regularly reviews financial and other policies, monitoring procedures in the Business Ventures, key audit findings and recommends measures to improvise the risk assurance processes.

The Management Assurance team carries out quarterly reviews to assess the internal control environment of its Business Ventures and their adequacy. We review their internal audit reports and monitor implementation of key recommendations. The broader systems of internal controls and external audits have been defined and deployed in the various businesses to protect our Business Ventures and shareholders from potential risks.

Review of financial performance

The consolidated financial statements have been prepared in accordance with Indian GAAP (Generally Accepted Accounting Principles) and as prescribed for accounting of subsidiaries, Joint Ventures and Associates, as applicable.

Investment in subsidiaries are accounted based on line—by-line consolidation after eliminating intercompany balances and minority interests as per AS-21. "Consolidated Financial Statements" Investment in Joint ventures are accounted based on proportionate consolidation method as per AS - 27. "Financial Reporting of Interest in Joint Ventures" Investments in associates are accounted based on equity method as per AS-23 "Accounting for Investment in Associates in Consolidated Financial Statements".



Income

The Company has recorded consolidated total income of ₹86,041 lakhs in the fiscal 2012 as against ₹54,926 lakhs in fiscal 2011. Our total income primarily include revenue from sale of consumer products by our subsidiaries and proportionate share of revenue in our joint ventures, income from investing activities, interest on deposits, other operating income, other income and our proportionate share of income in our joint ventures. Income from investing activity primarily consists of interest income and dividend income.

Expenditure

Our total expenditure include costs of goods sold by our subsidiaries, employee costs, operating and other expenses, interest and financing charges and depreciation and our proportionate share of costs in our joint venture.

Cost of goods sold

Our cost of goods sold primarily include costs in relation to purchases of raw materials by our subsidiaries and other costs which include freight and forwarding charges and labour charges and our proportionate share of costs in our joint venture. Our cost of goods sold accounted for 68% and 65% of our total income for fiscal 2012 and fiscal 2011 respectively.

Employee cost

Our employee cost include salaries and bonus to our employees, contributions to provident fund and other funds as well as staff welfare expenses and also includes our proportionate share of cost in our joint ventures. Our staff costs accounted for 8% of total income for both fiscal 2012 and fiscal 2011.

Administrative and Other expenses

Our administrative and other expenses primarily include expenses towards payment of rent, power, water and fuel, advertisement, publicity and selling expenses, travelling expenses, legal and professional charges and our proportionate share of such costs in our

joint ventures. Our administrative and other expenses accounted for 21% and 24% of our total income for fiscal 2012 and fiscal 2011 respectively.

Interest and financing charges

Our interest and financing primarily consists of interest on working capital loans, fixed loans and term loans and our proportionate share of such expenses in our joint ventures. Our interest and financing charges accounted for 3% and 4% of our total income for fiscal 2012 and fiscal 2011 respectively.

Depreciation & Amortization

Depreciation expenses primarily consists of depreciation on our fixed assets. Depreciation also includes amortization of intangible assets such as trademarks, brands and entry and license fees. Our Depreciation accounted for 3% and 5% of our total income for fiscal 2012 and fiscal 2011 respectively.

Provision for taxation

We provide for current income tax as well as deferred tax. Provision for taxation accounted for 1% and 0.5% of our total income for fiscal 2012 and fiscal 2011 respectively.

Investments

Investments, which are long term in nature are stated at cost and provision for diminution is made, if the decline in value is other than temporary in nature. Net increase in investments during the year under review is ₹ 27,430 lakhs.

Goodwill

The Accounting treatment for the excess of investment value of the Company in its subsidiaries and joint ventures over the Company's portion of the equity share capital in the subsidiaries and joint ventures is treated as Goodwill on consolidation. During fiscal 2012, it is ₹ 39,429 lakhs with an increase of ₹ 7,835 lakhs over fiscal 2011.





CORPORATE GOVERNANCE REPORT

In terms of Clause 49 of the Listing Agreement with BSE Limited (BSE) and National Stock Exchange of India Limited (NSE), the report containing details of corporate governance systems and processes at Future Ventures India Limited is as under:

COMPANY'S PHILOSOPHY ON THE CODE OF GOVERNANCE

The Company's philosophy on corporate governance is to achieve business excellence, enhance long term values for its stakeholders, maintaining excellent relations across all levels and proper compliance with all applicable legal and regulatory requirements. We believe that Corporate Governance is a journey for constantly improving sustainable value creation and is an upward moving target. In its endeavor to achieve the higher standards of governance by adopting the best emerging practices, the Company not only adheres to the prescribed corporate governance practices in terms of the regulatory requirements but is also committed to sound corporate governance principles and practices.

BOARD OF DIRECTORS

The Board of Directors of the Company (Board) has optimum combination of Non-Executive and Independent Directors comprising of more than fifty percent being Non-Executive Directors and more than one-third being Independent Directors.

Mr. G. N. Bajpai acts as the Non-Executive Chairman of the Board and Mr. Kishore Biyani is the Managing Director.

None of the Directors hold directorship in more than 15 public limited companies nor is a member of more than 10 committees or chairman of more than 5 committees across all the public limited companies in which they are Directors.

During the financial year 2011-12, five meetings of the Board of Directors were held on the following dates:

 30^{th} June, 2011, 16^{th} July, 2011, 13^{th} August, 2011, 14^{th} November, 2011 and 14^{th} February, 2012.

The details of Directorship and Membership/Chairmanship of the Committees of the Board held by the Directors as on 31st March, 2012 and their attendance at the meetings during the year are as follows:

Name of the Director	Category	No. of Board	No. of Board	Attendance	No. of	No. of Co	mmittee	
		Meetings held	Meetings	at the last	Directorships	position hel	d including	
		during the	attended by the	AGM	in other	the Con	Company*	
		financial year	Director during		public limited	Chairman	Member	
		2011-12	the financial		companies#	of the		
			year 2011-12			Committee		
Mr. G. N. Bajpai	Chairman &	5	4	Yes	14	5	4	
	Independent							
	Director							
Mr. Kishore Biyani	Promoter and	5	5	Yes	10	0	4	
	Managing Director							
Mr. Anil Harish	Independent	5	5	Yes	13	4	6	
	Director							
Mr. B. Anand	Non-Executive	5	4	Yes	1	2	1	
	Director							
Mr. Jagdish Shenoy	Independent	5	5	Yes	2	0	2	
	Director							
Mr. Gaurav Burman@	Non-Executive	5	1	No	3	0	0	
	Director							
Ms. Vibha Rishi**	Non-Executive	5	0	Not	0	0	0	
	Director			Applicable				

[#] excludes directorship in foreign companies and Section 25 companies

^{*} Membership/Chairman of only Audit Committee and Shareholders'/Investors' Grievances Committee in public limited companies have been considered

[@]Appointed with effect from 16th July, 2011

^{**} Appointed with effect from 14th February, 2012

Two meetings of the Investment Committee constituted by the Board in terms of the scope of reference provided, from time to time were held during the financial year 2011-12.

AUDIT COMMITTEE

Terms of Reference

The terms of reference of Audit Committee *inter alia* includes the following:

- a. Overseeing the Company's financial reporting process and disclosure of its financial information;
- Recommending to the Board, the appointment, reappointment and replacement of the statutory auditor and the fixation of audit fee;
- Reviewing, with the management, the quarterly, half yearly and annual financial statements before submission to the board for approval;
- Reviewing, with the management, the performance of statutory and internal auditors, and adequacy of the internal control systems;
- e. Such other matters as specified under Clause 49 of the Listing Agreement and requirements of Section 292A of the Companies Act, 1956 and the Reserve Bank of India or as may be delegated by the Board of Directors of the Company.

The Audit Committee from time to time invites Statutory Auditors, Internal Auditors and other executives, as it considers appropriate to be present at the meeting.

Composition and Attendance at Meetings:

As on 31st March, 2012, the composition of Audit Committee has been as under:

- a) Mr. G.N.Bajpai
- b) Mr. Anil Harish
- c) Mr. B. Anand
- d) Mr. Jagdish Shenoy

During the financial year 2011-12, five meetings of Audit Committee were held on the following dates:

30th June, 2011, 16th July, 2011, 13th August, 2011, 14th November, 2011 and 14th February, 2012.

Attendance of the Directors at the Audit Committee Meetings held during the financial year is as under:

Name of Directors	Category	No. of Meeting(s) Attended
Mr. G. N. Bajpai	Chairman	4
Mr. Anil Harish	Member	5
Mr. B. Anand	Member	4
Mr. Jagdish Shenoy	Member	4

Mr. G. N. Bajpai Chairman of the Audit Committee was present at the last Annual General Meeting held on 23rd September, 2011.

NOMINATION AND REMUNERATION/COMPENSATION COMMITTEE

Terms of Reference

The terms of reference of Nomination and Remuneration / Compensation Committee *inter alia* includes the following:

- To undertake a process of due diligence to determine the 'fit and proper' status of existing Directors, if required;
- To undertake a process of due diligence to determine the 'fit and proper' status of the person proposed to be elected as a Director of the Company;
- c. To decide on the contents and obtain declarations from the Directors as may be required under the Companies Act, 1956, and/or other statutory provisions and update on the same to the Board of Directors from time to time;
- To recommend the suitable change(s), if required to the Board of Directors of the Company;
- e. Framing suitable policies and systems to ensure that there is no violation, by an employee of any applicable laws in India or overseas, including:
 - The Securities and Exchange Board of India (Insider Trading) Regulations, 1992; or
 - The Securities and Exchange Board of India (Prohibition of Fraudulent and Unfair Trade Practices relating to the Securities Market) Regulations, 1995;
- Determine on behalf of the Board and the shareholders the Company's policy on specific remuneration packages for executive directors including pension rights and any compensation payment;
- g. Perform such functions as are required to be performed by the Compensation Committee under the Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 (ESOP Guidelines), in particular, those stated in Clause 5 of the ESOP Guidelines;
- Such other matters as may be delegated by the Board of Directors of the Company.

Composition and Attendance at Meetings:

As on 31st March, 2012, the composition of Nomination and Remuneration /Compensation Committee has been as under:

- a) Mr. G. N. Bajpai
- b) Mr. Anil Harish
- c) Mr. B. Anand
- d) Mr. Jagdish Shenoy

During the financial year 2011-12, two meetings of Nomination and Remuneration /Compensation Committee were held on the following dates:

14th November, 2011 and 14th February, 2012.



Attendance of the Directors at the Nomination and Remuneration /Compensation Committee meetings held during the financial year is as under:

Name of Directors	Category	No. of Meeting(s) Attended
Mr. G. N. Bajpai	Chairman	1
Mr. Anil Harish	Member	2
Mr. B. Anand	Member	1
Mr. Jagdish Shenoy	Member	2

Remuneration Policy:

Details of remuneration paid to the Directors during the Financial Year 2011-12

Name of Directors	Sitting Fees (₹) **	Gross Remuneration (₹)	Total (₹)	Stock Options Held
Mr. Kishore Biyani	-	1,792,000#	1,792,000	-
Mr. G. N. Bajpai	240,000	-	240,000	250,000
Mr. Anil Harish	240,000	-	240,000	-
Mr. B. Anand	300,000	-	300,000	1,000,000
Mr. Jagdish Shenoy	220,000		220,000	-
Mr. Gaurav Burman	20,000	-	20,000	-
Ms. Vibha Rishi*	-	-	-	-

^{*}Appointed with effect from 14th February, 2012

Remuneration paid to Mr. Kishore Biyani with effect from 1 $^{\rm st}$ December, 2011.

Non-Executive Directors

The Non-Executive Directors of the Company are not paid any remuneration except by way of sitting fees for attending meetings of Board of Directors and its Committee(s). The Company did not have any pecuniary relationship or transactions with the Non-Executive Directors during the financial year 2011-12. None of the Non-Executive Directors hold any equity shares in the Company as on 31st March, 2012.

SHAREHOLDERS'/ INVESTORS' GRIEVANCES AND SHARE TRANSFER COMMITTEE

Terms of Reference

The terms of reference of Shareholders'/ Investors' Grievances and Share Transfer Committee includes the following:

- To approve Transfer / Transmission / Dematerialisation of Equity Shares of the Company;
- To approve issue of Duplicate/Consolidated/Split Share Certificate(s);
- c. To do all necessary acts, deeds and things, as may be required, including authorizing any person(s) to endorse the Share Certificate(s), affixing Common Seal

- of the Company on Share Certificate(s) as per Article of Association of the Company, etc:
- d. To do all acts, deeds and things as may be required for admission of Equity Shares of the Company with National Securities Depository Limited [NSDL] and Central Depository Services (India) Limited [CDSL].

Composition and Attendance at Meeting

As on 31st March, 2012, the composition of Shareholders'/ Investors' Grievance and Share Transfer Committee has been as under:

- a) Mr. Kishore Biyani
- b) Mr. B. Anand

During the financial year 2011-12, three meetings of the Shareholders'/ Investors' Grievance and Share Transfer Committee were held on the following dates:

5th May, 2011, 26th December, 2011 and 27th March, 2012.

Attendance of the Directors at the Shareholders' / Investors' Grievances and Share Transfer Committee meetings held during the financial year is as under:

Name of Directors	Category	No. of Meeting(s) Attended		
Mr. B. Anand	Chairman	3		
Mr. Kishore Biyani	Member	3		

During the year under review, 145 complaints/ correspondences were received by the Company and Link Intime India Private Limited, Registrar and Share Transfer Agent. The shareholder's complaints / correspondences were resolved/attended and there were no pending complaints or un-attended correspondences as on 31st March, 2012.

Name, Designation and address of Compliance Officer

Mr. Manoj Gagvani - Company Secretary & Head-Legal Future Ventures India Limited Knowledge House, Shyam Nagar, Off Jogeshwari Vikhroli Link Road, Jogeshwari (East), Mumbai – 400 060

GENERAL BODY MEETINGS

The details of Annual General Meetings held during last three years are as follows:

Year	Day, Date and Time	Venue
2008-09	Wednesday, 30th September, 2009 at 4.00 p.m.	Knowledge House, Shyam Nagar, Off Jogeshwari Vikhroli Link Road, Jogeshwari (East), Mumbai – 400 060
2009-10	Tuesday, 10th August, 2010 at 10.30 a.m.	Knowledge House, Shyam Nagar, Off Jogeshwari Vikhroli Link Road, Jogeshwari (East), Mumbai – 400 060
2010-11	Friday, 23 rd September, 2011 at 11.00 a.m.	Rangaswar Hall, 4th Floor, Yashwantrao Chavan Pratishthan, Gen. Jagannathrao Bhonsle Marg, Opp Mantralaya, Mumbai - 400 021

^{**}includes fees paid for board and committee meetings.

Special Resolution(s) passed at the last three Annual General Meetings ("AGM")

AGM	AGM Date	Special Resolutions passed					
13 th	30 th September, 2009	Approval for keeping and inspection of registers and returns at a place other than at the Registered Office of the Company					
14 th	10 th August, 2010	a) Approval for Initial Public Offer ("IPO") of Equity Shares.					
		b) Approval for Employee Stock Option Scheme					
		c) Approval for Employee Stock Option Scheme – Subsidiary Companies					
15 th	23rd September, 2011	None					

Extraordinary General Meeting

During the year under review, no Extraordinary General Meeting of the Members of the Company was held.

None of the business proposed to be transacted at the forthcoming Annual General Meeting is required to be approved by postal ballot.

Special Resolution(s) passed during last financial year through Postal Ballot

Date of passing of resolution	Special Resolutions passed
16 th January, 2012	Ratification and Amendment of the Pre- IPO 'FVIL Employees Stock Option Plan-2011' of the Company
16 th January, 2012	Employee Stock Option Scheme- Subsidiary Companies
16 th January, 2012	Payment of remuneration to Mr. Kishore Biyani - Managing Director
16 th January, 2012	Increase in limit for investments by Foreign Institutional Investors ("FIIs") in the Company.

Procedure for Postal Ballot and Voting Pattern:

- 1. The Board of Directors of the Company had at its meeting held on 14th November, 2011 appointed Mr. Sanjay Dholakia Practising Company Secretary as the Scrutinizer for conducting postal ballot process.
- 2. The postal ballot process was carried out in a fair and transparent manner. The postal ballot forms had been kept under the safe custody in a sealed and tamper proof ballot boxes before commencing the scrutiny of such postal ballot forms.
- 3. All postal ballot forms received up to the close of working hours on Friday, 13th January, 2012, the last date and time fixed by the Company for receipt of the forms had been considered.
- 4. The results of the Postal Ballot were announced on 16th January, 2012 at the Registered Office of the Company as per the Scrutinizer's Report as under:

Resolution 1:

Special Resolution: Ratification and Amendment of pre-IPO 'FVIL Employees Stock Option Plan-2011'

Promoter/ Public	No. of shares held	No. of votes polled	% of Votes Polled on outstanding shares	No. of Votes - in favour	No. of Votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
	1	2	(3)= [(2)/ (1)]*100	4	5	(6)= [(4) / (2)]* 100	(7)= [(5) / (2)]* 100
Promoter and Promoter Group	52,59,18,138	52,59,18,138	100.00	52,59,18,138	0	100.00	0
Public – Institutional holders	0	0	0	0	0	0	0
Public-Others	55,19,12,526	54,16,55,248	98.14	54,13,39,500	3,15,748	99.94	0.06
Total	1,07,78,30,664	1,06,75,73,386	99.05	1,06,72,57,638	3,15,748	99.97	0.03



Resolution 2: Special Resolution: Employee Stock Option Scheme-Subsidiary Companies

Promoter/ Public	No. of shares held	No. of votes polled	% of Votes Polled on outstanding shares	No. of Votes - in favour	No. of Votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
	1	2	(3)=[(2)/ (1)]*100	4	5	(6)= [(4) / (2)]*100	(7)= [(5) / (2)]*100
Promoter and Promoter Group	52,59,18,138	52,59,18,138	100.00	52,59,18,138	0	100.00	0
Public – Institutional holders	0	0	0	0	0	0	0
Public-Others	55,19,12,526	54,16,54,900	98.14	54,13,26,831	3,28,069	99.94	0.06
Total	1,07,78,30,664	1,06,75,73,038	99.05	1,06,72,44,969	3,28,069	99.97	0.03

Resolution 3: Special Resolution: Payment of remuneration to Mr. Kishore Biyani- Managing Director

Promoter/ Public	No. of shares held	No. of votes polled	% of Votes Polled on outstanding shares	No. of Votes - in favour	No. of Votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
	1	2	(3)=[(2)/ (1)]*100	4	5	(6)= [(4)/ (2)]*100	(7)= [(5) / (2)]*100
Promoter and Promoter Group	52,59,18,138	52,59,18,138	100.00	52,59,18,138	0	100.00	0
Public – Institutional holders	0	0	0	0	0	0	0
Public-Others	55,19,12,526	54,16,62,861	98.14	54,10,45,810	6,17,051	99.89	0.11
Total	1,07,78,30,664	1,06,75,80,999	99.05	1,06,69,63,948	6,17,051	99.94	0.06

Resolution 4: Special Resolution: Increase in limits for investments by Foreign Institutional Investors ("FIIs") in the Company

Promoter/ Public	No. of shares held	No. of votes polled	% of Votes Polled on outstanding shares	No. of Votes - in favour	No. of Votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
	1	2	(3)=[(2)/ (1)]*100	4	5	(6)= [(4)/ (2)]*100	(7)= [(5)/ (2)]*100
Promoter and Promoter Group	52,59,18,138	52,59,18,138	100.00	52,59,18,138	0	100.00	0
Public – Institutional holders	0	0	0	0	0	0	0
Public-Others	55,19,12,526	54,16,65,763	98.14	54,15,40,620	1,25,143	99.98	0.02
Total	1,07,78,30,664	1,06,75,83,901	99.05	1,06,74,58,758	1,25,143	99.99	0.01

5. The results of the postal ballot was also posted on the Company's website - www.futureventures.in

DISCLOSURES

Related Party Transactions

The Company has no material significant transactions with its related parties which may have a potential conflict with the interest of the Company at large. The details of transactions with the Company and related parties are given for information in Note no. 30 under Notes to Accounts.

Statutory Compliance, Penalties and Strictures

The Company has complied with requirements of Stock Exchange/ SEBI and other statutory authorities to the extent applicable, and accordingly no penalties have been levied or strictures have been imposed on the Company on any matter related to capital markets during the last three years.

Disclosure of Accounting Treatment

The Financial Statements have been prepared under the historical cost convention on accrual basis and in accordance with Generally Accepted Accounting Principles in India (Indian GAAP). The said Financial Statements comply with the relevant provisions of the Companies Act, 1956, the mandatory Accounting Standards notified by the Central Government of India under Companies (Accounting Standards) Rules, 2006, as amended, and guidelines issued by Reserve Bank of India for Non Banking Financial (Non Deposit Accepting or Holding) Companies from time to time.

Proceeds from the Initial Public Offer of the Company.

The details about utilization of the proceeds raised through Initial Public Offer of equity shares of the Company are disclosed to the Audit Committee. The Company has not utilized these funds for purposes other than those mentioned in the Prospectus of the Company.

CODE OF CONDUCT

The Company has framed and adopted the Code of Conduct for all its Board Members and Senior Management personnel. The Code of Conduct for the employees as well as the Board Members is posted on the Company's website - www.futureventures.in

The Board Members and Senior Management personnel have affirmed compliance with the Code of Conduct for the financial year 2011-12.

A declaration to this effect signed by Managing Director forms part of this Annual Report.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

The Management Discussion and Analysis Report forms part of this Annual Report and includes discussion on various matters specified under Clause 49(IV)(F) of the Listing Agreement.

MEANS OF COMMUNICATION AND SHAREHOLDER INFORMATION

The financial results are regularly submitted to the Stock Exchanges in accordance with the Listing Agreement and published in one English and one regional language newspaper. The financial results are also uploaded on the Company's website - www.futureventures.in

The official news, release, presentation that may be made to the Shareholders at the Annual General Meeting and the presentation as may be done to the analysts will be posted on the Company's website - www.futureventures.in



General Shareholder Information

Annual General Meeting

Date and Time : 5th September, 2012 at 11.00 a.m.

Venue : Rangaswar Hall, 4th Floor, Yashwantrao Chavan Pratishthan,

> Gen. Jagannathrao Bhonsle Marg, Opp. Mantralaya,

Mumbai - 400 021

Financial Year : The financial year of the Company

is from April 1 to March 31 of the

following year.

First Quarter Results : By second week of August, 2012
Second Quarter Results : By second week of November, 2012

Third Quarter Results : By second week of February, 2013

Fourth Quarter / Annual: By end of May, 2013

Results

Date of Book Closure : 3rd September, 2012 to 5th September,

2012 (both days inclusive)

Dividend Payment Date : Not Applicable

Listing on Stock Exchange : The Company's equity shares are listed on the following Stock Exchanges:

1. BSE Limited (BSE)

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

The National Stock Exchange of India Limited (NSE)
 Exchange Plaza, Bandra – Kurla Complex, Bandra (E),

Mumbai - 400 051

Stock Code:

BSE Limited : 533400

The National Stock Exchange of India

Limited : FUTUREVENT

International Securities Identification

Number (ISIN) : INE220J01017

Listing Fees

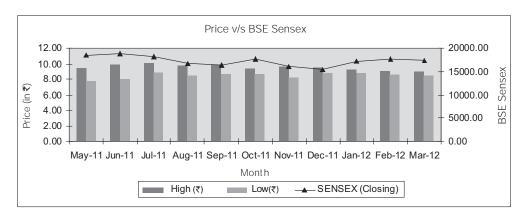
Listing fees for both the Stock Exchanges for the year 2011-12

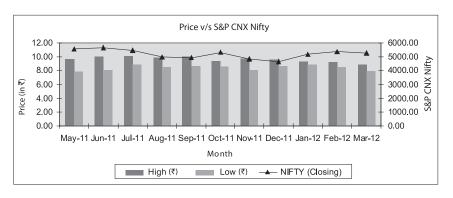
has been paid.

Market Price Data during financial year 2011-12:

Month	BS	SE	N:	SE
	High (₹)	Low (₹)	High (₹)	Low (₹)
May, 2011	9.50	7.85	9.65	7.85
June, 2011	10.00	8.01	10.00	8.00
July, 2011	10.05	8.85	10.05	8.80
August, 2011	9.80	8.49	9.90	8.55
September, 2011	9.99	8.71	9.95	8.70
October, 2011	9.39	8.65	9.40	8.60
November, 2011	9.70	8.15	9.75	8.05
December, 2011	9.54	8.75	9.60	8.75
January, 2012	9.30	8.80	9.30	8.80
February, 2012	9.10	8.60	9.15	8.55
March, 2012	9.00	8.45	8.85	7.95

Performance of share price in comparison with the broad-based indices viz. BSE Sensex and NSE Nifty:





Registrar and Share Transfer Agents

Link Intime India Private Limited

C-13, Pannalal Silk Mills Compound, L.B.S. Marg, Bhandup (West), Mumbai – 400 078.

Tel: + 91 22 2594 6970 Fax: +91 22 2594 6969

E mail: rnt.helpdesk@linkintime.co.in

Share Transfer System

Shares held in physical form are processed by the Registrar and Share Transfer Agent in the prescribed manner and if the documents are complete in all respects, are transferred within the timeframe under the applicable provisions of law.

Distribution of Shareholdings as on 31st March, 2012

Shareholding of Nominal Value of		Sharel	nolders	Amount		
₹		₹	Number	% to total	In ₹	% to total
1	-	5000	6,631	21.32	14,977,160	0.09
5001	-	10000	9,393	30.21	64,723,660	0.41
10001	-	20000	6,902	22.19	98,939,200	0.63
20001	-	30000	2,357	7.58	62,835,070	0.40
30001	-	40000	546	1.76	19,951,570	0.13
40001	-	50000	1,081	3.48	50,213,710	0.32
50001	-	100000	2,146	6.90	170,742,380	1.08
100001 and above			2,040	6.56	15,280,054,250	96.94
Total			31,096	100.00	15,762,437,000	100.00

Category of Shareholders as on 31st March, 2012

Category	No. of Shares	Shareholding %
Promoters and their relatives/ associates	545,252,817	34.59
Banks	23,274,171	1.48
Foreign Institutional Investors	17,009,181	1.08
Non Residents Indians	1,924,426	0.12
Non Residents Indians (Non Repatriable)	342,963	0.02
Indian Companies	642,687,744	40.77
Indian Public	343,506,524	21.80
Clearing Members	2,245,874	0.14
Total	1,576,243,700	100.00



Dematerialisation of Shares and Liquidity

As on 31st March, 2012, a total of 1.55,35,42,950 equity shares aggregating to 98.56 % of the total issued, subscribed and paid-up equity share capital of the Company were in dematerialised form.

The equity shares of the Company are regularly traded on the BSE Limited and on the National Stock Exchange of India Limited.

Outstanding GDRs/: NIL ADRs/ Warrants or Convertible Instruments

Plant Location : Not Applicable

Address for Correspondence : Registrar and Share Transfer **Agents** Link Intime India Private Limited

C-13, Pannalal Silk Mills Compound, L.B.S. Marg, Bhandup (West),

Mumbai - 400 078.

Tel: + 91 22 2594 6970 Fax: +91 22 2594 6969

E-mail: rnt.helpdesk@linkintime.co.in

Company

Future Ventures India Limited

Registered Office:

Knowledge House, Shyam Nagar, Off Jogeshwari Vikhroli Link Road, Jogeshwari (East), Mumbai- 400 060

Tel: +91 22 3084 1300 Fax: + 91 22 6644 2201

Corporate Office: 247 Park. Tower C.

L.B.S. Marg, Vikhroli - (West),

Mumbai - 400 083 Tel.: +91 22 6199 4111 Fax: +91 22 6199 5391

Website: www.futureventures.in

Designated E-mail ID: investor.care@futureventures.in

NON MANDATORY REQUIREMENTS

The status of compliance with the non-mandatory requirements is as under:

Chairman of the Board

No separate office for the Chairman is maintained, and hence no reimbursement of expenses is made towards

No Specific tenure has been specified for the Independent Directors. However, they are liable to retire by rotation and seek re-appointment by the Members.

Remuneration Committee

Details regarding Remuneration Committee are provided and forms part of this report.

Shareholders' Rights

The Company has not sent half yearly financial performance to each household of the Shareholders.

Audit Qualification

There are no audit qualifications in the financial statements for the financial year 2011-12. Standard practices and procedures are followed to ensure unqualified financial statements.

Training of Board Members

The Board is equipped to perform its role through inputs from various sources from time to time. Directors are fully briefed on all matters concerning the business and operations of the Company and they regularly interact with the management in a free and open manner in order to obtain any information that they may require.

Mechanism for evaluating Non-Executive Board 6 Members

The Company, presently does not have any formal mechanism for evaluating Non-Executive Board members.

7. **Whistle Blower Policy**

The Company has framed a Code of Conduct for Directors and Senior Management. At present, the Company does not have any formal Whistle Blower Policy.

DECLARATION

I, Mr. Kishore Biyani – Managing Director of Future Ventures India Limited hereby declare that all the members of the Board of Directors of the Company and the Senior Management Personnel have affirmed compliance with the Code of Conduct applicable to them as laid down by the Company in terms of Clause 49(1)(D) (ii) of the Listing Agreement entered into with the Stock Exchanges for the financial year ended 31st March, 2012.

For Future Ventures India Limited

Date: 24th May,2012 Place: Mumbai Kishore Biyani Managing Director

Auditor's Certificate as per Clause 49 of the Listing Agreement

To, The Members of Future Ventures India Limited

We have examined the compliance of conditions of Corporate Governance by Future Ventures India Limited ("the Company") for the year ended March 31, 2012 as stipulated in Clause 49 of the Listing Agreement of the said Company with Stock Exchanges.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination has been limited to review of procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

The Company is in the process of formalizing its Risk Management Policy.

In our opinion and to the best of our information and according to the explanations given to us and read with the paragraph above, we certify that the Company has complied with conditions of Corporate Governance as stipulated in Clause 49 of the above mentioned Listing Agreement.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No. 008072S)

M.K. Ananthanarayanan

Partner (Membership No. 19521)

MUMBAI, 24th May 2012



AUDITORS' REPORT

TO THE MEMBERS OF FUTURE VENTURES INDIA LIMITED

- 1. We have audited the attached Balance Sheet of FUTURE VENTURES INDIA LIMITED ("the Company") as at March 31, 2012, the statement of Profit and Loss and the Cash Flow Statement of the Company for the year ended on that date, both annexed thereto. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and the disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by the Management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- As required by the Companies (Auditor's Report) Order, 2003 (CARO) issued by the Central Government in terms of Section 227(4A) of the Companies Act, 1956, we enclose in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the said Order.
- 4. Further to our comments in the Annexure referred to in paragraph 3 above, we report as follows:
 - (a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - (b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books:
 - (c) the Balance Sheet, the Statement of Profit and Loss and the Cash Flow Statement dealt with by this report are in agreement with the books of account;
 - (d) in our opinion, the Balance Sheet, the Statement of Profit and Loss and the Cash Flow Statement dealt with by this report are in compliance with the Accounting Standards referred to in Section 211(3C) of the Companies Act, 1956;
 - (e) in our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:
 - (i) in the case of the Balance Sheet, of the state of affairs of the Company as at March 31, 2012;
 - (ii) in the case of the Statement of Profit and Loss, of the Loss of the Company for the year ended on that date and
 - (iii) in the case of the Cash Flow Statement, of the cash flows of the Company for the year ended on that date.
- 5. On the basis of the written representations received from the Directors as on March 31, 2012 taken on record by the Board of Directors, none of the Directors is disqualified as on March 31, 2012 from being appointed as a director in terms of Section 274(1)(g) of the Companies Act, 1956.

For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No.008072S)

M.K. ANANTHANARAYANAN Partner (Membership No. 19521)

Mumbai, 24th May 2012

ANNEXURE TO THE AUDITORS' REPORT

(Referred to in paragraph 3 of our report of even date)

- (i) Having regard to the nature of the Company's business/activities/result, clauses 4(ii), 4(vi), 4(vii), 4(xii), 4(xiii), 4(xvi) and 4(xix) of CARO are not applicable.
- (ii) In respect of its fixed assets:
 - (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of the fixed assets.
 - (b) The fixed assets were physically verified during the year by the Management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the fixed assets at reasonable intervals. According to the information and explanation given to us, no material discrepancies were noticed on such verification.
 - (c) The fixed assets disposed off during the year, in our opinion, do not constitute a substantial part of the fixed assets of the Company and such disposal has, in our opinion, not affected the going concern status of the Company.
- (iii) In respect of loans, secured or unsecured, granted by the Company to companies, firms or other parties covered in the Register under Section 301 of the Companies Act, 1956, according to the information and explanations given to us:
 - (a) The Company has granted loans aggregating ₹ 47,425 Lakhs to 4 parties during the year. At the year-end, the outstanding balances of such loans aggregated ₹ 6,510 Lakhs (number of parties is 4) and the maximum amount involved during the year was ₹ 47,425 Lakhs (number of parties is 4)
 - (b) The rate of interest and other terms and conditions of such loans are, in our opinion, *prima facie* not prejudicial to the interests of the Company.
 - (c) The receipts of principal amounts and interest have been generally regular.
 - (d) There are no overdue amounts remaining outstanding as at the year-end.

The Company has not taken any loans, secured or unsecured, from companies, firms or other parties listed in the Register maintained under Section 301 of the Companies Act, 1956.

- (iv) In our opinion and according to the information and explanations given to us, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to purchases of fixed assets and the sale of services. During the course of our audit, we have not observed any major weakness in such internal control system.
- (v) In respect of contracts or arrangements entered in the Register maintained in pursuance of Section 301 of the Companies Act, 1956, to the best of our knowledge and belief and according to the information and explanations given to us:
 - (a) The particulars of contracts or arrangements referred to in Section 301 that needed to be entered in the Register maintained under the said Section have been so entered.
 - (b) Where each of such transaction is in excess of ₹ 5 lakhs in respect of any party, the transactions have been made at prices which are *prima facie* reasonable having regard to the prevailing market prices at the relevant time except in respect of certain expenditure which are proprietary in nature.
- (vi) In our opinion, the internal audit functions carried out during the year by a firm of Chartered Accountants appointed by the Management have been commensurate with the size of the Company and the nature of its business.
- (vii) According to the information and explanations given to us in respect of statutory dues:
 - (a) The Company has generally been regular in depositing undisputed dues, including Provident Fund, Income-tax, Service Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.
 - (b) There were no undisputed amounts payable in respect of Provident Fund, Income-tax, Service Tax, Cess and other material statutory dues in arrears as at 31st March, 2012 for a period of more than six months from the date they became payable.
 - (c) Details of dues of Income-tax, Service Tax and Cess which have not been deposited as on 31st March, 2012 on account of disputes are given below:

Name of Statute	Nature of Dues	Amount in ₹	Period to which the amount relates	Forum where dispute is pending
Income Tax Act, 1961	Income Taxes	11,320,650	2008 – 09	Commission of Income Tax (Appeals)



- (viii) The accumulated losses of the Company at the end of the financial year are less than fifty percent of its net worth and the Company has incurred cash losses in the current financial year and in the immediately preceding financial year.
- (ix) In our opinion, the Company has maintained adequate records where it has granted loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- (x) Based on our examination of the records and evaluations of the related internal controls, the Company has maintained proper records of the transactions and contracts in respect of its dealing in shares, securities, debentures and other investments and timely entries have been made therein. The aforesaid securities have been held by the Company in its own name.
- (xi) In our opinion and according to the information and explanations given to us, the terms and conditions of the guarantees given by the Company for loans taken by others from banks and financial institutions are not *prima facie* prejudicial to the interests of the Company.
- (xii) In our opinion and according to the information and explanations given to us and on an overall examination of the Balance Sheet, we report that funds raised on short-term basis have not been used during the year for long- term investment.
- (xiii) According to the information and explanations given to us, the Company has not made preferential allotment of shares to parties and companies covered in the Register maintained under Section 301 of the Companies Act, 1956.
- (xiv) The Management has disclosed the end use of money raised by public issue and we have verified the same.
- (xv) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company and no fraud on the Company has been noticed or reported during the year.

For **DELOITTE HASKINS & SELLS**

Chartered Accountants (Registration No.008072S)

M.K. ANANTHANARAYANAN Partner (Membership No. 19521)

Mumbai, 24th May 2012

BALANCE SHEET AS AT MARCH 31, 2012.

Particu	lars	Note	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
EQUITY	AND LIABILITIES			
Shareh	olders' Funds			
a)	Share Capital	2	157,624.37	82,624.37
b)	Reserves & Surplus	3	(1,187.95)	179.04
			156,436.42	82,803.41
Non Cu	rrent Liabilities			
a)	Long Term Provisions	4	12.06	6.15
			12.06	6.15
Current	t Liabilities			
a)	Trade Payables	5	53.49	114.79
b)	Other Current Liabilities	6	56.12	440.48
c)	Short Term Provisions	7	142.18	86.73
			251.79	642.00
TOTAL			156,700.27	83,451.56
ASSET				
Non- C	urrent Assets			
a)	Fixed Assets (Net Block)	8		
	(i) Tangible Assets		12.99	16.13
b)	Non-Current Investments	9	102,100.82	74,670.76
c)	Deferred Tax Assets	10	39.82	10.76
d)	Long Term Loans and Advances	11	404.98	1,532.99
			102,558.61	76,230.64
Current	t Assets			
a)	Current Investments	12	26,855.31	384.96
b)	Cash and Cash Equivalents	13	106.56	31.37
c)	Short Term Loans and Advances	14	26,722.06	6,745.79
d)	Other Current Assets	15	457.73	58.80
			54,141.66	7,220.92
TOTAL			156,700.27	83,451.56

See accompanying Notes to Accounts forming part of the financial statements

In terms of our report attached

For Deloitte Haskins & Sells

Chartered Accountants

For and on behalf of the Board

M.K.Ananthanarayanan

Partner

Kishore Biyani Managing Director G.N.Bajpai Chairman

Place : Mumbai Date: 24th May, 2012 Manoj Gagvani Company Secretary

& Head - Legal

Gopal Bihani

Vice President - Finance



STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2012

Particulars	Note	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
REVENUE			
Revenue from Operations	16	5,525.78	1,311.64
Other Income	17	5.94	-
TOTAL		5,531.72	1,311.64
EXPENSES			
Employee Benefits Expense	18	718.47	497.79
Depreciation	8	3.96	5.90
Other expenses	19	2,554.04	455.17
TOTAL		3,276.47	958.86
Profit Before Exceptional Items and Tax		2,255.25	352.78
Less : Exceptional Items			
IPO Expenses	20	3,100.30	448.03
Loss Before Tax		(845.05)	(95.25)
Less : Tax Expense			
Current Tax		502.45	42.00
Provision for tax relating to earlier years		48.55	(60.45)
Net Current Tax		551.00	(18.45)
Deferred Tax		(29.06)	(9.55)
		521.94	(28.00)
Loss After Tax		(1,366.99)	(67.25)
Basic & Diluted Earnings per Share (Face Value ₹ 10)	27	(0.09)	(0.01)

See accompanying Notes to Accounts forming part of the financial statements

In terms of our report attached

For Deloitte Haskins & Sells

Chartered Accountants

For and on behalf of the Board

M.K.Ananthanarayanan

Partner

Kishore Biyani Managing Director G.N.Bajpai

Chairman

Place : Mumbai

Date: 24th May, 2012

Manoj Gagvani

Company Secretary & Head - Legal

Gopal Bihani Vice President - Finance

CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2012

	Particulars	For the ye March 3 ₹ In L	1,2012	For the ye March 3 ⁻ ₹ In La	1, 2011
Α	CASH FLOW FROM OPERATING ACTIVITIES				
	Loss before tax		(845.05)		(95.25)
	Adjustments for :				
	Depreciation	3.96		5.90	
	Exchange Rate Fluctuation	0.04		0.01	
	Interest Income	(4,827.74)		(1,015.52)	
	Interest on Income Tax Refund	(5.94)		-	
	Dividend Income	(676.07)		(46.15)	
	Loss on Sale of Fixed Assets	0.05		1.76	
	(Profit) on Sale of Investments	(21.97)		(249.97)	
	Provision for Standard assets	49.96		16.74	
	Provision for Compensated absences	4.83		5.90	
	Provision for Gratuity	6.57	(5,466.31)	4.10	(1,277.23)
	Operating Profit before Working Capital changes		(6,311.36)		(1,372.48)
	(Increase) / Decrease in Loans & Advances	(20,183.42)	,	4,347.25	
	Increase / (Decrease) in Liabilities and Provisions	(445.07)	(20,628.49)	570.22	4,917.47
	,		(26,939.85)		3,544.99
	Income Taxe Refund / (Paid)		87.87		(83.68)
	Dividend Income		676.07		46.15
	Interest Received		3,946.03		974.44
	Net Cash from /(used in) operating activities (A)		(22,229.88)		4,481.90
В.	CASH FLOW FROM INVESTING ACTIVITIES				
	Sale of Fixed assets		0.21		9.31
	Purchase of Fixed Assets		(1.08)		(2.36)
	Advance towards Share Application Money paid		· · · ·		(1,185.00)
	Purchase of Investments (Includes dividend reinvested - ₹ 652.34 lakhs), (Previous Year - ₹ 46.15 lakhs)		(197,534.59)		(34,421.67)
	Redemption of Investments		144,840.53		5,014.23
C.	Net Cash used in Investing Activities (B) CASH FLOW FROM FINANCING ACTITVITIES		(52,694.93)		(30,585.49)
	Proceeds from Issue of Equity Shares (include share application money)		75,000.00		25,000.00
	Net Cash from Financing Activities (C)		75,000.00		25,000.00
	Net Increase / (Decrease) in Cash and Cash		75 10		(1 102 50)
	Equivalents (A+B+C)		75.19		(1,103.59)
	Cash and Cash Equivalents as at the beginning of the year		31.37		1,134.96
	Cash and Cash Equivalents as at the end of the year		106.56		31.37
	Net Increase / (Decrease) in Cash and Cash Equivalents		75.19		(1,103.59)

In terms of our report attached

For Deloitte Haskins & Sells

Chartered Accountants

For and on behalf of the Board

M.K.AnanthanarayananKishore BiyaniG.N.BajpaiPartnerManaging DirectorChairman

Manoj Gagvani Gopal Bihani
Place : Mumbai Company Secretary Vice President - Finance
Date : 24th May, 2012 & Head - Legal



NOTES TO ACCOUNTS

1. SIGNIFICANT ACCOUNTING POLICIES

a) Basis of Preparation of Financial Statements

The Financial Statements have been prepared under the historical cost convention on accrual basis and in accordance with Generally Accepted Accounting Principles in India (Indian GAAP). The said Financial Statements comply with the relevant provisions of the Companies Act, 1956 (the Act), the mandatory Accounting Standards notified by the Central Government of India under Companies (Accounting Standards) Rules, 2006, as amended from time to time and guidelines issued by the Reserve Bank of India for Non-Banking Financial (Non Deposit Accepting or Holding) Companies from time to time.

b) Use of Estimates

The preparation of financial statements in conformity with the generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amount of assets, liabilities, revenue and expenses and disclosure of contingent liabilities as of the date of the financial statements. The estimates and assumptions used in the accompanying financial statements are based upon the management's evaluation of the relevant facts and circumstances as of the date of the financial statements. Actual results may differ from estimates and assumptions used in preparing these financial statements.

c) Revenue Recognition.

Profit / Loss on sale of investments - Realized gain or loss on investments which is the difference between the sale consideration and the carrying cost is recognized in the Statement of Profit and Loss on the date of recognition of sale. In determining the realized gain or loss on sale of a security, the cost of such security is arrived on First in First out basis.

The cost of investments acquired or purchased would include brokerage, stamp charges and any duties directly related to the acquisition of investment.

Transactions for purchase or sale of investments shall be recognized as of the trade date and not as of the settlement date, so that the effect of all investments traded during the financial year are recorded and reflected in the financial statements, for the year.

Where investment transactions take place outside the stock market, for example, acquisitions through private placement or purchases or sales through private treaty, the transaction would be recorded, in the event of a purchase, as of the date on which the Company obtains an enforceable obligation to pay the price or, in the event of sale, when the Company obtains an enforceable right to collect the proceeds of sale or an enforceable obligation to deliver the instruments sold.

Interest income from financing activities is recognized at the rates implicit in the contract. Unrealized Interest income relating to Non-performing assets is derecognized. Interest income is recognized on time proportion basis. Dividend income is recognized when the right to receive the same is established.

Fee for services rendered is recognized at the specific rates as per the terms of contract. Advisory fee payable for advisory services is recognized at the specific rates and as per terms agreed.

d) Fixed Assets

Fixed Assets are stated at cost less depreciation. Cost includes all direct expenses relating to the acquisition and installation of fixed assets.

e) Depreciation

Depreciation is provided on Written Down Value Method at the rates and in the manner prescribed under Schedule XIV to the Companies Act, 1956.

Assets individually costing ₹ 5,000/- or less are depreciated fully in the year of purchase.

f) Foreign Currency Transactions

Foreign currency transactions are recorded at the rate of exchange prevailing on the date of transaction. At the year-end, all monetary assets and liabilities denominated in foreign currency are restated at the year-end exchange rates. Exchange differences arising on actual payment / realisation and year end re-instatement referred to above are recognized in the Statement of Profit and Loss.

a) Investments

Investments maturing within twelve months from the date of investment and investments made with the specific intention to dispose of within twelve months from the date of investment are classified as current investments. Other investments are classified as long-term investments.

Investments which are long term in nature are stated at cost and provision for diminution is made if the decline in value is other than temporary in nature. If the Balance Sheet of the unlisted investee company is not available for two years, shares in such companies shall be valued at one Rupee only which is in accordance with the prudential norms prescribed by the Reserve Bank of India for Non- Banking Financial (Non Deposit Accepting or Holding) Companies.

Current investments are stated at lower of cost and fair value determined on the basis of each category of investments. For this purpose, the investments shall be categorized as Equity, Preference, Debentures, etc. and considered scripwise and the cost and market value aggregated for all investments in each category. Unquoted investments in the units of mutual funds in the nature of current investments shall be valued at the net asset value declared by the mutual fund in respect of each particular scheme as at the Balance Sheet date.

The reclassification of Investments from long term to Current investments would be effected with the approval of the Board of Directors.

h) Retirement Benefits

Defined Benefit Plan

Gratuity liability determined on actuarial valuation performed in accordance with the projected unit credit method, as at the Balance Sheet date is provided for.

Actuarial gains and losses arising from effects of changes in actuarial assumptions are immediately recognised in the Statement of Profit and Loss as income or expense.

Defined Contribution Plan

Fixed contributions to Provident Fund are recognized in the accounts on actual cost to the Company.

Compensated Absences

Liability for short term compensated absences is recognised as expense based on the estimated cost of eligible leave to the credit of the employees as at the Balance Sheet date on undiscounted basis. Liability for long term compensated absences is determined on the basis of actuarial valuation as on the Balance Sheet date.

i) Deferred Compensation Cost

In respect of stock options, granted pursuant to the Company's Employee Stock Option Scheme 2011, the Company determines the compensated cost based on the intrinsic value method and the compensation cost is amortised on a straight line basis over the vesting period.

i) Taxation

Current tax is determined on the income for the year chargeable to tax in accordance with the provisions of Income tax Act. 1961.

Deferred tax resulting from "timing differences" between taxable and accounting income is accounted for using the tax rates and tax laws that are enacted or substantially enacted as on the Balance Sheet date. The deferred tax asset is recognized and carried forward only to the extent that there is a virtual certainly that the asset will be realized in future. In other situations, deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available to realize these assets.

k) Impairment of assets

The carrying amounts of assets are reviewed at each Balance Sheet date if there is any indication of impairment based on internal/external factors. An impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the assets net selling price and value in use. An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss is charged to Statement of Profit and Loss in the year in which the asset is impaired and the impairment loss recognized in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value at the weighted average cost of capital.

I) Provisions

A provision is recognized when an enterprise has a present obligation as a result of past event; it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.



2. SHARE CAPITAL

a) The authorized, issued, subscribed and fully paid-up share capital comprises of equity shares.

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Authorised		
5,000,000,000 (Previous year - 5,000,000,000) Equity Shares of ₹10/- each	500,000.00	500,000.00
	500,000.00	500,000.00
Issued, Subscribed and Fully Paid-up Capital		
1,576,243,700 (Previous year - 826,243,700) Equity Shares of ₹10/- each	157,624.37	82,624.37
TOTAL	157,624.37	82,624.37

b) The authorized, issued, subscribed and fully paid up capital comprises of equity shares of ₹ 10/- each as under :-

Particulars	As at Marc	h 31, 2012	As at March 31, 2011	
Particulars	No. of Shares	₹ In Lakhs	No. of Shares	₹ In Lakhs
No. of equity shares at the beginning of the year	826,243,700	82,624.37	576,243,700	57,624.37
No. of equity shares issued during the year (Refer Note (i) and (ii))	750,000,000	75,000.00	250,000,000	25,000.00
No. of equity shares at the end of the year	1,576,243,700	157,624.37	826,243,700	82,624.37

Notes:

- i) Pursuant to the Initial Public Offer made during the month of April 2011, the Company issued 750,000,000 Shares of ₹ 10 each at a price of ₹ 10 each raising ₹ 75,000 Lakhs. The shares of the Company were listed on National Stock Exchange of India Limited and Bombay Stock Exchange Limited on May 10, 2011.
- ii) During the previous year, the Company had issued 250,000,000 Equity shares at par value of ₹ 10/- each to promoter companies on preferential basis.
- c) Details of Shareholders holding more than 5% shares in the Company.

Name of the shareholder	As at Marc	h 31, 2012	As at March 31, 2011	
Name of the Shareholder	No. of shares	% of Holding	No. of shares	% of Holding
Pantaloon Retail India Limited	150,000,000	9.52	150,000,000	18.15
Gargi Developers Pvt. Ltd.	126,251,081	8.01	-	-
PIL Industries Limited	122,000,000	7.74	122,000,000	14.77
Bennett, Coleman and Company Limited	100,000,000	6.34	100,000,000	12.10
Central Departmental Stores Pvt. Ltd.	95,838,700	6.08	-	-
Future Capital Investment Pvt. Ltd.	-	-	101,800,000	12.32
Future Corporate Resource Limited	-	-	68,045,000	8.24

d) Terms/Rights attached to Equity Shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. During the year ended March 31, 2012 and March 31, 2011, the Company has not declared any dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in the proportion to the number of equity shares held by the shareholders.

3. RESERVES AND SURPLUS

	As at	As at
Particulars	March 31, 2012	March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Capital Redemption Reserve	5.20	5.20
Statutory Reserve*	338.58	338.58
General Reserve	0.59	0.59
Surplus/(Deficit)		
Opening Balance	(165.33)	(98.08)
Add: (Loss) for the year	(1,366.99)	(67.25)
	(1,532.32)	(165.33)
TOTAL	(1,187.95)	179.04

^{*}Represents the reserve created in accordance with the provisions of Section 45IC of the Reserve Bank of India Act, 1934.

4. LONG TERM PROVISIONS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Provision for Gratuity	12.06	6.15
TOTAL	12.06	6.15

5. TRADE PAYABLES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Dues to Micro enterprises and small enterprises *	-	-
Dues – Others	53.49	114.79
TOTAL	53.49	114.79

^{*} As identified by the management and relied upon by the auditors

6. OTHER CURRENT LIABILITIES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Statutory Dues	9.75	0.15
Others *	46.37	440.33
TOTAL	56.12	440.48

^{*}Includes provision for IPO expenses of ₹ Nil (Previous year ₹ 287.81 Lakhs)

7. SHORT TERM PROVISIONS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Provision for Standard Assets	66.70	16.74
Provision for Employee Benefits		
Compensated absences	14.14	9.31
Gratuity	1.34	0.68
Bonus and Incentives	60.00	60.00
TOTAL	142.18	86.73



(₹ In Lakhs)

FIXED ASSETS

FINED ASSETS										(VIIII LAKIIS)
		Gross Block	Block			Depreciation	iation		Net Block	Slock
Description of Assets	April 1, 2011	Additions	Deletions	March 31, 2012	April 1, 2011	For the vear	Deletions	March 31, 2012	March 31, March 31 2012 2011	March 31, 2011
TANGIBLE ASSETS										
Office Equipments	15.02	0.86	0.34	15.54	5.48	1.36	0.08	6.76	8.78	9.54
Computers	24.88	0.15	1	25.03	18.73	2.52	1	21.25	3.78	6.15
Furniture and Fixtures	0.65	0.07	1	0.72	0.21	0.08	ı	0.29	0.43	0.44
Total	40.55	1.08	0.34	41.29	24.42	3.96	0.08	28.30	12.99	16.13
Previous Year	56.13	2.36	17.94	40.55	25.39	5.90	6.87	24.42	16.13	30.74
INTANGIBLE ASSETS										
Software	0.38	1	1	0.38	0.38	1	ı	0.38	1	1
Total	0.38	•	•	0.38	0.38	•	•	0.38	•	•
Previous Year	0.38	ı	1	0.38	0.38	ı	ı	0.38	ı	1
GRAND TOTAL	40.93	1.08	0.34	41.67	24.80	3.96	0.08	28.68	12.99	16.13
Previous Year	56.51	2.36	17.94	40.93	25.77	5.90	6.87	24.80	16.13	30.74

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9. NON-CURRENT INVESTMENTS

		Nominal	Num	ber of Units	Amount	(₹ In Lakhs)
Pa	rticulars	Value ₹ / Unit	As at	As at	As at	As at
		Unit	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011
Un	quoted					
i)	Subsidiaries – Trade					
	- In Fully paid up Equity Shares					
	Aadhaar Retailing Limited (Refer Note(i))	10	22,400,000	18,200,000	10,717.53	8,617.53
	Indus League Clothing Limited	10	28,900,863	25,187,383	43,013.37	38,283.52
	Indus Tree Crafts Pvt. Ltd.	100	86,385	55,336	1,494.89	957.59
	Future Consumer Products Limited	10	900,000	900,000	2,000.00	2,000.00
	Future Consumer Enterprises Limited	10	10,050,000	10,050,000	16,005.00	16,005.00
	Amar Chitra Katha Pvt. Ltd.	1	264,057	49,039	8,198.02	1,502.06
	- In Fully paid up Preference Shares					
	Future Consumer Products Limited	100	145,000	-	145.00	-
	- In 0% Optionally Convertible Debentures					
	Future Consumer Enterprises Limited	100	2,500,000	-	2,500.00	-
ii)	Associates – Trade					
	- In Fully paid up Equity Shares					
	AND Designs India limited (Refer Note (ii))	10	882,380	441,190	573.15	573.15
	Capital Foods Exportts Pvt. Ltd.	10	1,420,892	1,054,269	8,100.07	4,511.25
	BIBA Apparels Private Limited	100	132,850	81,250	4,249.24	2,045.66
	- In 0% Optional Convertible Debentures					
	Capital Foods Exportts Pvt. Ltd.	100	2,500,000	-	2,500.00	-
iii)	Joint Venture – Trade					
	- In Fully paid up Equity Shares					
	Clarks Future Footwear Limited	10	15,750,000	-	2,329.55	-
	Holii Accessories Pvt. Ltd.	10	1,850,000	1,750,000	275.00	175.00
Tot	al of Non-Current Investment		87,782,427	57,768,467	102,100.82	74,670.76

Notes: i) During the year, the Company has converted 2,000,000 Debentures of ₹ 100 each into 4,000,000 Equity Shares of ₹ 10 each.

10. DEFERRED TAX ASSETS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Depreciation	0.26	0.09
Provision for Compensated Absences	4.59	3.02
Provision for Gratuity	4.35	2.22
Provision for Standard Assets	21.64	5.43
Disallowable expenditure U/s 40(ia) ie. Non deduction of TDS on Provisions	8.98	-
Net Deferred Tax Asset / (Liability)	39.82	10.76

Deferred Tax Asset arising on long term capital loss of ₹ 1,397.79 Lakhs carried forward from earlier years has not been recognised in the absence of virtual certainty on their realization.

ii) During the year And Designs India Ltd. issued 1 : 1 bonus shares and the face value of share has been split from ₹ 100 to ₹10 each.



11. LONG TERM LOANS AND ADVANCES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Unsecured - Considered Good		
(i) Advance towards Purchase of Shares		1,185.00
(ii) Prepaid Taxes (Net of provision ₹ 735.21 Lakhs (previous year ₹ 525.77 Lakhs))	204.83	347.84
(iii) Loans and Advances to Related Party	200.00	-
(iv) Other Deposits	0.15	0.15
TOTAL	404.98	1,532.99

12. CURRENT INVESTMENTS

	Nominal	Numl	per of Units	Amount	(₹ In Lakhs)
Particulars	Value ₹ /	As at	As at	As at	As at
Particulars	Unit	March 31,	March 31,	March 31,	March 31,
		2012	2011	2012	2011
Unquoted - Non Trade					
i) Mutual Funds					
Axis Liquid Fund - Inst. DDR	1000	30,018	-	300.21	-
Birla Sun life Floating Rate Fund-STP-IP- DDR	100	600,208	-	600.33	-
Daiwa Liquid Fund - Inst. Plan - DDR	1000	52,368	-	523.95	-
Edelweiss Liquid Fund - Inst. Weekly dividend	10	158,671	-	15.88	-
Edelweiss Liquid Fund - Super Inst. DDR	10	10,008,713	-	1,000.87	-
HDFC Liquid Fund - Prem. Plan - DDR	10	222,953	-	27.33	-
ICICI Prudential Flexible Income Plan – DDR	100	-	128,234	-	135.59
ICICI Prudential Floating Rate Fund Plan DDR	100	21,600	-	21.61	-
ICICI Prudential Money Market Fund cash option -	100	300,159	-	300.19	-
DDR					
IDFC Cash Fund - super Inst. Plan C - DDR	1000	58,799	-	588.13	-
Kotak Floater Short Term – DDR	10	3,242,975	-	328.07	-
Peerless Liquid Fund - super Inst. DDR	10	3,697,929	-	369.85	-
Peerless Ultra Short Super Inst. DDR	10	6,243,894	-	625.31	-
Pramerica Liquid Fund – DDR	1000	38,371	5,164	383.74	51.64
Reliance Liquidity Fund – DDR	10	1,000,358	1,976,358	100.09	197.73
Reliance Money Manager Fund - Inst. Option Daily Dividend	1000	322	-	3.22	-
Religare Liquid Fund - Super Inst. DDR	1000	42,849	-	428.83	-
Religare Ultra Short Term Fund - Inst. Daily Dividend	1000	29,433	-	294.83	-
SBI Premier Liquid Fund - Inst. DDR	1000	56,867	-	570.52	-
SBI SHF Ultra Short term fund - inst. Plan DDR	1000	2,042	-	20.43	-
Taurus Liquid Fund - Inst. DDR	1000	13,008	-	130.09	-
Taurus Liquid Fund - Super Inst. DDR	1000	22,180	-	221.83	-
Sub – Total		25,843,717	2,109,756	6,855.31	384.96
ii) Certificate of Deposits					
Sicom Ltd.		-	-	20,000.00	-
TOTAL		25,843,717	2,109,756	26,855.31	384.96

13. CASH AND CASH EQUIVALENTS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Cash	0.03	0.01
Cheques on Hand	0.90	-
Balance with Scheduled Bank		
- In Current Account	105.63	31.36
TOTAL	106.56	31.37

14. SHORT TERM LOANS AND ADVANCES

Pa	rticulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
a)	Secured - Considered Good		
	(i) Loans and advances to Related Parties	-	1,925.00
b)	Unsecured - Considered Good		
	(i) Loans and advances to employee	0.07	3.03
	(ii) Loans and advances to Related Parties	26,419.00	4,771.60
	(iii) Security Deposits	300.00	-
	(iv) MAT Credit entitlement	-	7.12
	(v) Other loans and advances	2.99	39.04
TO	TAL	26,722.06	6,745.79

15. OTHER CURRENT ASSETS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Interest Accrued on Deposits and Inter Corporate Deposits	457.73	58.80
TOTAL	457.73	58.80

16. REVENUE FROM OPERATIONS

Particulars	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Gain on Sale of Investments *	21.97	0.03
Interest Income:		
- On Bank Deposits/Other Deposit	1,949.80	0.22
- On Inter Corporate Deposits	2,877.94	1,015.30
Dividend Income:		
Dividend on Mutual Fund	652.34	46.15
Dividend From Long Term Investment :		
Associates	23.73	-
	676.07	46.15
Profit on Sale of Long Term Securities	-	249.94
TOTAL	5,525.78	1,311.64

^{*} Includes $\stackrel{?}{\sim}$ 2.10 Lakhs (Previous Year $\stackrel{?}{\sim}$ 0.03 Lakhs) being increase in carrying value based on the net asset value declared by mutual funds.



17. OTHER INCOME

Particulars	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Interest on Income tax Refund	5.94	-
TOTAL	5.94	

18. EMPLOYEE BENEFITS EXPENSES

Particulars	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Salaries and Wages	663.81	455.09
Contribution to Provident Fund	18.74	15.00
Staff Welfare Expenses	35.92	27.70
TOTAL	718.47	497.79

19. OTHER EXPENSES

Particulars	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Rent	82.43	42.54
Legal and Professional Charges	266.99	35.42
Advisory and Mentoring Fees	1,500.00	132.36
Brand Royalty	145.30	110.30
Audit Fees (Refer Note 21)	43.29	21.33
Rates and taxes	0.22	25.15
Directors sitting fees	10.20	7.80
Loss on Sale of Asset	0.05	1.76
Provision for Standard Assets	49.96	16.74
Advertisement and Publicity	367.67	0.51
Exchange Rate Fluctuation	0.04	0.01
Insurance Premium	0.36	0.16
Repairs and Maintenance	0.56	0.59
Miscellaneous expenses	86.97	60.50
TOTAL	2,554.04	455.17

20. EXCEPTIONAL ITEMS - IPO EXPENSES

During the year, the Company has allotted 750,000,000 Shares at par value of ₹ 10 per equity share. The IPO expenses incurred during the year aggregating to ₹ 3,100.30 Lakhs (Previous Year ₹ 448.03 Lakhs) have been absorbed in the Statement of Profit and Loss.

21. DETAILS OF AUDIT FEES

Particulars	For the year ended March 31,2012 ₹ in Lakhs	For the year ended March 31, 2011 ₹ in Lakhs
Audit Fees	14.00	12.00
Taxation Matters	1.00	1.00
Other Services *	19.90	4.64
Out of Pocket Expense (Including Taxes and Levies)	8.39	3.69
TOTAL	43.29	21.33

^{*} Excludes ₹ Nil (Previous Year ₹ 60.44 Lakhs) towards IPO Fees which is included under IPO Expenses.

22. The Company's obligation towards Gratuity is a Defined Benefit plan and the details of actuarial valuation as on March 31, 2012 is given below:

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Expenses recognized in the Statement of Profit and Loss		
Current Service cost	6.63	5.30
Interest cost on benefit obligations	0.55	0.22
Expected return on plan assets	0.00	0.00
Actuarial (gain)/loss	(0.61)	(1.42)
Net benefit expense	6.57	4.10
Amount recognized in the Balance Sheet		
Closing Projected Benefit Obligation	(13.40)	(6.83)
Closing Fair value of plan assets	0.00	0.00
Unfunded Net Asset/ (Liability) recognized in the Balance Sheet	(13.40)	(6.83)
Changes in the present value of defined benefit obligations are as follows:		
Obligations at period beginning	6.83	2.73
Service Cost	6.63	5.30
Interest on Defined benefit obligation	0.55	0.22
Benefits settled	0.00	0.00
Actuarial (gain)/loss	(0.61)	(1.42)
Obligations at period end	13.40	6.83
Assumptions		
Interest rate	8.00%	8.00%
Salary increase	6.00%	6.00%
Attrition rate	1.00%	1.00%
Retirement age	58 years	58 years

The estimates of future salary increase take into account inflation, seniority, promotion and other relevant factors. The disclosure requirement with regard to composition of Investments in the Fair Value of Plan assets has not been furnished, since the liability is not funded. Disclosure relating to experience adjustments has not been provided in the absence of relevant information.



23. The Company's obligation towards Compensated Absences is a Defined Benefit plan and the details of assumptions made in actuarial valuation as on March 31, 2012 is given below:

Particulars	As at	As at
	March 31, 2012	March 31, 2011
Interest rate	8.00%	8.00%
Salary increase	6.00%	6.00%
Attrition rate	1.00%	1.00%
Retirement age	58 years	58 years

24. EMPLOYEE STOCK OPTION PLAN

The Board at its meeting held on July 12, 2010, approved issue of Stock Options up to a maximum of 1 % of the paid up Equity Share Capital of the Company (before Rights Issue) aggregating to 50,000,000 Equity Shares in a manner provided in the SEBI (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 subject to the approval of the shareholders under Section 81 (1A) of the Companies Act, 1956. The Shareholders of the Company at the Annual General Meeting held on August 10, 2010 approved the aforesaid issue of 50,000,000 Equity Shares of the Company under one or more Employee Stock Option Scheme(s). Post listing of the company, the shareholders have ratified the pre-IPO scheme. The Compensation and Nomination Committee has approved the following grants to certain directors and employees of the Company and some of its Subsidiaries in accordance with the FVIL Employees Stock Option Plan 2011 (ESOP Scheme):

Particulars	Grant I	Grant II
Date of Grant	27 th March 2011	14th Feb 2012
Exercise Price	₹ 10 per option	The Exercise Price in respect of Options granted shall be determined by the committee and shall not be less than the face value of one equity share of the Company (₹ 10 per Share)
Vesting Commences on	27 th March 2012	14th Feb 2013
Options outstanding at the beginning of the year		
- Vested	Nil	Nil
- Yet to Vest	13,280,000	Nil
Options Vested	3,909,000	Nil
Options Granted	Nil	2,055,000
Options Excercised	Nil	Nil
Options Forfeited/Lapsed	250,000	Nil
Options outstanding at the end of the year		
- Vested	3,909,000	Nil
- Yet to Vest	9,121,000	2,055,000

Deferred Stock Compensation Expense:

As the exercise price has been fixed at fair value as on date of grant, there is no compensation cost which needs to be amortized over the vesting period of the stock option.

Fair Value Methodology

The fair value of Options used to compute proforma net profit and earnings per Equity Share have been estimated on the date of the grant using Black-Scholes model by an independent consultant.

The key assumptions used in the Black-Scholes model for calculating the fair value as on the date of the grants are:

Particulars	Grant I	Grant II
Vesting Date		Options vest over a period of 3
	years in the ratio of 30%, 30%, 40%	years in the ratio of 30%, 30%, 40%
Risk-Free Interest Rate (Average)	7.79%	8.27%
Expected Life (Years)	2.50 years	2.50 years
Expected volatility of Share Price (%)	Since the company is unlisted, zero volatility has been considered	29.07%
Dividend Yield (%)		The company has not declared dividend, hence dividend has not been considered
Price of the underlying share at the time of option	₹ 10 each	₹ 8.75 each
Fair Value of the Option	₹ 2.36 each	₹ 3.22 each

Had compensation cost for the Stock Options granted under the Scheme been determined based on fair value approach, the company's net profit and earnings per share would have been as per the pro forma amounts indicated below:

Impact on Net Profit

Particulars	₹ In Lakhs
Net Loss (As reported)	(1,366.99)
Add: Stock based employee compensation expense included in net profit	Nil
Less: Stock based compensation expense determined under fair value based method (Proforma)	(186.04)
Net Loss (Proforma)	(1,553.03)

Impact on Earnings Per Share

Particulars	₹ per share
Basic Earnings per Share of ₹ 10 each (As reported)	(0.09)
Basic Earnings per Share of ₹ 10 each (Proforma)	(0.10)
Diluted Earnings per Share of ₹ 10 each (As reported)	(0.09)
Diluted Earnings per Share of ₹ 10 each (Proforma)	(0.10)

25. During the year ended March 31, 2012, the Company has formulated a scheme (Future Ventures Employee Welfare Trust Plan (FVEWTP)) which shall be administered by the IL&FS Trust Company Limited. The objective of the FVEWTP is to subscribe to the equity shares of the Company, to hold and dispose them from time to time and to distribute any surpluses arising there from to the beneficiaries of FVEWTP. Certain eligible employees of the Company and its Business Ventures as recommended by the Executive Committee are the beneficiaries under FVEWTP.

26. SEGMENTAL REPORTING

The Company is primarily engaged in the business of investing/financing in consumer product Businesses/Brands. Further, the Company does not have any operations outside India. As such, there are no separate reportable segments as per AS 17 "Segmental Reporting".

27. EARNINGS PER SHARE

Numerator

The Company has only one class of equity share, hence the Profit after Tax is used for computation of earnings per share without any adjustment.

Denominator

Particulars	March 31, 2012	March 31, 2011
No. of equity shares at the beginning of the year	826,243,700	576,243,700
No. of equity shares at the end of the year	1,576,243,700	826,243,700
Weighted average number of shares outstanding during the year	1,506,571,569	758,161,508



The Company has issued employee stock options during the year which gives rise to potential equity shares. However, as per the terms of the stock option scheme, the exercise price is greater than the average fair value of the shares during the year. Therefore, these potential shares are considered to be anti-dilutive and accordingly, they are not considered in the computation of diluted earnings per share. Hence the basic and diluted earnings per share are the same.

28. UTILISATION OF IPO FUNDS

(₹ In Lakhs)

Particulars	Amount as per Prospectus	Amount Utilized As at March 31, 2012
(a) To create, build, invest in or acquire, and operate Business Ventures	53,135.56	24,060.43
(b) For General corporate purpose	17,711.85	14,597.96
(c) Issue Related Expenses	4,152.59	3,548.33
TOTAL	75,000.00	42,206.72

Pending utilization of the full proceeds of the issue, the funds are temporarily invested/held in various Mutual Funds, Certificate of Deposits, Inter Corporate Deposits and Company's Bank Accounts.

29. Certain subsidiaries of the company have incurred losses resulting in erosion of their net worth. These companies are in the process of building respective businesses/brands and creating substantial value. The management is fully committed to lead them to profitability by providing the necessary financial support and mentoring. Therefore, in the opinion of the management, the diminutions in the value of the said investment are not other than temporary in the nature and consequently, no adjustment is considered necessary to their carrying values.

30. RELATED PARTY DISCLOSURES

A. Names of Related Parties and Nature of Related Parties Relationship

(as identified by the management and relied upon by the auditors)

Particulars	March 31,2012	March 31,2011
i) Subsidiaries	Aadhaar Retailing Limited	Aadhaar Retailing Limited
	Indus League Clothing Limited	Indus League Clothing Limited
	Lee Cooper (India) Limited (Subsidiary of Indus League Clothing Limited) Indus Tree Crafts Pvt. Ltd.	Lee Cooper (India) Limited (Subsidiary of Indus League Clothing Limited) Indus Tree Crafts Pvt. Ltd.
	Indus Tree Producer Transform Pvt. Ltd. (Subsidiary of Industree Craft Pvt. Ltd.) Future Consumer Enterprise Limited	Future Consumer Enterprise Limited (With effect from August 2, 2010) Future Consumer Products Limited
	Future Consumer Products Limited	(With effect from June 29, 2010) Star Shopping Centres Pvt. Ltd. (Upto July 26, 2010)
	Amar Chitra Katha Pvt. Ltd. (With effect from June 30,2011) IBH Books & Magazines Distributors Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd.) ACK Edutainment Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd.) ACK Eaglemoss Collectibles Publishing Private Limited (Subsidiary of Amar Chitra Katha Pvt. Ltd.) ACK Media Direct Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd.) Karadi Tales Company Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd.)	

Particulars	March 31,2012	March 31,2011
	Karadi Path Education Company Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd. till February 13, 2012) Ideas Box Entertainment Pvt. Ltd. (Subsidiary of Amar Chitra Katha Pvt. Ltd.)	
ii) Associates	And Designs India Limited	And Designs India Limited
	Capital Foods Exportts Pvt. Ltd.	Capital Foods Exportts Pvt. Ltd.
	Capital Foods Limited (Subsidiary of Capital Foods Exportts Pvt. Ltd.) Integrated Food Park Pvt. Ltd. (Subsidiary of Capital Foods Limited)	Capital Foods Limited (Subsidiary of Capital Foods Exportts Pvt. Ltd.) Integrated Food Park Pvt. Ltd. (Subsidiary of Capital Foods Limited)
	Turtle Limited (Associate of Indus League Clothing Limited) Biba Apparels Pvt. Ltd. Amar Chitra Katha Pvt. Ltd. (Upto June 30,2011) Karadi Path Education Company Pvt. Ltd. (Associate of Amar Chitra Katha Pvt. Ltd. from February 14, 2012)	Turtle Limited (Associate of Indus League Clothing Limited) Biba Apparels Pvt. Ltd. (With effect from March 14, 2011) Amar Chitra Katha Pvt. Ltd. (With effect from March 19,2011)
iii) Joint Ventures	Holii Accessories Pvt. Ltd.	Holii Accessories Pvt. Ltd.
	Celio Future Fashion Limited (Joint Venture of Indus League Clothing Limited) Clarks Future Footwear Limited (With effect from June 29, 2011)	Celio Future Fashion Limited (Joint Venture of Indus League Clothing Limited)
iv) Enterprises	Pantaloon Retail (India) Limited	Pantaloon Retail (India) Limited
over which key management personnel can	PIL Industries Limited (Formerly known as Pantaloon Industries Limited)	PIL Industries Limited (Formerly known as Pantaloon Industries Limited)
exercise control/	Akar Estate & Finance Pvt. Ltd.	Future Capital Investment Pvt. Ltd.
significant influence	Anchor Mall Pvt. Ltd.	Future Capital Holdings Limited
	Bansi Mall Management Co. Pvt. Ltd.	Future Corporate Resources Limited
	ESES Commercial Pvt. Ltd.	Future Ideas Realtors India Limited
	Future Corporate Resources Limited	Future Ideas Company Limited
	Future Human Development Limited	Future Value Retail Limited
	Future Ideas Company Limited	Home Solutions Retail (India) Limited
	Future Ideas Realtors India Limited	Future Agrovet Limited
	Future Outdoor Media Solutions Limited	Winner Sports Limited
	Ishkrupa Mall Management Co. Pvt. Ltd.	Future Capital Financial Services Limited
	Manz Retail Pvt. Ltd.	Future Finance Limited
	Nufuture Digital (India) Limited	Kshitij Investment Advisory Company Limited
	PRTL Enterprises Limited	Splendor Fitness Pvt. Ltd.
	Splendor Fitness Pvt. Ltd. (Formerly known as Talwalkars Pantaloon Fitness Pvt. Ltd.)	(Formerly known as Talwalkars Pantaloon Fitness Pvt. Ltd.) Future Realtors (India) Pvt. Ltd.
	Suhani Trading & Consultants Pvt. Ltd.	Iskrupa Mall Management Company Pvt. Ltd.
	Future Finance Limited	Anchor Malls Pvt. Ltd.
	Future Media (India) Limited	Future Brands Limited
	Future E-Commerce Infrastructure Limited	Bansi Mall Management Co. Pvt. Ltd.



Particulars	March 31,2012	March 31,2011
	Future Generali India Life Insurance Company Limited	Future Outdoor Media Solutions Limited
	Future Generali India Insurance Company Limited	
	Future Ventures Employee Welfare Trust	
v) Key Management Personnel	Kishore Biyani - Managing Director	Kishore Biyani - Managing Director

B. Transactions with Related Parties

(₹ In Lakhs)

Nature of Transactions	Subsidiaries	Associates	Joint Ventures	Enterprises over which key management personnel can exercise control/significant influence	Key Management Personnel
Purchase of Investments	6,064.79	3,500.00	100.00	2,325.00	-
(Equity Shares) (Refer Note (i))	(16,000.00)	(1,801.98)	(100.00)	(12,005.00)	-
Purchase of Investments	145.00	-	-	-	-
(Preference Shares)	-	-	-	-	-
Purchase of Investments (Optionally Convertible Debentures) (Refer Note (i))	4,500.00	2,500.00 -	-	-	-
Sale of Investments	(1,250.00)	-	-	(300.00)	-
Issue of Equity Shares	(1,250.00)	-	-	(300.00)	-
Issue of Equity Shares	-		_	(25,000.00)	
Loans & Advances Given	-	-	-	861.00	-
ICDs Given	51,670.00 (3,055.00)	29,827.00 (900.00)	1,800.00 (350.00)	31,727.00 (13711.60)	-
Loans & Advances Received Back	-	-	-	661.00	-
Interest Income	1,235.08 (174.00)	641.05 (8.03)	14.28 (10.94)	987.54 (748.17)	-
ICDs Received back	47,255.00 (3,125.00)	24,680.00 (800.00)	1700.00 (350.00)	22,016.60 (17,795.00)	-
Dividend Income		23.73	-	-	-
Managerial Remuneration			-	-	17.92 -
Reimbursement of Expenses and Other Expenses	(0.11)	7.95	0.09	7.54 (24.08)	-
Rent Expenses	- (0.11)	-	-	4.99	-
Mentoring and Advisory Fees	-	-	-	(14.03) 1,500.00	-
Brand Royalty	-	-	-	(132.36) 137.88	-
Advertisement Expenses	-	-	-	(110.30) 657.26	-
Sale of Fixed Assets	- - -	- - -	-	(2.79)	- - -

(₹ In Lakhs)

Nature of Transactions	Subsidiaries	Associates	Joint Ventures		Key Management Personnel
Interest Receivable	81.11	74.81	0.31	106.42	-
	(22.49)	(0.62)	-	(35.69)	-
Other Receivables	-	-	-	0.31	-
Advances for Purchase of	-	-	-	-	-
Shares	(1,175.00)	(10.00)	-	-	-
Trade Advance Given and	-	-	-	-	-
Settled	-	-	-	(1,350.00)	-
ICDs Outstanding	5,820.00	5,562.00	100.00	14,937.00	-
	(1,405.00)	(100.00)	-	(5,191.60)	-
Loans and Advances	-	-	-	200.00	-
outstanding	-	-	-	-	-
Payables	-	-	-	-	-
	-	-	-	(231.62)	-
Bank Guarantees and	3,900.00	-	-	-	-
Securities Given	(5,800.00)	-	-	-	-

Notes:

- i. Includes Optional convertible debentures amounting to ₹ 2,000 Lakhs issued by a subsidiary company Aadhaar Retailing Limited which has been converted into equity shares of ₹ 10 each.
- ii. Figures in bracket represent previous year's figures.



C. Disclosure in respect of Material Transactions with Related Parties

(₹ In Lakhs)

Nature of Transactions Particulars Marc Purchase of Investments Future Consumer Enterprise Limited (Equity Shares) Indus League Clothing Limited	ch 31, 2012	March 31, 2011
·		16,000.00
	1,174.38	10,000.00
(Refer Note (i)) Aadhaar Retailing Limited	2,100.00	_
Amar Chitra Katha Pvt. Ltd.	2,253.11	_
Pantaloon Industries Limited	2,325.00	_
Capital Foods Exportts Pvt. Ltd.	3,500.00	-
	3,300.00	3,932.85
Future Corporate Resources Limited Purchase of Investments Future Consumer Products Limited	145.00	3,932.65
(Preference Shares)	145.00	-
Purchase of Investments	2,000.00	-
(Optional Convertible Debentures) (Refer Note (i)) Future Consumer Enterprises Limited Capital Foods Exportts Pvt. Ltd.	2,500.00 2,500.00	-
Sale of Investments Indus League Clothing Limited	-	1,250.00
Future Realtors (India) Pvt. Ltd.	-	300.00
Issue of Equity Shares Pantaloon Retail India Limited Future Capital Investment Pvt. Ltd.	-	15,000.00 10,000.00
Dividend Income And Design India Limited	4.41	-
Biba Apparels Pvt. Ltd.	19.32	-
Interest Income Aadhaar Retailing Limited	-	45.68
Lee Cooper (India) Limited	-	120.35
Indus League Clothing Limited	856.63	-
Iskrupa Mall Management Company Pvt. Ltd.	-	176.98
Bansi Mall Management Co. Pvt. Ltd.	-	208.15
Managerial Remuneration Mr. Kishore Biyani	17.92	-
Reimbursement of Integrated Food Park Pvt. Ltd.	7.95	21.00
Expenses and Other Expenses Future Generali India Life Insurance Company Limited	2.72	-
Future Generali India Insurance Company Limited	2.68	-
Rent Expenses Future Finance Limited	4.99	3.74
Kshitij Investment Advisory Company Limited	-	10.29
Mentoring and Advisory Fees Future Corporate Resources Limited Pantaloon Retail India Limited	360.00 1,140.00	132.36
Brand Royalty Future Ideas Company Limited	137.88	110.30
Sale of Fixed Assets Future Corporate Resources Limited	-	2.79
Interest Receivable Aadhaar Retailing Limited	37.97	3.51
Integrated Food Park Pvt. Ltd.	58.47	NA
Lee Cooper (India) Limited	NA	14.91
Future Ideas Company Limited	NA	23.19

(₹ In Lakhs)

Nature of Transactions	Particulars	March 31, 2012	March 31, 2011
Other Receivables	Future Generali India Life Insurance Company	0.05	-
	Limited		
	Future Generali India Insurance Company Limited	0.27	-
Loans and Advances Given	Future Ventures Employee Welfare Trust	861.00	-
ICDs Given	Indus League Clothing Limited	37,085.00	NA
	Aadhaar Retailing Limited	NA	1,780.00
	Splendor Fitness Pvt. Ltd.	NA	2,250.00
	Iskrupa Mall Management Company Pvt. Ltd.	NA	2,025.00
	Bansi Mall Management Company Pvt. Ltd.	NA	4,025.00
	Future Ideas Company Limited	NA	2,090.00
Loans and Advances received back	Future Ventures Employee Welfare Trust	661.00	-
ICDs Received Back	Indus League Clothing Limited	34,860	NA
	Aadhaar Retailing Limited	NA	1,875.00
	Splendor Fitness Pvt. Ltd.	NA	2,250.00
	Iskrupa Mall Management Company Pvt. Ltd.	NA	4.050.00
	Bansi Mall Management Company Limited	NA	4,200.00
Advances for Purchase of Shares	Indus League Clothing Limited	-	1,175.00
Trade Advance Given and Settled	Future Corporate Resources Limited	-	1,350.00
ICDs Outstanding	Aadhaar Retailing Limited	NA	230.00
	Lee Cooper (India) Limited	NA	650.00
	Bansi Mall Management Co. Pvt. Ltd.	NA	1,925.00
	Future Ideas Company Limited	NA	2,090.00
Loans and Advances outstanding	Future Ventures Employee Welfare Trust	200.00	-
Payables	Future Corporate Resources Limited	-	121.33
	Future Ideas Company Limited	-	110.29
Bank Guarantees and	Indus League Clothing Limited	3,300.00	3,300.00
Securities Given	Indus Tree Crafts Pvt. Ltd. Aadhaar Retailing Ltd (Refer Note (ii))	600.00	600.00 1,900.00

Notes:

- i. Includes optionally convertible debentures amounting to ₹ 2,000 Lakhs issued by subsidiary company Aadhaar Retailing Limited has been converted into equity.
- ii. In the previous year, 7,000,000 shares of Aadhaar Retailing Limited held by the Company have been pledged to Future Capital Holdings Limited.



31. EXPENDITURE IN FOREIGN CURRENCY

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Travelling and Conveyance Expenses	1.79	1.92
Miscellaneous Expenses	-	0.01
Legal and Professional Fees	6.69	-
TOTAL	8.48	1.93

32. CONTINGENT LIABILITIES

A. Bank Guarantees and Asset Given as Security

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Bank Guarantees		
Indus League Clothing Ltd.	3,300.00	3,300.00
Indus Tree Crafts Pvt. Ltd.	600.00	600.00
Asset Given as Security *		
Aadhaar Retailing Ltd	-	1,900.00
TOTAL	3,900.00	5,800.00

^{*} In the previous year, 7,000,000 Equity Shares in Aadhaar Retailing Limited have been pledged to Future Capital Holdings Limited (FCH) as security for loan availed by Aadhaar Retailing Limited from FCH.

33. DISCLOSURE OF LOANS AND ADVANCES / INVESTMENTS AS PER CLAUSE 32 OF THE LISTING AGREEMENT

(₹ In Lakhs)

	As at March 31, 2012	
Name of the Company	Outstanding Loan	Maximum
	Amount	Loan Amount outstanding
Subsidiaries		
Aadhaar Retailing Limited	1,770.00	1,870.00
Future Consumer Enterprises Limited	310.00	310.00
Indus League Clothing Limited	2,500.00	9,775.00
Indus Tree Producer Transform Pvt. Ltd.	-	200.00
IndusTree Crafts Pvt. Ltd.	290.00	335.00
Lee Cooper (India) Limited	950.00	2,650.00
TOTAL	5,820.00	15,140.00
Associates		
And Design India Limited	1,200.00	1,300.00
Biba Apperals Pvt. Ltd.	1,300.00	2,000.00
Capital Foods Limited	-	400.00
Capital Foods Exportts Pvt. Ltd.	965.00	2,565.00
Integrated Food Park Pvt. Ltd.	1,497.00	1,497.00
Turtle Limited	600.00	1,900.00
TOTAL	5,562.00	9,662.00

B. Share Purchase Obligation towards investment in Group Company (net of advances) is ₹ Nil (Previous Year – ₹ 2,188.08 Lakhs)

C. No provision is presently considered necessary for Income tax demands aggregating to ₹ 113.20 Lakhs (Previous Year ₹ Nil) which are under various stages of appeal as the company is of the view that the said demands are not sustainable in law.

		(\ III Lakiis)
	As at Marc	h 31, 2012
Name of the Company	Outstanding Loan Amount	Maximum Loan Amount outstanding
Companies in which Directors are interested		
Future Corporate Resources Limited	1,240.00	1,260.00
Future Ideas Company Limited	1,000.00	2,090.00
TOTAL	2,240.00	3,350.00
Investments held by Loanee Companies in its Subsidiary to whom loan	has been given	
Name of the Company		No. of Shares Held
Investments by Indus League Clothing Limited in its subsidiary Lee Cooper		1,800,000
Investments by Indus Tree Crafts Private Limited in its subsidiary Indus Tree Producer Transform Pvt. Ltd.		694,355

34. Disclosure Pursuant to Reserve Bank of India Notification DNBS.193DG (VL) - 2007 dated February 22, 2007 (Para 13 Disclosure) is given below :-

Schedule to the Balance Sheet of a non-deposit taking Non-Banking Financial Company (as required in terms of paragraph 13 of Non-Banking Financial (Non-Deposit Accepting or Holding) Companies Prudential Norms (Reserve Bank) Directions, 2007)

	Particulars	Period Marc	ch 31, 2012
	Liabilities side	Amount Outstanding	Amount Overdue
(1)	Loans and advances availed by the nonbanking financial company inclusive of interest accured thereon but not paid:		
	(a) Debentures : Secured	-	-
	: Unsecured	-	-
	(other than falling within the meaning of public deposits)		
	(b) Deferred Credits	-	-
	(c) Term Loans	-	-
	(d) Inter-corporate loans and borrowing	-	-
	(e) Commercial Paper	-	-
	(f) Other Loans (specify nature)	-	-
	Assets side		Amount Outstanding (₹ In Lakhs)
(2)	Break-up of Loans and Advances including bills receivables [other t in (4) below] :	han those included	
	(a) Secured		-
	(b) Unsecured		26,681.64
(3)	Break up of Leased Assets and stock on hire and other assets cou activities:	inting towards AFC	
	(i) Lease assets including lease rentals under sundry debtors :		
	(a) Financial lease		-
	(b) Operating lease		-



	(ii)	Stock on hire including hire charges under sundry debtors:	
		(a) Assets on hire	-
		(b) Repossessed Assets	-
	(iii)	Other loans counting towards AFC Activities	
	(a)	Loans where assets have been Repossessed	-
	(b)	Loans other than (a) above	-
(4)	1	ak-up of Investments :	
	Cur	rent Investments :	
	1.	Quoted:	
		(i) Shares : (a) Equity	-
		(b) Preference	-
		(ii) Debentures and Bonds	-
		(iii) Units of mutual funds	-
		(iv) Government Securities	-
		(v) Others (please specify)	-
	2.	Unquoted:	
		(i) Shares : (a) Equity	-
		(b) Preference	-
		(ii) Debentures and Bonds	-
		(iii) Units of mutual funds	-
		(iv) Government Securities	-
		(v) Others (please specify)	20,000.00
		g Term investments :	
	1.	Quoted:	
		(i) Shares : (a) Equity	-
		(b) Preference	-
		(ii) Debentures and Bonds	-
		(iii) Units of mutual funds	
		(iv) Government Securities	-
		(v) Others (please specify)	
	2.	Unquoted:	96,955.82
		(i) Shares : (a) Equity	145.00
		(b) Preference (ii) Debentures and Bonds	5,000.00
		(ii) Debentures and Bonds (iii) Units of mutual funds	6,855.31
		(iii) Government Securities	-
		(v) Others	_
		(v) Guioro	

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(5)	Borrower group-wise classification of assets financed as in (2) and (3) above:						
	Cat	egory	У	Amount Net of P	Provisions (₹ In Lakhs)		
				Secured	Unsecured		
	1.	Rela	ated Parties				
		(a)	Subsidiaries	-	5,901.11		
		(b)	Companies in the same group	-	20,780.53		
		(c)	Other related parties	-	-		
	2.	Othe	er than related parties	-	-		
	TO	TAL		-	26,681.64		
(6)	l		group-wise classification of all investments (current and	d long term) in shares	s and securities (both		
		egory	and unquoted):	Market Value/	Book Value(Net of		
	Cat	egory	y	Break up or	Provisions)		
				fair value or	(₹ In Lakhs)		
	_			NAV			
	1.	Rela	ated Parties		0.4.0=0.04		
		(a)	Subsidiaries	-	84,073.81		
		(b)	Companies in the same group	-	18,027.01		
		(c)	Other related parties	-	-		
	2.	Othe	er than related parties	-	26,855.31		
	TO			-	128,956.13		
(7)			formation:				
		ticula			Amount		
	(i)		ss Non-Performing Assets				
		(a)	Related parties		-		
		(b)	Other than related parties		-		
	(ii)	Net	Non-Performing Assets				
		(a)	Related parties		-		
		(b)	Other than related parties		-		
	(iii)	Ass	ets acquired in satisfaction of debt		-		



35. Disclosure Pursuant to Reserve Bank of India Notification DNBS.200/CGM (PK) 2008 dated August 1, 2008 (CRAR Disclosure) is given below:-

A. Capital to Risk Asset Ratio

Sr. No.	Items	Current Year	Previous Year
	CRAR (%)		
i)	CRAR - Tier I capital (%)	91.68%	58.26%
ii)	CRAR - Tier II Capital (%)	0.14%	0.12%

B. Exposure to Real Estate

(₹ In lakhs)

Cat	egory	Current Year	Previous Year
a)	Direct exposure		
	(i) Residential Mortgages -		
	Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented; (Individual housing loans up to ₹ 15 lakh may be shown separately) (ii) Commercial Real Estate -		-
	Lending secured by mortgages on commercial real estate's (office buildings, retail space, multipurpose commercial premises, multifamily residential buildings,multi-tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc.). Exposure would also include non-fund based (NFB) limits;		-
	(iii) Investments in Mortgage Backed Securities (MBS) and other securitized exposures - a. Residential,	-	-
	b. Commercial Real Estate.	-	-
b)	Indirect Exposure		
	Fund based and non-fund based exposures on National Housing Bank (NHB) and Housing Finance Companies (HFCs).	-	-

C. Maturity pattern of Asset and Liability

Particulars	1 day to 30/31 days (One Month)	Over one month to 2 months	months	Over 3 months to 6 months	Over 6 months to 1 year	Over 1 year to 3 years	,	Over 5 years	Total
Liabilities									
Borrowings from banks	-	-	-	-	-	-	-	-	-
Market Borrowings	-	-	-	-	-	-	-	-	-
Assets									
Inter Corporate Deposits	4,733.56	5,977.64	2,246.96	2,529.13	11,194.35	-	-	-	26,681.64
Investments	18,855.31	-	-	8,000.00	-	145.00	-	101,955.82	128,956.13

36. Disclosure of Frauds reported during the year vide DNBS.PD.CC No. 256/03.10.042/2011-12 Dated March 2, 2012 (as relied upon by auditors).

During the year there were no events of frauds noticed or reported by the Company.

37. INFORMATION ON JOINT VENTURE ENTITY

The particulars of the Company's Joint Venture Entities as at March 31, 2012 including its percentage holding and its proportionate share of Assets, Liabilities, Contingent Liabilities, Capital Commitments, Income and Expenditures of each Joint Venture Entities are given here below: -

(₹ In Lakhs)

Name of the Joint Venture	% Holding	Assets	Liabilities	Contingent Liabilities	Capital Commitments	Income	Expenses
Holii Accessories Pvt. Ltd.	50%	231.82	169.70	-	-	285.30	380.49
(As at March 31, 2012)		(150.84)	(93.53)	(1.71)	-	(196.70)	(283.80)
Clarks Future Footwear	50%	1,731.47	634.89	-	7.91	1,185.49	1,600.78
Limited (As at January 31, 2012)		(NA)	(NA)	(NA)	(NA)	(NA)	(NA)

(Figures within bracket represent previous year figures.)

38. The Revised Schedule VI has become effective from April 1, 2011 for the preparation of financial statements. This has significantly impacted the disclosure and presentation made in the financial statements. Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For and on behalf of the Board

Kishore Biyani G.N. Bajpai Managing Director Chairman

Manoj Gagvani Gopal Bihani

Company Secretary Vice President - Finance & Head – Legal

Place : Mumbai Date : 24th May, 2012



AUDITORS' REPORT

TO THE BOARD OF DIRECTORS OF FUTURE VENTURES INDIA LIMITED

- 1. We have audited the attached Consolidated Balance Sheet of FUTURE VENTURES INDIA LIMITED ("the Company"), its subsidiaries and jointly controlled entities (the Company, its subsidiaries and jointly controlled entities constitute "the Group") as at March 31, 2012, the Consolidated Statement of Profit and Loss and the Consolidated Cash Flow Statement of the Group for the year ended on that date, both annexed thereto. The Consolidated Financial Statements include investments in associates accounted on the equity method in accordance with Accounting Standard 23 (Accounting for Investments in Associates in Consolidated Financial Statements) and the jointly controlled entities accounted in accordance with Accounting Standard 27 (Financial Reporting of Interests in Joint Ventures) as notified under the Companies (Accounting Standards) Rules, 2006. These financial statements are the responsibility of the Company's Management and have been prepared on the basis of the separate financial statements and other information regarding components. Our responsibility is to express an opinion on these Consolidated Financial Statements based on our audit.
- 2. We conducted our audit in accordance with the auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and the disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by the Management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. We did not audit the financial statements of subsidiaries and joint ventures, whose financial statements reflect total assets of ₹ 88,516.13 Lakhs as at March 31, 2012, total revenues of ₹ 81,816.58 Lakhs and net cash outflows amounting to ₹ 6,857.39 Lakhs for the year ended on that date as considered in the Consolidated Financial Statements. We, also, did not audit the financial statements of associates, whose Group's share of profits of ₹ 328.64 Lakhs for the year ended on that date as considered in the Consolidated Financial Statements. These financial statements have been audited by other auditors whose reports have been furnished to us and our opinion in so far as it relates to the amounts included in respect of these subsidiaries, joint ventures and associates is based solely on the reports of the other auditors.
- 4. The financial statements of two associates which reflect the Group's share of profits of ₹ 753.71 Lakhs for the year ended March 31, 2012 was not audited and we have relied upon the unaudited financial statement provided by the Management of those associates for the purpose of our examination of Consolidated Financial Statements of the Group.
- 5. We report that the Consolidated Financial Statements have been prepared by the Company in accordance with the requirements of Accounting Standard 21 (Consolidated Financial Statements), Accounting Standard 23 (Accounting for Investment in Associates in Consolidated Financial Statements) and Accounting Standard 27 (Financial Reporting of Interests in Joint Ventures) as notified under the Companies (Accounting Standards) Rules, 2006.
- 6. Subject to our comments in Para 4 and read with our comments in Para 3 and based on our audit and on consideration of the separate audit reports on the individual financial statements of the Company, and the aforesaid subsidiaries and joint ventures and associates, and to the best of our information and according to the explanations given to us, in our opinion, the Consolidated Financial Statements give a true and fair view in conformity with the accounting principles generally accepted in India:
 - (i) in the case of the Consolidated Balance Sheet, of the state of affairs of the Group as at March 31, 2012;
 - (ii) in the case of the Consolidated Statement of Profit and Loss, of the Loss of the Group for the year ended on that date and
 - (iii) in the case of the Consolidated Cash Flow Statement, of the cash flows of the Group for the year ended on that date.

For **Deloitte Haskins & Sells** Chartered Accountants (Registration No.008072S)

M.K.ANANTHANARAYANAN Partner (Membership No.19521)

Mumbai, 24th May 2012

CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2012.

Particulars	Note	As at March 31st 2012 ₹ In Lakhs	As at March 31st 2011 ₹ In Lakhs
EQUITY AND LIABILITIES			
Shareholders' Funds			
Share Capital	4	157,624.37	82,624.37
Reserves & Surplus	5	(13,870.62)	(9,936.18)
Minority Interest		3,794.64	3,465.75
Non Current Liabilities			
a) Long Term Borrowings	6	1,866.97	1,204.89
b) Other Long Term Liabilities	7	244.41	0.36
c) Long Term Provisions	8	118.25 2,229.63	99.31
Current Liabilities		2,229.63	1,304.36
a) Short Term Borrowings	9	16,591.29	16,682.81
b) Trade Payables	10	13,068.69	10,760.96
c) Other Current Liabilities	11	3,063.77	4,492.44
d) Short Term Provisions	12	609.39	352.22
-,		33,333.14	32,288.43
TOTAL		183,111.16	109,746.93
ASSETS			
Non Current Assets			
a) Fixed Assets (Net Block)	13		
(i) Tangible Assets		7,648.00	7,248.34
(ii) Intangible Assets		17,799.08	17,340.50
		25,447.08	24,588.84
(iii) Capital Work-in-Progress (Includes Proportionate share in Joint Venture ₹ 36.80 lakhs (Previous Year - ₹. 13.55 lakhs)		582.53	243.86
		26,029.61	24,832.70
b) Goodwill on Consolidation	1.A.i	39,428.71	31,593.87
c) Non-Current Investments	14	19,846.86	11,791.22
d) Deferred Tax Asset (Net)	15	144.51	10.76
e) Long Term Loan & Advances	16	4,812.34	2,639.84
f) Other Non Current Assets	17	25.00	2.55
Current Assets		90,287.03	70,870.94
a) Current Investments	18	29,723.76	384.96
b) Inventories	19	15,851.84	12,130.27
c) Trade Receivables	20	20,900.15	18,678.38
d) Cash and Cash Equivalents	21	2,539.38	729.68
e) Short Term Loan & Advances	22	23,137.59	6,915.42
f) Other Current Assets	23	671.41	37.28
ij Otiloi Otiloiit Assotis		92,824.13	38,875.99
TOTAL		183,111.16	109,746.93

See accompanying Notes to Accounts forming part of the financial statements

In terms of our report attached

For **Deloitte Haskins & Sells** Chartered Accountants

M.K.Ananthanarayanan

Partner

Place : Mumbai Date : 24th May, 2012 For and on behalf of the Board

Kishore Biyani Managing Director

Manoj Gagvani Company Secretary & Head - Legal **G.N.Bajpai** Chairman

Gopal Bihani Vice President - Finance Δe at



CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2012

Particulars	Note	For the year ended March 31,2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
REVENUE			
Revenue from Operations	24	85,825.43	54,715.90
Other Income	25	215.67	210.22
TOTAL		86,041.10	54,926.12
EXPENDITURE			
Cost of Material Consumed	26	23,704.13	14,516.89
Purchase of Traded Goods	27	37,567.83	22,502.40
Changes in inventories of Work In Progress, Finished Goods and Stock in Trade	28	(2,397.94)	(1,248.61)
Employee Benefit Expenses	29	6,487.55	4,490.03
Other Expenses	30	18,313.07	12,962.96
Finance Cost	31	2,400.89	2,388.38
Depreciation	13	2,302.72	2,534.84
Less: Transfer from Revaluation Reserve		(1.42)	(1.50)
		2,301.30	2,533.34
TOTAL		88,376.83	58,145.39
Profit/(Loss) before Exceptional Items and Tax		(2,335.73)	(3,219.27)
Exceptional Items	32	(3,322.77)	(448.03)
Loss before Tax		(5,658.50)	(3,667.30)
Less : Tax Expense			
Current Tax		974.83	384.00
MAT Credit Entitlement		(9.41)	(51.40)
Provision for tax relating to earlier years		48.55	(60.45)
Net Current Tax		1,013.97	272.15
Deferred Tax		(133.75)	1.52
Profit/(Loss) after Tax		(6,538.72)	(3,940.97)
Add: Share of Associates Profit/(Loss)		1,082.35	383.16
Add: Share of Minority Interest		1,182.51	861.86
Add : Adjustment on Acquisition of Subsidiaries		97.22	(55.97)
Profit/(Loss) after Share of Associates and Minority Interest		(4,176.64)	(2,751.92)
Basic and Diluted Earnings per Share (Face Value ₹ 10/- each)	40	(0.28)	(0.36)

See accompanying Notes to Accounts forming part of the financial statements

In terms of our report attached

For **Deloitte Haskins & Sells** Chartered Accountants

M.K.Ananthanarayanan

Partner

Place : Mumbai Date : 24th May, 2012 For and on behalf of the Board

Kishore Biyani Managing Director

Manai Cannani

Manoj Gagvani Company Secretary & Head - Legal **G.N.Bajpai** Chairman

Gopal Bihani Vice President - Finance

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2012

Part	iculars	For the Ye March 3		For the Ye March 31	
		₹ In Lakhs	₹ In Lakhs	₹ In Lakhs	₹ In Lakhs
A.	CASH FLOW FROM OPERATING ACTIVITIES				
	Loss before tax as per Statement of Profit and Loss		(5,658.50)		(3,667.30)
	Adjustments for :				
	Depreciation	2,301.31		2,533.35	
	Interest & Financial Charges	2,400.89		2,407.41	
	Interest Income	(3,908.96)		(868.51)	
	Interest Income on Income Tax Refund	(5.95)		-	
	Dividend Income	(652.37)		(46.15)	
	Lease Rent Machinery Income	(38.95)		-	
	(Profit)/Loss on Sale of Investments	(144.91)		(0.03)	
	Loss on Sale of Fixed Assets & Asset Written Off (Net)	451.68		135.48	
	Gain on Disposal of Subsidiary	-		(51.76)	
	Provision for Doubtful Debts and Advances	87.16		96.46	
	Provision for Gratuity	50.43		28.54	
	Provision for Compensated Absences	5.29		16.97	
	Provision for Standard Assets	49.96		16.74	
	Preliminary Expenses written off	-		0.01	
	Provision no longer required written back	(102.36)		(33.31)	
	Inventory Reserve	2.82		-	
	Proportionate Share of Joint Venture				
	- Interest Income	(5.88)		(0.56)	
	 Loss on Sale of Fixed Assets & Asset Written Off (Net) 	10.81		-	
	- Provision no longer required written back	(2.77)		-	
	- Unrealised Loss on Foreign Exchange	118.16	616.36	4.02	4,238.66
	Operating Profit/(Loss) before Working Capital changes		(5,042.15)		571.34
	Decrease / (Increase) in Inventories	(2,302.07)		(1,189.51)	
	Decrease / (Increase) in Trade Receivables	(586.14)		3,935.55	
	(Increase) / Decrease in Loans & Advances	(26,909.66)		1,189.40	
	Increase / (Decrease) in Current Liabilities and Provisions	(232.82)	(30,030.69)	4,096.22	8,031.66
	Operating Profit/(Loss) after Working Capital changes		(35,072.84)		8,603.00
	Income Taxes paid (Net of refunds)	(245.49)		(382.10)	
	Dividend Income - Investment	652.34		46.15	
	Interest Received - Investment	3,946.03	4,352.88	974.44	638.49
	Net Cash from /(used in) Operating Activities (A)		(30,719.96)		9,241.48
B.	CASH FLOW FROM INVESTING ACTIVITIES				
	Proceeds from sale of Fixed assets		15.80		19.94
	Purchase of Fixed Assets		(2,100.56)		(16,556.68)
	Proceeds from Sale of Investments		149,104.60		4,764.29
	Purchase of Investments		(197,409.73)		(23,446.72)



Par	ticulars	For the Ye		For the Year Ended March 31, 2011	
		₹ In Lakhs	₹ In Lakhs	₹ In Lakhs	₹ In Lakhs
	Advance for Share Subscription paid		-		(10.00)
	Investment in / (Refund of) deposits		(25.17)		11.73
	Interest Received - Retail		323.31		27.68
	Lease Rent on Machinery Received		38.95		-
	Dividend Received - Retail		0.03		-
	Dividends Received from				
	- Associates		39.33		15.60
	Net Cash from / (used) in Investing Activities (B)		(50,013.44)		(35,174.16)
C.	CASH FLOW FROM FINANCING ACTIVITIES				
	Proceeds from Issue of Equity Shares		75,000.00		25,000.00
	Repayment of Share Application Money by Subsidiary		(141.92)		(228.08)
	Buy Back of Shares by a Subsidiary		(2,158.10)		-
	Proceeds from Borrowings		58,240.17		9,512.96
	Repayment of Borrowings		(47,550.09)		(7,397.74)
	Proceeds from Minority Shareholders towards Equity Shares		0.03		375.00
	Payment of Share Issue Expenses by Subsidiary		(13.29)		(23.85)
	Dividend Paid (Including Dividend Tax) by a Subsidiary		(5.32)		-
	Interest and Finance Charges Paid		(3,601.32)		(2,313.54)
	Net Cash from Financing Activities (C)		79,770.16		24,924.75
	Net Decrease in Cash and Cash Equivalents (A+B+C)		(963.24)		(1,007.93)
	Cash and Cash Equivalents as at the beginning of the year		722.27		1,791.36
	$\textbf{Add:} \ \textbf{Adjustment} \ \textbf{on} \ \textbf{acquisition} \ \textbf{of} \ \textbf{subsidiary} \ \textbf{and} \ \textbf{joint} \ \textbf{venture}$		2,769.26		56.70
	Add: Adjustment on disposal of subsidiary		-		(117.86)
	Cash and Cash Equivalents as at the end of the year		2,528.30		722.27
	Net (Decrease) / Increase in Cash and Cash Equivalents		(963.24)		(1,007.93)
	Reconciliation of cash and cash Equivalents with amounts reflected in Balance Sheet:				
	Cash and Cash Equivalents as above		2,528.30		722.27
	Add: Bank deposits not considered as cash equivalent		11.08		7.41
	Cash and Cash Equivalents as per Balance sheet		2,539.38		729.68

In terms of our report attached

For **Deloitte Haskins & Sells** Chartered Accountants

M.K.Ananthanarayanan Partner

Place : Mumbai Date : 24th May, 2012 For and on behalf of the Board

Kishore Biyani Managing Director

Manoj Gagvani Company Secretary & Head - Legal **G.N.Bajpai** Chairman

Gopal Bihani

Vice President - Finance

NOTES TO ACCOUNTS

1. BASIS OF CONSOLIDATION

The consolidated financial statements relate to Future Ventures India Limited (the Company), its subsidiaries, joint ventures and associates.

A. Basis of Accounting

- a. The financial statements of the subsidiaries, joint ventures and associates considered in the consolidation have been drawn up to the same reporting date as of the Company i.e. year ended March 31, 2012 except in the case of Joint Venture, Clarks Future Footwear Limited and Celio Future Fashion Limited, (Joint Venture of subsidiary Indus League Clothing Limited) whose reporting date is January 31, 2012.
- b. The financial statements of the Group have been prepared under the historical cost convention on accrual basis and in accordance with Generally Accepted Accounting Principles in India (Indian GAAP). The said Financial Statements comply with the relevant provisions of the Companies Act, 1956 (the Act), the mandatory Accounting Standards notified by the Central Government of India under Companies (Accounting Standards) Rules, 2006 as amended, and guidelines issued by Reserve Bank of India for Non-Banking Financial (Non Deposit Accepting or Holding) Companies from time to time.

B. Principles of consolidation

The consolidated financial statements have been prepared on the following basis:

- a. The financial statements of the Company and its subsidiaries have been combined on a line-by-line basis by adding together like items of assets, liabilities, income and expenses. The intra-group balances and intra-group transactions and unrealised profits or losses have been fully eliminated.
- b. Interests in Joint Ventures have been accounted by using the proportionate consolidation method as per Accounting Standard 27 Financial Reporting of Interests in Joint Ventures.
- c. Investments in associate companies has been accounted as per the 'Equity method', as laid down in Accounting Standard 23 Accounting for Investment in Associates in Consolidated Financial Statements and accordingly, the share of profit / loss of each of the associate companies has been added to / deducted from the cost of investments.
- d. The excess of cost to the Company, of its investment in the subsidiaries and joint ventures over the Company's portion of equity is recognised in the financial statement as Goodwill. The excess of the Company's portion of equity of the subsidiary and joint venture on the acquisition date over its cost of investment is treated as Capital Reserve.
- e. Minority interest in the net assets of consolidated subsidiaries consists of the amount of equity attributable to the minority shareholders at the dates on which investments are made by the Company in the subsidiaries and further movements in their share in the equity, subsequent to the dates of investments as stated above.
- f. Minority interest's share of net profit for the year in consolidated subsidiaries are identified and adjusted against the profit after tax of the group.
- g. In case of step up investment in existing subsidiaries, share of pre-acquisition profits/losses for the year relating to incremental investment is adjusted in the Statement of Profit and Loss as "Adjustment on Acquisition of Subsidiaries".
- h. The consolidated financial statements comprise the financial statements of Future Ventures India Limited and the following companies:-

		Percenta	age held	Date on	Date on
Name of the Company	Relationship	2011-12	2010-11	which relationship came into Existence	which
Aadhaar Retailing Limited	Subsidiary	70.00%	70.00%	27.03.2008	NA
Indus Tree Crafts Pvt. Ltd. (Indus Tree)	Subsidiary	63.34%	52.53%	01.03.2010	NA
Indus Tree Producer Transformer Pvt. Ltd.	Subsidiary of Indus Tree	100%	NA	30.06.2011	NA



		Percent	age held	Date on	Date on
Name of the Company	Relationship	2011-12	2010-11	which relationship came into Existence	which relationship ceased
Indus League Clothing Limited (Indus League)	Subsidiary	95.29%	85.70%	30.01.2010	NA
Lee Cooper (India) Limited	Subsidiary of Indus League	100%	100%	30.01.2010	NA
Celio Future Fashion Limited	Joint Venture of Indus League	50.00%	50.00%	30.01.2010	NA
Turtle Limited	Associate of Indus League	26.00%	26.00%	30.01.2010	NA
Future Consumer Enterprises Limited	Subsidiary	100%	100%	02.08.2010	NA
Future Consumer Products Limited	Subsidiary	90%	90%	29.06.2010	NA
Amar Chitra Katha Pvt. Ltd. (ACK)	Subsidiary	68.12%	NA	30.06.2011	NA
India Books & Magazines Distributors Pvt. Ltd.	Subsidiary of ACK	100%	NA	30.06.2011	NA
ACK Edutainment Pvt. Ltd.	Subsidiary of ACK	100%	NA	30.06.2011	NA
ACK Eaglemoss Collectibles Publishing Pvt. Ltd.	Subsidiary of ACK	100%	NA	30.06.2011	NA
ACK Media Direct Pvt. Ltd.	Subsidiary of ACK	100%	NA	30.06.2011	NA
Karadi Tales Company Pvt. Ltd.	Subsidiary of ACK	51%	NA	30.06.2011	NA
Karadi Path Education Company Pvt. Ltd.	Subsidiary of ACK	51%	NA	30.06.2011	13.02.2012
Ideas Box Entertainment Pvt. Ltd.	Subsidiary of ACK	100%	NA	30.06.2011	NA
Karadi Path Education Company Pvt. Ltd.	Associate of ACK	28%	NA	14.02.2012	NA
Holii Accessories Pvt. Ltd.	Joint Venture	50.00%	50.00%	02.11.2009	NA
Clarks Future Footwear Limited	Joint venture	50.00%	NA	29.06.2011	NA
And Designs India Limited	Associate	22.86%	22.86%	21.10.2009	NA
Capital Food Exportts Pvt. Ltd.	Associate	43.76%	40.81%	15.02.2010	NA
BIBA Apparels Pvt. Ltd.	Associate	28.30%	17.31%*	14.03.2011	NA
Amar Chitra Katha Pvt. Ltd.	Associate	-	13.65%*	19.03.2011	30.06.2011

^{*} Associate in the Previous Year by virtue of significant influence exercised in the operating and financing decisions of investee companies by virtue of Shareholder Agreement entered into with the Company.

i. Goodwill recognized in the financial statements with regard to subsidiaries and joint ventures is as follows:

(₹ In Lakhs)

Particulars	March 31, 2012	March 31, 2011
Aadhaar Retailing Limited	262.15	262.15
Indus League Clothing Limited (*)	30,598.55	28,735.51
Indus Tree Craft Pvt. Ltd. (*)	729.68	517.92
Future Consumer Enterprises Limited	22.17	22.17
Future Consumer Products Limited	2,055.97	2,055.97
Amar Chitra Katha Pvt. Ltd. (*)	4,807.78	-
Clarks Future Footwear Limited (*)	952.26	-
Holii Accessories Pvt. Ltd.	0.15	0.15
TOTAL	39,428.71	31,593.87

Goodwill / (Capital Reserve) included in carrying amount of investments in Associates:

(₹ In Lakhs)

Particulars	March 31, 2012	March 31, 2011
And Designs India Limited	371.45	371.45
Capital Food Exportts Pvt. Ltd. (*)	5,948.88	3,386.24
Turtle Limited	834.62	834.62
BIBA Apparels Pvt. Ltd. (*)	2,044.64	336.89
Amar Chitra Katha Pvt. Ltd.	-	(552.63)
TOTAL	9,199.59	4,376.57

^(*) The goodwill relating to entities acquired during the year have been accounted based on the unaudited financial statements provided by the management of the respective entities as on the date of acquisition or a date near to the acquisition.

2. USE OF ESTIMATES

The preparation of financial statements in conformity with the generally accepted accounting principles requires the management to make estimates and assumptions that affect the reported amount of assets, liabilities, revenue and expenses and disclosure of contingent liabilities as of the date of the financial statements. The estimates and assumptions used in the accompanying financial statements are based upon the management's evaluation of the relevant facts and circumstances as of the date of the financial statements. Actual results may differ from estimates and assumptions used in preparing these financial statements.

3. SIGNIFICANT ACCOUNTING POLICIES

A. Fixed Assets

Fixed Assets are stated at cost less depreciation. Cost includes all direct expenses relating to the acquisition and installation of fixed assets. Borrowing Cost that are attributable to the acquisition or construction of a qualifying asset are capitalised as a part of cost of such asset till such time as the asset is ready for its intended use. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to Statement of Profit and Loss.

B. Depreciation

Depreciation is provided on Straight Line Method (SLM) at the rates and in the manner prescribed under Schedule XIV to the Companies Act, 1956 except the following:

- a. In the case of the parent company and its subsidiary Indus Tree Crafts Pvt Ltd and associates And Design India Limited and BIBA Apparels Private Limited, fixed assets are depreciated on Written Down Value Method (WDV). However, the proportion of such assets which are depreciated on WDV method is not significant.
- Computer software is depreciated over an estimated useful life of 4 to 6 years and Signage is depreciated over a useful period of 3 years.



- Leasehold improvements are amortized over the estimated useful life or the primary period of lease whichever is less.
- d. Intangibles in the nature of Goodwill, Trade Mark, and Other Intangibles are amortized over the estimated useful life of 10 to 15 years or as per the right of use given in the relevant agreement.
- e. In respect of a Subsidiary, it had acquired rights of various brands for a period of 25 years. Consideration paid for acquisition of these rights were amortized over a period of 10 years in the earlier years. During the year, the management of Subsidiary has estimated that the economic benefits of the said intangibles assets is expected to flow over the tenure of the license agreement and hence revised the period of amortization from 10 years to 25 years being the period of agreement of license rights. Consequent to this change in estimate, the unamortized amount of Brands as on April 1, 2011 will now be amortised equally over the remaining agreement period.
- f. Hard Furnishing assets which include computers, office equipments, air-conditioners and shop interiors are depreciated over the estimated useful life of the assets which ranges between 3 to 10 years depending on the nature of the assets and its usage.
- g. The difference between depreciation provided on revalued amount and on historical cost is transferred from Revaluation Reserve to Statement of Profit and Loss.
- h. Assets individually costing less than ₹ 5,000 are fully depreciated in the year of purchase.

C. Capital Grant

Government grants and subsidies are recognized when there is reasonable assurance that the company will comply with the conditions attached to them and the grants / subsidies will be received.

When the grant or subsidy from the Government relates to revenue, it is recognized as income on a systematic basis in the Statement of Profit and Loss over the period necessary to match them with the related costs, which they are intended to compensate.

When the grant or subsidy from the Government is in the nature of promoters' contribution, where no repayment is ordinarily expected in respect thereof, it is credited to Capital Reserve and treated as a part of Shareholders' funds on receipt basis.

D. Investments

Investments maturing within twelve months from the date of investment and investments made with the specific intention to dispose of within twelve months from the date of investment are classified as current investments. Other investments are classified as long-term investments.

Investments which are long term in nature are stated at cost and provision for diminution is made if the decline in value is other than temporary in nature. If the Balance Sheet of the unlisted investee company is not available for two years, shares in such companies are valued at one Rupee only which is in accordance with the prudential norms prescribed by the Reserve Bank of India for Non- Banking Financial (Non Deposit Accepting or Holding) Companies.

Current investments are stated at lower of cost and fair value determined on the basis of each category of investments. For this purpose, the investments shall be categorized as equity, preference, debentures, etc. and considered scripwise and the cost and market value aggregated for all investments in each category.

In the case of the Company, which is governed by guidelines issued by the Reserve Bank of India for Non-Banking Financial (Non Deposit Accepting or Holding) Companies, the unquoted investments in the units of mutual funds held by the parent company in the nature of current investments are valued at the net asset value declared by the mutual fund in respect of each particular scheme as at the Balance Sheet date.

The reclassification of investments from long term to current investments would be effected with the approval of the Board of Directors.

E. Revenue Recognition.

Profit / Loss on sale of investments - Realized gain or loss on investments which is the difference between the sale consideration and the carrying cost is recognized in the Statement of Profit and Loss on the date of sale. In determining the realized gain or loss on sale of a security, the cost of such security is arrived on First in First out basis.

The cost of investments acquired or purchased would include brokerage, stamp charges and any duties directly related to the acquisition of investment.

Transactions for purchase or sale of investments shall be recognized as of the trade date and not as of the settlement date, so that the effect of all investments traded during the financial year are recorded and reflected in the financial statements, for the year.

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Where investment transactions take place outside the stock market, for example, acquisitions through private placement or purchases or sales through private treaty, the transaction would be recorded, in the event of a purchase, as of the date on which the Company obtains an enforceable obligation to pay the price or, in the event of sale, when the Company obtains an enforceable right to collect the proceeds of sale or an enforceable obligation to deliver the instruments sold.

Dividend income is recognized when the right to receive the same is established.

Interest income from financing activities is recognized at the rates implicit in the contract. Unrealized Interest income relating to Non-performing assets is derecognized.

Brand Royalty is recognised on accrual basis in accordance with the terms of the relevant agreement.

Fee for services rendered is recognized at the specific rates as per the terms of contract.

Advisory fee payable for advisory services is recognized at the specific rates and as per the terms agreed.

Revenue from sale of goods is recognized when the significant risks and rewards of ownership of the goods have been passed to the buyer which normally coincides with delivery. Sales are net of returns, sales tax, rebates, discounts etc. Revenue by way of sale of shops-in-shop arrangements with other retailers is recognized on delivery of goods to such retailers which coincides with the transfer of significant risks and rewards of ownership in the goods as per the terms of the relevant contracts. Sales returns and provision for goods that are expected to be returned are made based on management estimation taking into account the past experience.

F. Inventories

Inventories are valued at lower of cost and net realizable value. Cost of inventory is determined on weighted average basis in respect of Trading Goods while in the case of others it is determined on First in First out basis. Finished Goods includes cost of purchase, cost of conversion and other overheads incurred in bringing the inventory to its present location and condition. Net realizable value is the estimated selling price in ordinary course of business, less estimated costs necessary to make the sales.

G. Foreign Currency Transactions

Foreign currency transactions are recorded at the rate of exchange prevailing on the date of transaction. At the yearend, all monetary assets and liabilities denominated in foreign currency are restated at the year-end exchange rates.

Exchange differences arising on actual payment / realization and year end re-instatement referred to above are recognized in the Statement of Profit and Loss.

Any gain or loss on account of exchange differences either on settlement/restatement of foreign currency transactions are recognised in the Statement of Profit and Loss except in case of long term foreign currency monetary items, where they relate to acquisition of fixed assets, are capitalized as part of the depreciable fixed assets to which the monetary item relates and are depreciated over the remaining useful life of such items by exercising the option available vide Ministry of Corporate Affairs notification dated March 31, 2009 as amended.

H. Leases

Operating lease payments are recognized as an expense in the Statement of Profit and Loss on straight line basis over the lease term.

Finance lease is capitalized at fair value of the asset or the present value of minimum lease payment at the inception of the lease, whichever is lower.

I. Retirement Benefits

Defined Benefit Plan

Gratuity liability determined on actuarial valuation performed in accordance with the projected unit credit method, as at the Balance Sheet date is provided for.

Actuarial gains and losses arising from the effects of changes in actuarial assumptions are recognized in the Statement of Profit and Loss in the year in which they are incurred.

Defined Contribution Plan

Fixed contributions to Provident Fund and Employees State Insurance are recognized in the accounts on actual cost to the Company.



Compensated Absences

Liability for short term compensated absences is recognized as expense based on the estimated cost of eligible leave to the credit of the employees as at the Balance Sheet date on undiscounted basis. Liability for long term compensated absences determined on the basis of actuarial valuation as on the Balance Sheet date is provided for.

J. Taxation

Current tax is determined on the income for the year chargeable to tax in accordance with the applicable provisions of the Income tax Act, 1961.

Deferred tax resulting from "timing differences" between taxable and accounting income is accounted for using the tax rates and tax laws that are enacted or substantially enacted as on the Balance Sheet date. When the Company has unabsorbed depreciation and business losses under tax laws, the deferred tax asset is recognized and carried forward only to the extent that there is a virtual certainly that the asset will be realized in future. In other situations, deferred tax assets are recognised only to the extent that there is reasonable certainty that sufficient future taxable income will be available to realize these assets.

K. Segmental reporting

The Accounting policies adopted for segmental reporting are in line with the Accounting policies of the Company.

- a. Revenue and expenses have been identified to segments on the basis of their relationship to the operating activities of the segment. Revenue and expenses which relate to the enterprise as a whole and are not allocable to segments on a reasonable basis have been included under unallocated corporate expenses.
- b. Inter segment prices are normally negotiated amongst the segments with reference to cost, market prices and business risks, within an overall optimization objective for the enterprise.

L. Impairment of assets

The carrying amounts of assets are reviewed at each Balance Sheet date if there is any indication of impairment based on internal/external factors. An impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the assets net selling price and value in use. An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value. An impairment loss is charged to Statement of Profit and Loss in the year in which the asset is impaired and the impairment loss recognized in prior accounting periods is reversed if there has been a change in the estimate of recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value at the weighted average cost of capital.

M. Provisions

A provision is recognized when an enterprise has a present obligation as a result of past event; it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. Provisions are not discounted to its present value and are determined based on best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

N. Deferred Compensation Cost

In respect of stock options, granted pursuant to the Company's Employee Stock Option Scheme 2011, the Company determines the compensated cost based on the intrinsic value method and the compensation cost is amortised on a straight line basis over the vesting period.

4. SHARE CAPITAL

a) The authorised, issued, subscribed and fully paid-up share capital comprises of equity shares

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Authorised		
5,000,000,000(Previous year - 5,000,000,000) Equity Shares of ₹ 10/- each	500,000.00	500,000.00
	500,000.00	500,000.00
Issued, Subscribed and Fully Paid-up Capital		
1,576,243,700 (Previous year - 826,243,700) Equity Shares of ₹ 10/- each	157,624.37	82,624.37
TOTAL	157,624.37	82,624.37

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b) The authorised, issued, subscribed and fully paid up capital comprises of equity shares of ₹ 10/- each as under :-

Particulars	As at March 31, 2012		As at March 31, 2011	
Particulars	No. of Shares	₹ In Lakhs	No. of Shares	₹ In Lakhs
No. of equity shares at the beginning of the year	826,243,700	82,624.37	576,243,700	57,624.37
No. of equity shares issued during the year (Refer Note (i) and (ii))	750,000,000	75,000.00	250,000,000	25,000.00
No. of equity shares at the end of the year	1,576,243,700	157,624.37	826,243,700	82,624.37

Notes:

- i. Pursuant to the Initial Public Offer made during the month of April 2011, the Company issued 750,000,000 Shares of ₹ 10 each at a price of ₹ 10 each raising ₹ 75,000 Lakhs. The shares of the Company were listed on National Stock Exchange of India Limited and Bombay Stock Exchange Limited on May 10, 2011.
- ii. During the previous year, the Company had issued 250,000,000 Equity shares at par value of ₹ 10/- each to promoter companies on preferential basis.
- c) Details of Shareholders holding more than 5% shares in the Company

Particulars	As at March 31, 2012		As at Marc	h 31, 2011
Name of the shareholder	No. of shares	% of Holding	No. of shares	% of Holding
Pantaloon Retail India Limited	150,000,000	9.52	150,000,000	18.15
Gargi Developers Pvt. Ltd.	126,251,081	8.01	-	-
PIL Industries Limited	122,000,000	7.74	122,000,000	14.77
Bennett, Coleman and Company Limited	100,000,000	6.34	100,000,000	12.10
Central Departmental Stores Pvt. Ltd.	95,838,700	6.08	-	-
Future Capital Investment Pvt. Ltd.	-	-	101,800,000	12.32
Future Corporate Resource Limited	-	-	68,045,000	8.24

d) Terms/Rights attached to Equity Shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares is entitled to one vote per share. During the year ended March 31, 2012 and March 31, 2011, the Company has not declared any dividend.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in the proportion to the number of equity shares held by the shareholders.

5. RESERVES AND SURPLUS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Capital Redemption Reserve		
Opening Balance	5.20	5.20
Add: Transfer from Securities Premium#	0.70	-
Less: Adjustments on Consolidation	(0.70)	-
	5.20	5.20
Revaluation Reserve		
Opening Balance	24.92	25.71
Less: Transfer to Statement of Profit and Loss	(1.42)	(1.50)
Add: Adjustments on Consolidation	0.62	0.71
	24.12	24.92



Particulars	As at March 31, 2012	As at March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Statutory Reserve*	338.58	338.58
Securities Premium in Subsidiary		
Opening Balance	-	-
Add: Securities Premium received on issue of Equity Shares	101.21	-
Less: Transfer to Capital Redemption Reserve#	(0.70)	-
Less: Share Issue Expenses of Subsidiary	(7.42)	-
	93.09	-
General Reserve	0.59	0.59
Capital Reserve		
Opening Balance	-	-
Add: Share of Capital Reserve in an Associate	129.75	-
	129.75	
Surplus/(Deficit)		
Opening Balance	(10,305.47)	(7,548.04)
Add: Current Year Loss	(4,176.64)	(2,751.92)
Add: Adjustment on Conversion into Subsidiaries	22.82	-
Less: Tax on Proposed dividend relating to Subsidiary	(2.66)	(5.51)
	(14,461.95)	(10,305.47)
TOTAL	(13,870.62)	(9,936.18)

^{*} Represents the reserve created in accordance with the provisions of Section 45IC of the Reserve Bank of India Act, 1934.

6. LONG TERM BORROWINGS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
SECURED LOANS		
Term Loan from Banks	1,115.83	991.17
Term Loan from Others	5.66	1.22
Finance Lease Obligations	1.10	-
Proportionate Share in Joint Ventures	434.38	212.50
	1,556.97	1,204.89
UNSECURED LOANS		
8% Optionally Convertible Debentures	310.00	-
	310.00	
TOTAL	1,866.97	1,204.89

[#] Pursuant to buy back of Shares by a Subsidiary.

7. OTHER LONG TERM LIABILITIES

	As at	As at
Particulars	March 31, 2012	March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Trade Payables		
- Due to Micro Enterprises and Small Enterprises*	-	-
- Dues - Others	191.18	-
	191.18	
Other Liabilities		
Security Deposits	11.75	-
Others	41.48	0.36
	53.23	0.36
TOTAL	244.41	0.36

^{*} As identified by the management and relied upon by the auditors.

8. LONG TERM PROVISIONS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Provision for Gratuity	111.94	97.00
Proportionate Share in Joint Ventures	6.31	2.31
TOTAL	118.25	99.31

9. SHORT TERM BORROWINGS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
SECURED LOANS – Loans Payable on Demand	\ III Lakiis	(III Lakiis
Working Capital Loan from Banks	14,639.02	13,459.40
Cash Credit from Banks	408.40	296.22
Proportionate Share in Joint Ventures	525.00	300.00
	15,572.42	14,055.62
UNSECURED LOANS		
Inter Corporate Deposits from others	-	500.00
Cash Credits – Payable on Demand	0.09	-
Other Loans	18.78	2,127.19
Proportionate Share in Joint Ventures*	1,000.00	-
	1,018.87	2,627.19
TOTAL	16,591.29	16,682.81

^{*} Loans from Related Parties



10. TRADE PAYABLES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Acceptances	809.12	992.09
Trade Payables		
- Due to Micro Enterprises and Small Enterprises*	-	-
- Dues – Others	9,100.05	8,688.27
Proportionate Share in Joint Ventures	3,159.52	1,080.60
TOTAL	13,068.69	10,760.96

 $^{^{\}ast}$ As identified by the management and relied upon by the auditors.

11. OTHER CURRENT LIABILITIES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Advance from Customers	144.28	13.39
Current Maturities of Long Term Debt	478.20	717.74
Current Maturities of Finance lease obligation	0.54	10.83
Security Deposits	98.62	21.08
Interest accrued but not due	5.38	805.89
Statutory Dues	365.19	331.25
Creditors for Capital Goods	45.36	119.37
Advance against Gift Vouchers	20.81	221.80
Stale Cheque	59.05	52.99
Provision for expenses	1,196.43	1,968.40
Other Liabilities	13.22	141.30
Proportionate Share in Joint Ventures	636.69	88.40
TOTAL	3,063.77	4,492.44

12. SHORT TERM PROVISIONS

Particulars	As at March 31st 2012 ₹ In Lakhs	As at March 31st 2011 ₹ In Lakhs
Employees Benefits		
Provision for Compensated Absences	131.55	70.08
Provision for Gratuity	9.81	7.40
Bonus, Incentives and others	88.00	94.03
Others		
Provision for Dividend Tax relating to Subsidiary	2.66	2.72
Provision for Standard Assets	66.70	16.74
Proportionate Share in Joint Ventures	310.67	161.25
TOTAL	609.39	352.22

13. FIXED ASSETS

		9	Gross Block				De	Depreciation			Net Block	ock
Description of Assets	As at April 1, 2011	Additions on Acquisition	Other Additions	Deletions	As at March 31, 2012	As at April 1, 2011	Additions on Acquisition	For the Period	Deletions	As at March 31, 2012	As at March 31, 2012	As at March 31, 2011
TANGIBLE ASSETS												
Land	80.009	•	•	•	80.009	•	•	1	•	•	80.009	80.009
Building	643.55	•	•	•	643.55	65.94	•	11.80	•	77.74	565.81	577.61
Office Equipments	491.26	39.77	45.19	91.30	484.92	86.04	6.65	31.87	17.51	107.05	377.87	405.22
Computers	815.77	150.09	76.81	68.28	974.39	555.36	70.35	110.87	50.95	685.63	288.76	260.41
Furniture & Fixtures	1,610.61	107.05	290.60	131.43	1,876.83	288.42	51.81	139.48	35.69	444.02	1,432.81	1,322.19
Vehicles	7.21	27.97	11.69	11.78	35.09	5.61	7.32	1.33	2.32	11.94	23.15	1.60
Plant & Machinery	455.80	2.27	30.09	1.59	486.57	121.92	0.35	23.95	0.70	145.52	341.05	333.88
Leasehold improvement	756.73	7.70	20.68	209.33	575.78	182.02	3.63	57.13	57.49	185.29	390.49	574.71
Electrical Fittings	0.56	•	12.76	•	13.32	0.10	•	0.38	•	0.48	12.84	0.46
Signage	185.92	1	17.90	8.95	194.87	160.81	1	29.47	8.95	181.33	13.54	25.11
UPS	3.79	•	0.70	•	4.49	1.40	•	0.45	•	1.82	2.67	2.39
Shop Interior	4,090.53	•	340.93	239.23	4,192.23	1,449.74	1	438.89	133.84	1,754.79	2,437.44	2,640.79
Proportionate Share in	623.72	78.06	757.50	18.55	1,440.73	119.83	2.48	164.61	7.68	279.24	1,161.49	503.89
Joint Ventures												
Total	10,285.53	412.91	1,604.85	780.44	11,522.85	3,037.19	142.59	1,010.20	315.13	3,874.85	7,648.00	7,248.34
Previous Year	9,067.20	227.56	1,299.12	308.35	10,285.53	2,296.35	1.47	879.93	140.56	3,037.19	7,248.34	6,770.85
INTANGIBLE ASSETS												
TradeMark & Brand	16,138.70	2,078.62	152.36	174.98	18,194.70	1,467.40	433.78	837.45	36.92	2,701.68	15,493.02	14,671.30
Software	315.42	117.23	11.16	35.39	408.42	182.45	31.37	88.11	29.25	272.68	135.74	132.97
Goodwill	3,662.03	•	•	•	3,662.03	1,129.13	•	366.20	•	1,495.33	2,166.70	2,532.90
Proportionate Share in Joint Ventures	4.47	1	1.05	•	5.52	1.14	•	0.76	•	1.90	3.62	3.33
Total	20,120.62	2,195.85	164.57	210.37	22,270.67	2,780.12	465.15	1,292.52	66.20	4,471.59	17,799.08	17,340.50
Previous Year	4,981.10	-	15,139.52	•	20,120.62	1,125.21	-	1,654.91	•	2,780.12	17,340.50	3,855.89
GRAND TOTAL	30,406.15	2,608.76	1,769.42	990.81	33,793.52	5,817.31	607.74	2,302.72	381.33	8,346.44	25,447.08	24,588.84
Previous year	14,048.30	227.56	16,438.64	308.35	30,406.15	3,421.56	1.47	2,534.84	140.56	5,817.31	24,588.84	10,626.74



14. NON-CURRENT INVESTMENTS

Pai	ticulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
a)	Investment in Associates - Trade - Unquoted		
	i) In Equity Shares		
	Cost of Investment	14,175.46	9,815.41
	(Includes ₹ 9,199.59 lakhs (Previous year - ₹ 4,376.57 lakhs) representing Goodwill (net of Capital Reserve). Refer Note 1.A.j)		
	Add: Accumulated Share of Profit/(Loss) of Associates	1,569.03	486.68
	Add: Adjustment on Conversion of Associate into Subsidiary	22.82	-
	Add: Share of Revenue Reserves - Capital Reserve	129.75	-
	Less: Dividend Received	(54.93)	(15.60)
	ii) In Debentures		
	0% Optional Convertible Debentures	2,500.00	
		18,342.13	10,286.49
b)	Investments in Others –Non Trade		
	(i) Unquoted		
	Equity Shares - Others	1,503.56	1,503.56
c)	Other Investments – Non Trade		
	(i) Quoted		
	Equity Shares - Others	0.06	0.06
	(Market Value - ₹ 0.24 lakh (Previous Year - ₹ 0.35 lakh)		
	(ii) Unquoted		
	National Savings Certificate (Lodged with Sales Tax Authorities)	1.11	1.11
то	TAL	19,846.86	11,791.22

15. DEFERRED TAX

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Depreciation	(1,560.43)	(496.09)
Provision for Compensated Absences & Gratuity	66.21	9.61
Business Loss and Unabsorbed Depreciation	1,549.84	465.81
Others	88.89	31.43
TOTAL	144.51	10.76

16. LONG TERM LOANS AND ADVANCES

Par	ticulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
a)	Secured - Considered Good		
	(i) Security Deposits	12.19	4.61
		12.19	4.61
b)	Unsecured - Considered Good		
	(i) Advances towards Purchase of Shares	-	10.00
	(ii) Loans and advances to Related Parties	1,374.18	-
	(iii) MAT Credit entitlement	60.81	51.40
	(iv) Prepaid Taxes	471.95	503.78
	(v) Security Deposits	1,863.54	1,675.59
	(vi) Capital Advances	416.01	138.33
	(vii) Other Loans and Advances	111.27	23.79
		4,297.76	2,402.89
c)	Doubtful		
	(i) Security Deposits : Considered Doubtful	91.18	73.73
	Less: Provision for Doubtful Deposits	(91.18)	(73.73)
	·	-	_
Pro	portionate Share in Joint Ventures	502.39	232.34
TO	TAL	4,812.34	2,639.84

17. OTHER NON-CURRENT ASSETS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Balance with Banks in Deposit Account (Fixed Deposit of ₹ 22 lakhs (Previous Year ₹ Nil) lodged with Bank for issue of Guarantee in favour of Customers)	22.00	-
Proportionate Share in Joint Ventures	3.00	2.55
TOTAL	25.00	2.55

18. CURRENT INVESTMENTS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Investments - Non - Trade		
12% Optionally Convertible Debentures	2,500.00	-
Units of Mutual Funds	7,223.76	384.96
Certificate of Deposits	20,000.00	-
TOTAL	29,723.76	384.96



19. INVENTORIES (Lower of Cost or Net Realisable Value)

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Raw Materials	577.52	640.07
Work-in-Progress	1,181.91	1,938.32
Finished Goods	7,588.93	5,713.09
Finished Goods in Transit	245.97	246.40
Traded Goods	3,945.70	2,865.46
Proportionate Share in Joint Ventures	2,311.81	726.93
TOTAL	15,851.84	12,130.27

20. TRADE RECEIVABLES

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Unsecured	\ III Lakiis	\ III Lakiis
Outstanding for a period exceeding six months		
Considered Good	1,715.24	922.67
Considered Doubtful	19.75	76.16
Less: Provision for Doubtful Debts	(19.75)	(76.16)
	1,715.24	922.67
Others	17,684.01	16,971.63
Proportionate Share in Joint Ventures	1,500.90	784.08
TOTAL	20,900.15	18,678.38

21. CASH AND CASH EQUIVALENTS

Particulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
Cash and Cheques on Hand	47.23	31.92
Balance with Scheduled Bank		
- In Current Account	839.78	238.13
 In Fixed Deposit Accounts (Out of the Fixed Deposit of ₹ 6.04 lakhs (Previous Year ₹ Nil)) lodged with Bank for issue of Guarantee in favour of Customers) 	371.49	387.27
Proportionate Share in Joint Ventures	1,280.88	72.36
TOTAL	2,539.38	729.68

22. SHORT TERM LOANS AND ADVANCES

Pai	rticulars	As at March 31, 2012 ₹ In Lakhs	As at March 31, 2011 ₹ In Lakhs
a)	Secured - Considered Good		
	(i) Loans & Advances to Related Parties	-	1,925.00
b)	Unsecured - Considered Good		
	(i) Loans and advances to employee	38.43	27.36
	(ii) Loans and advances to Related Parties	20,655.12	3,368.41
	(iii) MAT Credit entitlement	-	7.12
	(iv) Advances to Creditors	756.72	907.49
	(v) Security Deposits	505.07	181.39
	(vi) Balances with Government authorities	147.68	85.33
	(vii) Other Loans and Advances	882.68	362.35
		22,985.70	4,939.45
c)	Doubtful		
	(i) Advances to Creditors	100.00	-
	Less: Provision for doubtful Advances	(100.00)	-
Pro	portionate Share in Joint Ventures	151.89	50.97
ТО	TAL	23,137.59	6,915.42

23. OTHER CURRENT ASSETS

Particulars	As at March 31, 2012	As at March 31, 2011
	₹ In Lakhs	₹ In Ĺakhs
Interest Accrued on Deposits	570.82	37.20
Insurance Claims Receivable	100.29	-
Proportionate Share in Joint Ventures	0.30	0.08
TOTAL	671.41	37.28

24. REVENUE FROM OPERATIONS

Particulars	For the year ended March 31, 2012	For the year ended March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Sale of Products	76,519.28	51,457.99
Add: Proportionate Share in Joint Ventures	3,924.19	1,814.59
	80,443.47	53,272.58
Gain on Sale of Investment *	21.97	0.03
Interest Income:		
- On Bank Deposits/other Deposit	1,962.16	20.97
- Others	1,946.80	847.53
Dividend Income	652.37	46.17
Profit/(loss) on Sale of Long Term securities (Net)	122.94	-
Royalty Income	175.00	131.25
Other Operating Income	43.41	100.75
Cash Discount Received	449.85	296.06
Proportionate Share in Joint Ventures	7.46	0.56
TOTAL	85,825.43	54,715.90

^{*}Include ₹ 2.10 lakhs (Previous Year ₹ 0.03 lakhs) being increase in carrying value based on the net asset value declared by Mutual Funds.



25. OTHER INCOME

	For the year ended	For the year ended
Particulars	March 31, 2012	March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Lease Rental Income	38.95	38.63
Interest on Income tax Refund	5.95	-
Provision No Longer Required Written Back	102.36	34.55
Gain on Foreign Exchange (Net)	-	0.23
Miscellaneous Income	63.94	84.72
Gain on Disposal of Subsidiary		51.76
Proportionate Share in Joint Ventures	4.47	0.33
TOTAL	215.67	210.22

26. COST OF MATERIALS CONSUMED

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Opening Stock of Raw Materials	640.07	526.49
Add: Adjustment on acquisition of subsidiary	25.73	-
Add: Purchases	23,615.85	14,630.47
Closing Stock of Raw Materials	(577.52)	(640.07)
TOTAL	23,704.13	14,516.89

27. PURCHASE OF TRADED GOODS

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Purchases	33,523.55	20,869.99
Less :- Loss of Stock on Fire	(96.04)	-
Proportionate Share in Joint Ventures	4,140.32	1,632.41
TOTAL	37,567.83	22,502.40

28. CHANGES IN INVENTORIES OF WORK IN PROGRESS, FINISHED GOODS AND STOCK IN TRADE

Particulars	For the	For the
	year ended	year ended
	March 31, 2012	March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Opening Stock of Work In Progress	1,938.32	1,053.33
Closing Stock of Work In Progress	(1,181.91)	(1,938.32)
	756.41	(884.99)
Opening Stock of Finished Goods	5,959.49	5,717.70
Add: Adjustment on acquisition of subsidiary	212.55	-
Closing Stock of Finished Goods	(7,834.90)	(5,959.49)
	(1,662.86)	(241.79)
Opening Stock of Stock-in-trade	2,865.46	3,269.93
Add: Adjustment on acquisition of subsidiary	804.55	-
Closing Stock of Stock-in-trade	(3,945.70)	(2,865.46)
•	(275.69)	404.47
Proportionate Share of Joint Ventures	(1,215.80)	(526.30)
TOTAL	(2,397.94)	(1,248.61)

29. EMPLOYEE BENEFITS EXPENSES

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Salaries Wages & Bonus	5,374.13	3,753.75
Contribution to Provident and Other Funds	307.09	208.08
Staff Welfare Expenses	185.13	190.20
Proportionate Share in Joint Ventures	621.20	338.00
TOTAL	6,487.55	4,490.03

30. OTHER EXPENSES

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Rent	2,704.54	2,136.66
Consumables & Packing Materials	199.84	-
Warehousing Charges	744.97	445.02
Manufacturing Expenses	1,862.70	3,139.28
Other purchase of materials	43.74	-
Power, Water & Fuel	403.12	338.50
Freight & Octroi	453.83	458.70
Advertisement, Publicity & Selling Expenses	3,008.75	2,045.94
Commission and Brokerage	226.44	235.69
Cash Discount	277.02	149.22
Repairs & Maintenance	541.14	367.63
Travelling Expenses	349.20	249.35
Postage, Telephone & Stationery	172.45	115.70
Legal and Professional Charges	678.04	231.89
Advisory & Mentoring Fees	1,500.00	132.36
Rates & Taxes	116.53	123.98
Insurance	61.78	68.07
Audit Fees (Refer Note 33)	90.74	45.99
Directors Sitting Fees	11.15	8.00
Loss on Sale/Retirement of Fixed Assets	451.68	135.48
Security & Housekeeping Expenses	67.71	56.79
Loss on Exchange Fluctuation	97.22	-
Brand Royalty	1,525.42	1,122.01
Bad Debts and Advances Written Off	57.25	155.78
Less: Adjusted against provisions		(103.03)
	57.25	52.75
Provision for Doubtful Debts & Advances	87.16	96.46
	144.41	149.21
Provision for Standard Assets	49.96	16.74
Miscellaneous Expenses	475.35	425.61
Proportionate Share in Joint Ventures	2,055.34	765.14
TOTAL	18,313.07	12,962.96



31. FINANCE COSTS

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Interest on		
- Working Capital Loans	1,616.82	1,241.04
- Fixed Loans	176.95	445.12
- Term Loans	30.52	153.52
- Others	258.94	316.76
Bank Charges	205.66	204.72
Lease Charges	0.55	2.16
Proportionate Share in Joint Ventures	111.45	25.06
TOTAL	2,400.89	2,388.38

32. EXCEPTIONAL ITEMS

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
IPO Expenses (Refer Note (i))	3,100.30	448.03
Service Tax on Rent (Refer Note (ii))	222.47	-
TOTAL	3,322.77	448.03

Notes

- During the year, the Company has allotted 750,000,000 Shares at par value of ₹ 10 per equity share. The IPO expenses incurred during the year aggregating to ₹ 3,100.30 Lakhs (Previous Year ₹ 448.03 Lakhs) have been absorbed in the Statement of Profit and Loss.
- ii. During the year, the subsidiary company Indus League Clothing Limited has made provision for rent payable on account of unpaid service tax on renting of immovable property payable to the lessors amounting to ₹ 222.47 Lakhs. This is as a result of an interim order passed by the Hon'ble Supreme Court in the case of M/s. Retailers Association of India vs. Union of India & Others.

33. DETAILS OF AUDIT FEES

Particulars	For the year ended March 31, 2012 ₹ In Lakhs	For the year ended March 31, 2011 ₹ In Lakhs
Statutory Audit	43.71	29.03
Taxation Matters	12.33	6.74
Other Services	24.92	6.53
Reimbursement of Expenses	9.78	3.69
TOTAL	90.74	45.99

34. CAPITAL COMMITMENTS

A. The estimated value of contracts remaining to be executed on Capital Account to the extent not provided:-

	As at	As at
Particulars	March 31, 2012	March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Subsidiary	12.18	130.48
Joint Ventures	43.62	72.23
Associates	30.92	450.11
TOTAL	86.72	652.82

B. Share Purchase Obligation towards investment in Group Company (net of advances) is ₹ NIL (Previous Year – ₹ 2,188.08 lakhs)

35. EMPLOYEES STOCK OPTION PLAN

The Board at its meeting held on July 12, 2010, approved issue of Stock Options up to a maximum of 1 % of the paid up Equity Share Capital of the Company (before Rights Issue) aggregating to 50,000,000 Equity Shares in a manner provided in the SEBI (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 subject to the approval of the shareholders under Section 81 (1A) of the Companies Act, 1956. The Shareholders of the Company at the Annual General Meeting held on August 10, 2010 approved the aforesaid issue of 50,000,000 Equity Shares of the Company under one or more Employee Stock Option Scheme(s). Post listing of the Company, the shareholders have ratified the Pre-IPO scheme. The Compensation and Nomination Committee has approved the following grants to certain directors and employees of the Company and some of its Business Ventures in accordance with the FVIL Employees Stock Option Plan 2011 (ESOP Scheme):

Particulars	Grant I	Grant II
Date of Grant	27 th March 2011	14th Feb 2012
Exercise Price	₹ 10 per option	The Exercise Price in respect of Options granted shall be determined by the committee and shall not be less than the face value of one equity share of the Company (₹10 per Share)
Vesting Commences on	27 th March 2012	14th Feb 2013
Options outstanding at the beginning of the year		
- Vested	Nil	Nil
- Yet to Vest	13,280,000	Nil
Options Vested	3,909,000	Nil
Options Granted	Nil	2,055,000
Options Excercised	Nil	Nil
Options Forfeited/Lapsed	250,000	Nil
Options outstanding at the end of the year		
- Vested	3,909,000	Nil
- Yet to Vest	9,121,000	2,055,000

Deferred Stock Compensation Expense

As the exercise price has been fixed at fair value as on date of grant, there is no compensation cost which needs to be amortized over the vesting period of the stock option.

Fair Value Methodology

The fair value of Options used to compute proforma net profit and earnings per Equity Share have been estimated on the date of the grant using Black-Scholes model by an independent consultant.

The key assumptions used in the Black-Scholes model for calculating the fair value as on the date of the grants are:

Particulars	Grant I	Grant II		
Vesting Date	Options vest over a period of 3 years in the ratio of 30%,30%,40%	Options vest over a period of 3 years in the ratio of 30%,30%,40%		
Risk-Free Interest Rate (Average)	7.79%	8.27%		
Expected Life (Years)	2.50 years	2.50 years		
Expected volatility of Share Price (%)	Since the company is unlisted, zero volatility has been considered	29.07%		
Dividend Yield (%)	The company has not declared dividend, hence dividend has not been considered	The company has not declared dividend, hence dividend has not been considered		
Price of the underlying share at the time of option	₹10 each	₹ 8.75 each		
Fair Value of the Option	₹ 2.36 each	₹ 3.22 each		



Had compensation cost for the Stock Options granted under the Scheme been determined based on fair value approach, the company's net profit and earnings per share would have been as per the pro forma amounts indicated below:

Impact on Net Profit

Particulars	₹ In Lakhs
Net Loss (As reported)	(4,176.64)
Add: Stock based employee compensation expense included in net profit	Nil
Less: Stock based compensation expense determined under fair value based method (Proforma)	(186.04)
Net Loss (Proforma)	(4,362.68)

Impact on Earnings Per Share

Particulars	₹ per share
Basic Earnings per Share of ₹ 10 each (As reported)	(0.28)
Basic Earnings per Share of ₹ 10 each (Proforma)	(0.29)
Diluted Earnings per Share of ₹ 10 each (As reported)	(0.28)
Diluted Earnings per Share of ₹ 10 each (Proforma)	(0.29)

36. The Group has a defined benefit gratuity plan and the details of actuarial valuation as on March 31, 2012 are given below:

Particulars	For the year ended	For the year ended
	March 31, 2012 ₹ In Lakhs	March 31, 2011 ₹ In Lakhs
Net Employee benefit expenses (recognized in Employee cost)		
Current Service Cost	70.23	38.11
Interest cost on benefit obligation	12.80	5.13
Benefits Settled	(9.59)	-
Expected Return on plan assets	(1.46)	-
Net actuarial (Gain)/Loss recognized in the period	(25.71)	7.06
Net benefit expenses	46.27	50.30
Amounts recognized in Balance Sheet		
Defined benefit obligation	194.69	106.97
Fair Value of Plan assets	(21.82)	-
Unrecognized past service Cost Non Vested benefit	(0.06)	-
Unrecognized(Asset)/ Liability *	172.81	106.97
Change in the present value of the defined benefit obligation are as		
follows		
Obligation at period beginning	146.96	70.89
Current service cost	70.23	38.11
Interest on defined Obligation	12.80	5.13
Benefits paid	(9.59)	(14.22)
Actuarial (Gain)/ Losses on obligation	(25.71)	7.06
Closing defined benefit obligation	-	-
Obligation at period end *	194.69	106.97
Discount Rate (%)	7%-8.65%	7%-8.10%
Salary escalation rate	5%-10%	5%-8%

^{*}Includes Proportionate share of Joint Venture ₹ 6.74 Lakhs (Previous year – ₹ 2.56 Lakhs)

The estimates of future salary increase take into account inflation, seniority, promotion and other relevant factors. The disclosure requirement with regard to composition of Investments in the Fair Value of Plan assets has not been furnished, since the liability is not funded. Disclosure relating to experience adjustments had not been provided in the absence of relevant information.

37. SEGMENTAL REPORTING

a) Business Segments

The business segment has been considered as a primary segment for disclosure. The products included in each of the business segments are as follows:

Consumer Products - Branding, Selling & Distribution

Investment - Acquisition and holding of Investments

The above segments have been identified taking into account the nature of business, reporting system, organization structure and different risks and returns.

Business Segments (₹ In Lakhs)

	Particulars	Consumer Products (Branding, Selling & Distribution) March 31, March 31,		(Branding, Selling & Investment Distribution)		nding, Selling & Investment Elimi Distribution)		Eliminations				Total	
			March 31, 2011	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011	March 31, 2012	March 31, 2011				
Α	SEGMENT REVENUE												
1	External Revenue	81,772.90	53,986.67	4,268.20	939.45	-	-	86,041.10	54,926.12				
2	Inter-Segment Revenue	226.64	200.61	1,239.79	174.00	(1,466.43)	(374.61)	-	-				
	TOTAL SEGMENT REVENUE	81,999.54	54,187.28	5,507.99	1,113.45	(1,466.43)	(374.61)	86,041.10	54,926.12				
В	RESULTS												
3	Segment Results	(931.29)	(811.49)	996.44	(19.40)	-	-	65.15	(830.89)				
	Inter-Segment Revenue	4.72	-	1,235.08	174.00	(1,239.79)	(174.00)	-	-				
	TOTAL SEGMENT RESULTS	(926.57)	(811.49)	2,231.52	154.60	(1,239.79)	(174.00)	65.15	(830.89)				
4	Interest and Finance Charges					(1,239.79)	(174.00)	(2,400.89)	(2,388.38)				
5	Exceptional Items							(3,322.77)	(448.03)				
6	Income Taxes							(880.21)	(273.67)				
7	Net Profit/(Loss) after Taxes							(6,538.72)	(3,940.97)				
8	Share of Profit/(Loss) of Associates							1,082.35	383.16				
9	Minority Interest in Net Income/(Loss)							1,182.51	861.86				
10	Adjustment on Acquisition of Subsidiaries							97.22	(55.97)				
11	Net Profit/(Loss) after Share of Associates							(4,176.64)	(2,751.92)				
С	and Minority Interest SEGMENT ASSETS	106,221.34	89,243.48	74,200.48	20,212.26	(5,982.56)	(2,754.11)	174,439.26	106,701.63				
	Unallocated Assets	100,221.01	00,210.10	7 1,200.10	20,212.20	(0,002.00)	(2,701.11)	677.27	565.94				
	Proportionate Share in Joint Venture							7,994.63	2,479.36				
	TOTAL ASSETS	106,221.34	89,243.48	74,200.48	20,212.26	(5,982.56)	(2,754.11)	· ·	109,746.93				
D	SEGMENT LIABILITIES	37,708.95	32,678.88	263.85	648.15	(8,482.59)	(1,579.09)	29,490.21	31,747.94				
	Unallocated Liabilities							3,794.64	3,465.75				
	Proportionate Share in Joint Venture							6,072.56	1,845.05				
	TOTAL LIABILITIES	37,708.95	32,678.88	263.85	648.15	(8,482.59)	(1,579.09)	39,357.41	37,058.74				
Е	CAPITAL EXPENDITURE	1,328.14	16,235.68	1.08	2.36	-	-	1,329.22	16,238.04				
	Proportionate Share in Joint Venture							771.33	318.64				
F	DEPRECIATION	2,131.98	2,437.70	3.96	5.90	-	-	2,135.94	2,443.59				
	Proportionate Share in Joint Venture							165.37	89.75				
G	Non Cash Expenses Other than Depreciation	-	-	-	-	-	-	-	-				



b) Geographical Segment

The entire operations of the group are carried out in India. However the subsidiary companies Indus League Clothing Limited and Indus Tree Crafts Private Limited and Joint Venture Company Clarks Future Footwear Limited have done business outside India as well. The disclosure relating to geographical segment is given below

(₹ In Lakhs)

Doubless		2011-12				
Particulars	Domestic	Export	Total			
Revenue	85,923.16	117.94	86,041.10			
	(54,873.17)	(52.95)	(54,926.12)			
Assets	183,071.85	39.31	183,111.16			
	(109,742.58)	(4.35)	(109,746.93)			
Capital Expenditure	2,100.56	-	2,100.56			
	(16,556.68)	-	(16,556.68)			

Figures in bracket represent previous year figures

38. RELATED PARTIES DISCLOSURES

a) Names of Related Parties & Nature of Related Parties Relationship

(As identified by the management and relied upon by the auditors)

Particulars	March 31,2012	March 31,2011
i. Associates	And Design India Limited	And Designs India Limited
	Capital Foods Exportts Pvt. Ltd.	Capital Foods Exportts Pvt. Ltd.
	Capital Foods Limited (Subsidiary of Capital Foods Exportts Pvt. Ltd.) Integrated Food Park Pvt. Ltd.	Capital Food Limited (Subsidiary of Capital Foods Exportts Pvt. Ltd.) Turtle Limited
	(Subsidiary of Capital Foods Limited)	(Associate of Indus League Clothing Limited)
	Turtle Limited (Associate of Indus League Clothing Limited)	BIBA Apparels Pvt. Ltd. (With effect from March 14, 2011)
	BIBA Apparels Pvt. Ltd.	Amar Chitra Katha Pvt. Ltd. (With effect from March19,2011)
	Karadi Path Education Company Pvt. Ltd. (Associate of Amar Chitra Katha Pvt. Ltd. with effect from February 14,2012)	Integrated Food Park Pvt. Ltd. (Subsidiary of Capital Foods Limited)
ii. Joint Ventures	Holii Accessories Pvt. Ltd.	Holii Accessories Pvt Ltd
	Celio Future Fashion Limited (Joint Venture of Indus League Clothing Limited)	Celio Future Fashion Limited (Joint Venture of Indus League Clothing Limited)
	Clarks Future Foot Wear Limited (With effect from June 29, 2011)	
iii. Enterprises	Akar Estate & Finance Pvt. Ltd.	Pantaloon Retail (India) Limited
over which key management	Anchor Mall Pvt. Ltd.	Future Capital Holdings Limited
personnel can	Apollo Design Apparel Parks Limited	Future Capital Investment Pvt. Ltd.
exercise control/	Bansi Mall Management Co. Pvt. Ltd.	PIL Industries Limited
significant influence	ESES Commercial Pvt. Ltd.	(Formerly known as Pantaloon Industries Limited)
	FSC Brand Distribution Services Limited	Future Corporate Resources Limited
	Future Agrovet Limited	Future Ideas Realtors India Limited
	Future Brands Limited	Future Ideas Company Limited
	Future Corporate Resources Limited	Future Value Retail Limited
	Future E Commerce Infrastructure Limited	Home Solutions Retail (India) Limited

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Particulars	March 31,2012	March 31,2011
	Future Finance Limited	Future Agrovet Limited
	Future Generali India Insurance Company Limited	Winner Sports Limited
	Future Generali India Life Insurance Company Limited	Future Capital Financial Services Limited
	Future Human Development Limited	Future Finance Limited
	Future Ideas Company Limited	Kshitij Investment Advisory Company Limited
	Future Ideas Realtors India Limited	Splendor Fitness Pvt. Ltd.
	Future Knowledge Services Limited	(Formerly known as Talwalkars Pantaloon Fitness Pvt. Ltd.)
	Future Media (India) Limited	Future Realtors (India) Pvt. Ltd.
	Future Outdoor Media Solutions Limited	Iskrupa Mall Management Company Pvt. Ltd.
	Future Supply Chain Solutions Limited	Anchor Malls Pvt. Ltd.
	Future Value Retail Limited	Future Brands Limited
	Futurebazaar India Limited	Bansi Mall Management Co. Pvt. Ltd.
	Goldmohur Design and Apparel Park Limited	Future Outdoor Media Solutions Limited
	Future Capital Holdings Limited	
	Home Solutions Retail (India) Limited	
	Ishkrupa Mall Management Co. Pvt. Ltd.	
	Manz Retail Pvt. Ltd.	
	Nufuture Digital (India) Limited	
	Pantaloon Retail (India) Limited	
	PIL Industries Limited	
	PRTL Enterprises Limited	
	Splendor Fitness Pvt. Ltd. (Formerly known as Talwalkars Pantaloon Fitness Pvt. Ltd.) Staples Future Office Product Pvt. Ltd.	
	Suhani Trading & Consultants Pvt. Ltd.	
	Future Ventures Employee Welfare Trust	
iv. Key Management Personnel	Kishore Biyani Managing Director	Kishore Biyani Managing Director



b) Transactions with Related Parties

			Enterprise over which key management	Kay
Particulars	Associates	Joint Ventures	personnel can exercise control/ significant influence	Key managerial Personnel
Purchase of Investments	3,500.00	100.00	2,325.00	-
(Equity Shares)	(1,801.98)	(100.00)	(12,005.00)	-
Purchase of Investments (Optionally Convertible Debentures)	2,500.00	-	-	-
Sale of Investment	-	-	(300.00)	-
Issue of Equity Shares			(25,000.00)	-
Loan Taken		1,350.00 (62.50)	(2,350.00)	-
Loan Repaid	-	350.00 (62.50)	2,576.27 (2,100.00)	-
ICDs Given	29,924.00 (900.00)	2,800.00 (475.00)	32,527.00 (13,711.60)	-
ICDs Received Back	24,721.00 (800.00)	2,700.00 (475.00)	22,416.60 (17,795.00)	-
Loans and Advances Given	-	-	1,621.00	-
Loans and Advances received back	-	-	661.00	-
Purchase of Fixed Asset	-	-	14.45 (15,371.66)	-
Sale of Asset			(266.64)	-
Sales	-	- (110.65)	55,791.93 (20,780.63)	-
Interest Income	641.05 (8.03)	14.65 (15.49)	1,026.30 (748.17)	-
Royalty Income	-	-	175.00 (320.85)	-
Rent Received	-	29.02 (23.68)	16.20 (72.00)	-
Purchases	17.42	(66.48)	5,595.27 (1,944.83)	-
Interest Expenses	-	6.59 (2.27)	10.43 (288.13)	-
Royalty Expenses			594.23 (380.67)	-
Rent Paid		13.16 (12.87)	57.42 (38.22)	-
Mentoring & Advisory Fees		-	1,500.00 (132.36)	-
Fees for Other Services			241.67	-

		1		
Particulars	Associates	Joint Ventures	Enterprise over which key management personnel can exercise control/ significant influence	Key managerial Personnel
Warehousing and Direct Expenses	-		968.54	-
Other Expenses	8.08	0.09 (0.40)	34.58 (225.32)	
Marketing & Advertisement Expenses			1,208.10 (170.50)	-
Managerial Remuneration			-	17.92 -
Advance towards Expenses			0.11	-
Trade Advances Given & Settled			(1,350.00)	-
Advance for Purchase of Shares	(10.00)		-	-
Refund of Share Application Money by Subsidiary			141.30 (228.08)	
ICDs Receivable	5,618.00 (100.00)	100.00	15,337.00 (5,191.60)	
Interest Receivable	74.81 (0.62)	0.31	120.60 (35.69)	
Receivables	0.94	6.64 (0.06)	15,220.52 (16,643.06)	
Payables	11.21 (0.50)	13.47 (14.33)	837.09 (1,331.72)	-
Loans Outstanding		1,000.00	(2,145.50)	-
Loan Given Outstanding			960.00	

c) Disclosure in respect of Material Transactions with Related Party

Particulars	March 31, 2012	March 31, 2011
Purchase of Investments Equity		
Pantaloon Retail India Limited	2,325.00	2,000.00
Capital Foods Exportts Pvt. Ltd.	3,500.00	-
Amar Chitra Katha Pvt. Ltd.	NA	1,502.06
Future Realtors India Pvt. Ltd.	-	2,753.00
Future Corporate Resources Limited	-	3,932.85
Pantaloon Industries Limited	-	2,287.11
Purchase of Investments		
Optionally Convertible Debentures		
Capital Foods Exportts Pvt. Ltd.	2,500.00	-



B. (1. 1	11 1 04 0040	(K IN Lakns)
Particulars	March 31, 2012	March 31, 2011
Sales of Investments		
Future Realtors (India) Pvt. Ltd.	-	300.00
Issue of Equity Shares		
Pantaloon Retail India Limited	-	15,000.00
Future Capital Investment Pvt. Ltd.	-	10,000.00
Loan Taken		
Celio Future Fashion Limited	1,350.00	-
Pantaloon Retail (India) Limited	-	450.00
Future Capital Holdings Limited	-	1,900.00
Loan Repayment		
Pantaloon Retail (India) Limited	450.00	-
Celio Future Fashion Limited	350.00	-
Future Capital Holdings Limited	2,076.27	1,900.00
ICDs Given		
Capital Foods Exportts Pvt. Ltd.	9,110.00	NA
Splendor Fitness Pvt. Ltd.	NA	2,250.00
Iskrupa Mall Management Company Pvt. Ltd.	NA	2,025.00
Bansi Mall Management Co. Pvt. Ltd.	NA	4,025.00
Future Ideas Company Limited	NA	2,090.00
ICDs Received Back		
And Design India Limited	5,250.00	NA
Capital Foods Exportts Pvt. Ltd.	8,245.00	NA
Splendor Fitness Pvt. Ltd.	NA	2,250.00
Iskrupa Mall Management Company Pvt. Ltd.	NA	4,050.00
Bansi Mall Management Co. Pvt. Ltd.	NA	4,200.00
Loans and Advances Given		
Future Ventures Employee Welfare Trust	1,621.00	-
Loans and Advances received back		
Future Ventures Employee Welfare Trust	661.00	-
Purchase of Assets		
Staples Future Office Product Pvt. Ltd.	8.47	-
Future Value Retail Limited	5.41	15,378.23
Sale of Assets		
Future Value Retail Limited	-	246.49
Sales		
Future Value Retail Limited	21,567.33	13,006.44
Pantaloon Retail (India) Limited	34,223.67	7,617.48
Interest Income		
Future Ideas Company Limited	196.79	NA
Home Solutions Retail (India) Limited	NA	79.62
Future Agrovet Limited	NA	79.40
Iskrupa Mall Management Company Pvt. Ltd.	NA	176.98
Bansi Mall Management Co. Pvt. Ltd.	NA	208.15
		200.10

Particulars	March 31, 2012	March 31, 2011
Royalty Income	Water 31, 2012	Wai Gii 31, 2011
Pantaloon Retail (India) Limited	87.50	48.26
Future Value Retail Limited	87.50	65.15
Future Brands Limited	67.50	207.45
	-	207.45
Rent Received	16.20	
Future Agrovet Limited Celio Future Fashion Limited	29.02	-
	29.02	23.68
Future Value Retail Limited	-	72.00
Purchases	044.50	004.05
Future Value Retail Limited	811.56	621.85
Future Agrovet Limited	1,539.62	1,052.48
PIL Industries Limited	2,431.68	1,913.50
Interest Expenses		
Pantaloon Retail (India) Limited	10.36	53.24
Celio Future Fashion Limited	6.40	-
Future Capital Holdings Limited	22.84	234.90
Royalty Expenses		
Future Ideas Company Limited	137.88	110.30
Future Brands Limited	456.36	205.22
Future Value Retail Limited	-	65.15
Rent Paid		
Future Supply Chain Solutions Limited	13.08	-
Future Value Retail Limited	17.45	-
Celio Future Fashion Limited	13.16	12.87
Pantaloon Retail (India) Limited	13.50	9.35
Future Agrovet Limited	8.40	-
Kshitij Investment Advisory Company Limited	-	10.29
Pantaloon Industries Limited	-	14.84
Mentoring and Advisory Fees		
Future Corporate Resources Limited	360.00	132.36
Pantaloon Retail (India) Limited	1,140.00	-
Fees for Other Services		
Pantaloon Retail (India) Limited	241.67	-
Warehousing and Direct Expenses		
Future Supply Chain Solutions Limited	968.54	-
Other Expenses		
Future Generalii India Life Insurance Company Limited	19.24	-
Integrated Food Park Pvt Ltd.	7.95	-
Future Knowledge Services Limited	4.44	-
Future Supply Chain Solutions Limited	4.47	45.74
Pantaloon Retail India Limited	4.47	145.87
i antaioon netaii india Liifiiteu		143.07



Particulars	March 31, 2012	March 31, 2011
Marketing and Advertisement Expenses		
Future Corporate Resources Limited	1,003.49	89.03
Future Media (India) Limited	141.59	81.47
Managerial Remuneration		
Mr.Kishore Biyani	17.92	-
Advance towards Expenses		
Future Generali India Life Insurance Company Limited	0.11	-
Trade Advance Given and Settled		
Future Corporate Resources Limited	-	1,350.00
Advance for Purchase of Shares		
BIBA Apparels Pvt. Ltd.	-	10.00
Refund of Share Application Money		
Pantaloon Retail (India) Limited	141.30	228.08
ICD Receivable		
Bansi Mall Management Co. Pvt. Ltd.	NA	1,925.00
Future Ideas Company Limited	NA	2,090.00
Interest Receivable		
Anchor Mall Pvt. Ltd.	18.86	-
ESES Commercial Pvt Ltd.	24.32	-
Integrated Food Park Pvt. Ltd.	58.47	NA
Manz Retail Pvt. Ltd.	22.96	-
Splendor Fitness Pvt. Ltd.		
(Formerly known as Talwalkars Pantaloon Fitness Pvt. Ltd.)	-	5.16
Future Ideas Company Limited	NA NA	23.19
Receivables		
Future Value Retail Limited	1,877.00	2,662.28
Pantaloon Retail (India) Limited	13,329.62	13,946.09
Loans Given Outstanding		
Future Ventures Employee Welfare Trust	960.00	-
Payables		
Apollo Design Apparel Parks Limited	85.15	-
Goldmohur Design and Apparel Park Limited	84.44	-
Future Brands Limited	182.96	190.70
Future Corporate Resources Limited	112.51	144.31
Future Supply Chain Solutions Limited	162.07	NA
Pantaloon Retail (India) Limited	NA	815.85
Loans Outstanding		
Celio Future Fashion Limited	1,000.00	-
Future Capital Holdings Limited	-	2,076.27

39. DISCLOSURE RELATING TO LEASES

Operating Lease

The Subsidiary's leasing arrangements are in respect of operating leases for premises occupied by the Company. These leasing arrangements are cancellable, and are renewable on a periodic basis by mutual consent on mutually acceptable terms. With respect to the Joint Ventures, these are generally not non-cancellable and are renewable either by mutual consent on mutually agreed terms or at the option of the lessee.

Lease Expenses - Operating Lease

Particulars	March 31, 2012 ₹ In Lakhs	March 31, 2011 ₹ In Lakhs
Lease payments for the year	278.44	360.03
Minimum Lease Payments		
Not later than one year	83.86	176.33
Later than one year but not later than five years	112.10	156.70
Later than five years	-	3.68

Finance Lease

The leasing agreement is towards machinery taken on lease by a subsidiary

Lease Expenses - Finance Lease

Particulars	March 31, 2012 ₹ In Lakhs	March 31, 2011 ₹ In Lakhs
Lease payments for the year	11.35	15.14
Minimum Lease Payments		
Not later than one year	0.03	11.38
Later than one year but not later than five years	-	-
Later than five years	-	-

Lease Income

The leasing arrangement is towards machinery given on lease by a subsidiary

Particulars	March 31, 2012 ₹ In Lakhs	March 31, 2011 ₹ In Lakhs
Lease rentals received during the year	39.12	38.64
Minimum Lease Payments		
Not later than one year	9.75	38.95
Later than one year but not later than five years	-	9.75
Later than five years	-	-

40. EARNINGS PER SHARE

Numerator

The Company has only one class of equity share, hence the Profit after Tax is used for computation of earnings per share without any adjustment.

Denominator

Particulars	March 31, 2012	March 31, 2011
No. of equity shares at the beginning of the year	826,243,700	576,243,700
No. of equity shares at the end of the year	1,576,243,700	826,243,700
Weighted average number of shares outstanding during the year	1,506,571,569	758,161,508



The Company has issued employee stock options during the year which gives rise to potential equity shares. However, as per the terms of the stock option scheme, the exercise price is greater than the average fair value of the shares during the year. Therefore, these potential shares are considered to be anti-dilutive and accordingly, they are not considered in the computation of diluted earnings per share. Hence the basic and diluted earnings per share are the same.

41. DISCLOSURE RELATING TO ACCOUNTING STANDARD 29

Proportionate share in Joint Venture under "Provisions" includes provision for goods that are expected to be returned by other retailers based on sales made on "shop-in-shop" arrangements and provision for expected discounts to other retailers based on sales made on "shop-in-shop" arrangements.

(₹ In Lakhs)

	2011-12		2010-11			
Particulars	Sales	Discounts	Total	Sales	Discounts	Total
	Return			Return		
Opening Balance	86.50	71.25	157.75	32.50	23.50	56.00
Add:- Provision for the year	205.00	69.50	274.50	86.50	71.25	157.75
Less:- Utilization/Settlement	(86.50)	(71.25)	(157.75)	(32.50)	(23.50)	(56.00)
Closing Balance	205.00	69.50	274.50	86.50	71.25	157.75

42. Details of foreign currency payables that have not been hedged by a derivative instrument or otherwise are as under:

Currency	2011 - 12		2010 – 11	
Currency	Foreign Currency Indian Currency		Foreign Currency	Indian Currency
Euro	4.36	283.84	2.69	168.09
Dollar	50.22	2,487.59	11.18	513.72

43. CONTINGENT LIABILITIES

Particulars	As at March 31, 2012	As at March 31, 2011
	₹ In Lakhs	₹ In Lakhs
Bank Guarantee	3,903.80	8.78
Corporate Guarantee	1,400.00	700.00
Service tax on rent not Provided (Refer Note (ii))	0.88	163.85
Claims against the Company not acknowledged as Debt	41.18	-
Liability on account of Civil Cases, Consumer Cases and Labour Cases	16.00	64.80
Arbitration	41.14	-
Central Excise and Sales Tax Demand (Refer Note (iii))	51.13	490.70
Income Tax Demand(Refer Note (iii))	113.20	-
TOTAL	5,567.33	1,428.13

Notes:

- i. Includes proportionate share of Joint Ventures of ₹ Nil (Previous Year ₹ 1.71 lakhs)
- ii. In respect of previous year, based on Delhi High Court's interim stay order in respect of Service tax payable on renting of immovable property, the company has taken a stand of not to pay service tax on rent payable, pending Supreme Court decision.
- iii. The management is of the opinion that the demand is arbitrary and the same is not sustainable.

- 44. Certain subsidiaries of the company have incurred losses resulting in erosion of their net worth. These companies are in the process of building respective businesses/brands and creating substantial value. The management is fully committed to lead them to profitability by providing the necessary financial support and mentoring. Therefore, in the opinion of the management, the diminutions in the value of the said investment are not other than temporary in the nature and consequently, no adjustment is considered necessary to the carrying value of Goodwill on Consolidation.
- **45.** The Revised Schedule VI has become effective from April 1, 2011 for the preparation of financial statements. This has significantly impacted the disclosure and presentation made in the financial statements. Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For and on behalf of the Board

Kishore Biyani G.N.Bajpai Managing Director Chairman

Manoj Gagvani Gopal Bihani

Vice President - Finance

Company Secretary

& Head - Legal

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Place: Mumbai

Date: 24th May 2012



Financial Information on Subsidary companies		or the year ended on 31st March, 2012	1st March ,	2012						
									Amoul	Amount in Lakhs
Name of Company	Share Capital	Reserves (Including Profit and Loss A/c Debit Balance)	Total Assets	Total Liability	Investments (Except Investment in Subsidaries)	Total Income	Profit before Tax	Provision for Tax (Including Deferred Tax)	Profit after Tax	Proposed Dividend (Including Taxes)
Future Consumer Enterprises Limited	1005.00	13196.17	18272.02	18272.02	2500.43	10769.79	(641.17)	1	(641.17)	
Future Consumer Products Limited	245.00	(165.69)	133.04	133.04	0.10	176.98	(0.50)	1	(0.50)	1
Indus Leauge Clothing Limited (ILCL)	3032.82	16696.44	42824.68	42824.68	7173.50	36952.77	443.47	00.89	375.47	•
Lee Cooper India Limited (Subsidary of ILCL)	1000.00	(11.11)	3899.98	3899.98	0.58	15177.02	1097.22	383.27	713.95	19.06
Aadhar Retailing Limited	3200.00	(124.14)	6867.76	92'.299		9337.20	(2483.67)	(17.29)	(2466.37)	•
Indus Tree Craft Pvt.Ltd. (ICPL)	136.38	452.16	1314.21	1314.21	90.0	633.97	(197.59)	1	(197.59)	1
Indus Tree Producer Transform Pvt. Ltd. (Subsidary of ICPL)	69.44	(325.98)	1249.21	1249.21	•	1063.05	(324.14)	•	(324.14)	•
Amar Chitra Katha Pvt.Ltd. (ACK)	3.88	6402.29	6806.72	6806.72	459.85	1552.06	(258.95)	•	(258.95)	1
IBH Books & Magazines Distributors Pvt. Ltd. (Subsidary of ACK)	20.00	382.95	3713.65	3713.65	1	4875.72	(250.26)	1	(250.26)	ı
ACK Media Direct Pvt.Ltd. (Subsidary of ACK)	00.9	(248.19)	157.60	157.60		207.78	(156.26)	•	(156.26)	•
Ideas Box Entertainment Pvt.Ltd. (Subsidary of ACK)	90.00	(189.84)	207.70	207.70	1	217.13	(84.10)	•	(84.10)	•
ACK Edutainment Pvt.Ltd. (Subsidary of ACK)	14.00	(9.62)	4.50	4.50	1	1	(0.27)	1	(0.27)	•
ACK Eaglemoss Collectibles Publishing Pvt. Ltd. (Subsidary of ACK)	1.00	(1.48)	1.04	1.04	ı	•	(0.18)	1	(0.18)	•
Karadi Tales company Pvt. Ltd. (Subsidary of ACK)	119.60	180.82	395.71	395.71	1	117.86	(77.74)	1	(77.74)	ı

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